



KOGI STATE GOVERNMENT

REFERRAL COMPENDIUM

— 27TH JANUARY 2017 - 26TH JANUARY 2018 —



...maintaining the New Direction, Impacting lives

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Kogi State Government of Nigeria

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FORWARD

KOGI STATE NEW DIRECTION

When I conceived the vision of running for Governor of Kogi State, I already had a considerable measure of success in private enterprise. I was widely travelled, both within Nigeria and without, and had been exposed to the giant strides that is possible where visionary leadership is at work. I could see a few states in Nigeria reinventing themselves and pulling away from the rest developmentally in spite of the general dependence on crude oil earnings and the blight of lack-luster Federal effort.

My Team and I were exhilarated by the Change which swept the nation with the election of President Muhammadu Buhari in March 2015 and his subsequent swearing-in on May 29 of same year. We realized that an opportunity, almost as great as the one we had when Nigeria returned to Civilian Rule in 1999, had once again provided itself. We reckoned it was an opportunity for discerning states to reinvent themselves and the fortunes of their people in the new epoch just beginning. We resolved to do so for Kogi State, if God and our people should ever bestow on us the privilege.

EDUCATION

VISION

Quality education for all

MISSION

To enhance accessible and affordable educational services in all tiers

I and my able lieutenants also began to collect our ideas into a dropbox of possibilities. Some of these ideas we released later in our manifesto. We found them exciting and that excitement at what could be strengthened our resolve which in turn pushed us to double, triple, even quadruple, our efforts in our campaigns. In the fullness of the divinely-appointed time, and by a concatenation of predictable and unforeseen events, I was elected the 4th Executive Governor of Kogi State.

HEALTH

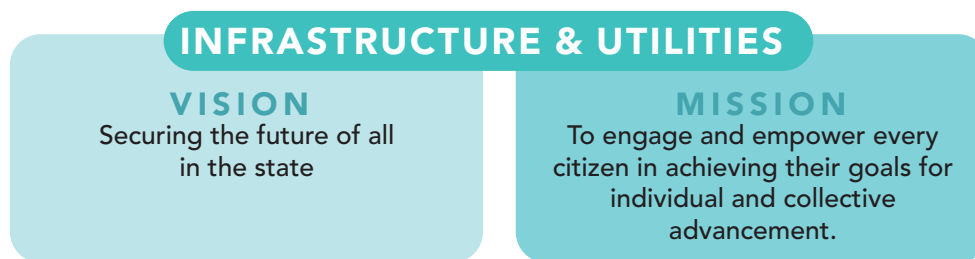
VISION

A prime provider of affordable-to-free health care

MISSION

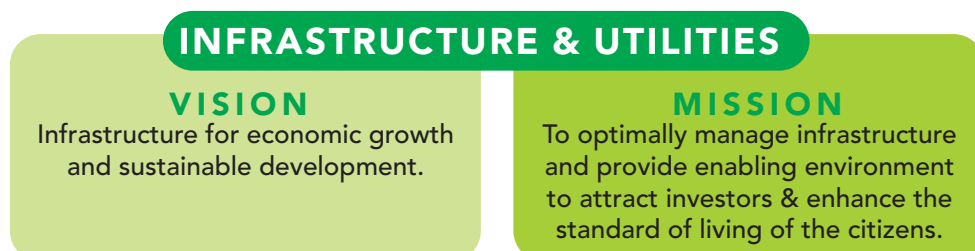
Promotion of dynamic health sector policy and reform for the preservation and improvement of life.

The Kogi State NEW DIRECTION Blueprint which you now hold is an amplification of ideas which my Campaign Team coalesced from our brainstorming sessions those days. When we took office, we engaged consultants, The NEW DIRECTION Blueprint Team, to match them to my campaign promises and then build the technical infrastructure for their delivery. I must say this is a commendable job. The Team has expanded the raw data given and captured the stated aims and aspirations of the entire citizens of Kogi State based on empirical evidence from social research. These Team has distributed the identified needs into the 5 under listed thematic areas:



The NEW DIRECTION Blueprint is a compendium of the recommended projects, missions, visions, policies strategies, targets and outcomes which will together define the NEW DIRECTION to accelerated development in which we are steering Kogi State. The five thematic areas are merely convenient docks from which to unload the Blueprint and launching the action plans on a turnkey basis. They interlock across all Ministries, Departments and Agencies of Kogi State. Each will find that one or more, if not all, of these focus areas touch on their work.

There will be ongoing NEW DIRECTION Blueprint Support Services by the NEW DIRECTION Blueprint Team to sensitize MDAs and LGAs. Sufficient training, implementation, monitoring and evaluation events will be provided. LGAs, MDAs and every category of political appointees and office holders are directed to find their roles in the scheme and execute.



This is certainly not the first document to highlight a roadmap for the development of Kogi State. However, this document promises to be different because of the political will that we have invested and will continue to invest in its imple-

mentation. This Blueprint is to be seen primarily as an overarching marketing instrument, not an expenditure tool. Functionaries, in implementing it, are to deploy their energies and the instrumentalities of their various offices to sourcing and attracting investments and developmental projects to Kogi State.

It is a masterful stroke that the NEW DIRECTION Blueprint Team were smart enough to incorporate the global Sustainable Development Goals (SDGs) into this document. By visionary leadership and commitment, and as we work our way through this Blueprint as a vehicle of development, it is my wish to severely reduce poverty in Kogi State within the next four years by taking at least 1,000,000 residents (about 25% of the populace) above the National Multi-dimensional Poverty Index.

PRODUCTIVE PUBLIC SERVICE & PENSION REFORMS

VISION

A professionalize Civil Service and productive workforce, sanitize pension system.

MISSION

Using modern reforms in governance to transform the state civil service to truly deliver on their potential with strong desire to meet the welfare of all

I am therefore pleased to unveil my Administration's Blueprint for the NEW DIRECTION we envisage for Kogi State. They represent my intentions and the workable action-plans of this Government for Kogi State. I invite the Good People of Kogi State as well as all and sundry to undertake this exciting journey to the Kogi State of our dreams with us.

God Bless Kogi State.

God Bless the Federal Republic of Nigeria.

Thank you.



His Excellency,

ALHAJI YAHAYA A. BELLO

Executive Governor, Kogi State



CHAPTER ONE

THE NEW DIRECTION TEAM

HIS EXCELLENCY



The WHITE LION, Governor Yahaya Bello of Kogi State.

It is expedient to consider the remarkable feats performed by the Governor and his Team to improve the lives of Kogi State citizens despite the enormous challenges confronting his administration. Due to his bold and informed policies, the Administration has decreased the Multidimensional Poverty Index (MPIs) as applicable to Kogi State.

Despite the hue and cry over the “harsh” effect of his reforms, the Oxford Poverty and Human Development Initiative (OPHI) and the United Nations have noted in the 2017 MPI ratings that Kogi State actually improved by several decimal points. This is remarkable for happening at a time when the national economy fell into recession and the most States either dropped or managed to retain their former rankings.

2017 was also the year that Bello’s Kogi received an invitation to the 72nd United Nations General Assembly in New York as one of four national success stories in implementation of the Sustainable Development Goals (SDGs). The Kogi State contingent not only shared her story at the UN Headquarters but also inked an MOU for enhanced collaboration with the UN and her Agencies.

An objective appraisal of these international “endorsements” of governance policies by the New Direction Administration of Governor Yahaya Bello proves beyond reasonable doubt that they are not only well designed, they are also achieving the right results. Every Kogite ought to pay closer attention to the long term benefits of the administration policies despite the short term discomforts, if any.

In fulfillment of his campaign promise to bring about a Productive Service and Pension Reforms to the State, this Administration embarked on a screening exercise and introduced a time based pay system for civil servants. This has helped to sanitize the State civil services and revamped it to a very large extent.

Education is a priority thematic area in the New Direction Blueprint. This is to provide quality Education for all by enhancing accessible and affordable educational services in all tiers.

The current state of security in Kogi State is quite enviable as the menace of the incidences of insecurity, kidnap amongst other vices have rapidly declined as supposed to how it was before Governor Yahaya Bello assumed office.

Kogi State is cleaner nowadays than it has ever been due to the proactive measures taken by the Governor in outsourcing street cleaning and sanitation services to a private sector operator. Not only is the operator paying taxes to the government, but as at the last count, he had over 750 citizens and the residents of Kogi State in his employ.

The Kogi State Governor has always shown a passion for helping the poor and vulnerable citizens of the State over and beyond the technical demands of governing well. To demonstrate this, he established the Kogi State Poor and Vulnerable Citizens Fund which was launched in 2016 during the 25th anniversary celebration of Kogi State.

The Fund raised about N110m from charitable individuals and corporate bodies. The Governor’s appointees also made contributions to it directly deducted from their salaries. As at January 2018, over 200 Kogites have benefited from the Fund. Many of them had life threatening medical conditions requiring more money for treatment than they could make, beg or borrow. Today, many of them have been restored to full health and function by support from the Fund approved by the Governor. A number of them had to be treated in Asia, Europe or America which gives an idea of the amount they received from the Fund.

Without doubt, the Kogi State Poor and Vulnerable Citizen Fund simultaneously

underlines the compassionate and creative approaches which has made the New Direction Administration an outstanding departure from the callous past when it was all man for himself and government could hardly be bothered.

The DG Protocol to His Excellency, Pharm. Abdulkareem Mohammad Jamiu, is popularly known as the WHITE PARROT because of his extroverted enthusiasm in carrying out his duty.

The rest of this Compendium will speak to the spirit and action of a man who has always maintained that his Agenda in government is directed at winning the next generation and not the next election. Governor Yahaya Bello is undoubtedly a leader who is determined to make impact and not just noise.









THE DEPUTY GOVERNOR



The Deputy Governor, Rt. Hon. Simon Achuba has held various leadership positions including Vice Chairman, Ibaji Local Government Council, 1997-1998; member, Kogi State House of Assembly, 1999-2003 and two term deputy speaker in Kogi State House of Assembly, 1997 and 2007.

Achuba was chairman, Kogi State Environmental Protection Board between 2012 and 2015. He obtained his Master's Degree in Public Administration at Ambrose Ali University, Ekpoma in Edo State between 2004 and 2005.

He has served as Chairman, House Committee on Public Account, Public Petition and Human Rights. He also Chaired the Committee on Commerce and Industry while he was a member of the Kogi State House of Assembly. He was also the Director General, Prince Abubakar Audu Governorship Campaign Organisation in 2008. He is currently the Chairman Kogi State Boundary commission and also the Chairman of Bureau of Public Private Partnership.

Achuba is an accomplished business man and he is married with Children.

He has a dove-like mien which accounts for the respect with which he relates to his boss. He does not allow his position to influence his conduct. He is a cultured and experienced politician who respects the position of his superior even as he presses for understanding of his position. He is humble, unassuming and rational.

He is consulted on issues before decisions are taken on matters affecting the well-being of the State. His views are respected and his activities go unchallenged because they issue forth from prior deliberation or consultation.

He works supportively to ensure the progress of the State. His mobilization efforts have helped to ensure qualitative execution of the on-going Idah-Odogwu-Unale-Iyano road which the State government awarded last year. He provided Boreholes to all the villages in Iyano Ward in Ibaji Local Government Area to complement the water provision scheme of the State government as encapsulated in the New Direction agenda.

His lines of responsibility have not been blocked nor the nobility of his office constrained to gratify the power of a Chief Executive these past two years, that is why his sound mediation roles in interState boundary disputes such as Kogi State and Anambra State/Kogi State and Edo State/Kogi State and Kwara State/Kogi State and Nassarawa State as well as intra State communal feuds resonate in the curtailed clashes among communities in the disputed areas.

He is a skilled arbitrator and a great crises mediator. Of a more strategic economic importance is his intervention in the protracted leadership crisis that almost tore the Igbo community in the State apart.

In all, it is important to note that the Deputy Governor has no achievements different from the collective achievements of the administration headed by the Executive Governor.



Onu of Ibaji and chairman Ibaji Tradition Council HRH Chief John Egwemi and the Administrator of Ibaji Local Government Area, Hon Chief Thomas Offor at a peace meeting



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba at the 2018 Armed Forces Remembrance Day Celebration (wreath laying ceremony) in Lokoja.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba in a handshake with the Executive Governor of Kogi State, Alhaji Yahaya Bello at the Armed Forces Remembrance Day Celebration (wreath laying ceremony) in Lokoja





His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (middle) announcing the result of the Igbo Community Election in Lokoja, where he served as Chairman General Electoral Committee of the Igbo Community Association General Election.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (second right) verifying the ballot papers and boxes before the Igbo Community Election in Lokoja today.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba, the Deputy Governor of Edo State, Rt Hon Philip Salau the Surveyor General of Kogi State, Surveyor Abolorin, the Surveyor General of Edo State, the Administrator of Okene Local Government Area, the the Oyinoiy of Ebira Land, His Royal Majesty, Dr. Ado Ibrahim, the representative of the Oba of Benin, the permanent secretary in the office of the Deputy Governor, Mr Joseph Ameh and others during a meeting to resolve the boundary issues between Kogi and Edo States in Lokoja.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (middle) the Deputy Governor of Edo State Rt Hon Philip Shaibu and the Edo State commissioner for communication and orientation, Hon Paul Ohonbany when the Edo Deputy Governor and his team paid a courtesy call on the Deputy Governor of Kogi State in his office in Lokoja today.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba returning from Jerusalem today.





His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (middle) the speaker, Kogi State House of Assembly, Rt. Hon. Mathew Kolawole, the CAN chairman, Bishop John Ibenu, the Head of service of Kogi State, the chairman of NLC, Kogi State, Comrade Onu Edoka, the Chairman of TUC, Kogi State, Ojo Ranti Mathew and other labour leaders after the suspension of industrial action embarked upon by the organised labour in Kogi State.



Negotiation between Kogi State Government and Organised labour chaired by His Excellency Elder Simon Achuba



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (middle) Her Excellency the wife of the Deputy Governor of Kogi State, Mrs Eunice Achuba and the former Head of State and the chairman, Nigeria Prays.



His excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (middle) the former Head of State and the Chairman, "Nigeria Praise" programme, Gen. Yakubu Gowon, the Secretary to Kogi State Government, Mrs. Ayode Folashade Arike (PhD), the Deputy Chief of staff in the office of the Deputy Governor, Isa Omade, the Commissioner for Agriculture and the former Perm. Sec. in the office of the Deputy Governor, Abraham Adavi at the visit of the Nigeria Praise team to Kogi State Government in Lokoja.



Student Exchange Programme (SEP) Chaired by His Excellency Elder Simon Achuba in Lokoja.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (second right) the Executive Governor of Imo State, Rochas Okorocha and the Deputy Governor of Kano State, Professor Hafiz Abubakar at the ongoing All Progressive Congress Governors Forum in Abuja.



His Excellency, the Deputy Governor of Kogi State, Elder Simon Achuba (right) the Administrator of Bassa Local Government Area, Hon. Samuel Zakari Alumka, and others at the ongoing Decamping Ceremony of many political party's members to the All Progressive Congress in Oguma, the headquarter of Bassa Local Government Area.

POLITICAL MILEAGE











SECRETARY TO THE STATE GOVERNMENT



Dr. Mrs. Ayoade Folashade Arike who was appointed by His Excellency, Governor Yahaya Bello, as the Secretary to the Government of Kogi State. Born in Ifeolukotun in Yagba East Local Government Area of Kogi State, the hardworking, outspoken and capable Dr. Mrs. Ayoade holds a PhD in Biochemistry and is a First Fellow of the Microbiology Society of Nigeria.

By the dictates of her Office and personality, she is a dedicated and diligent woman, she facing her work with remarkable determination.

As the SSG, Dr. Mrs. Ayoade's schedule of duty includes monitoring the activities of Political Office Holders and their corresponding MDAs. In line with this, she has organized sensitization Seminars for all categories of Political Office Holders and Permanent Secretaries across MDAs and retreats for Management, Senior and other staff of the Office of the Secretary to the State Government.

As one of her supervisory roles, her Office issues Letters of Appointment, swearing in ceremonies and payment of salaries and allowances to all Political Office Holders, including inauguration of Constituted Committees.

The Office of the SSG under the watch of Dr. Mrs. Ayoade Folashade has processed over 130 Memos in the last 12 months. She diligently and effectively supervises

the discharge of other important duties as writing minutes of the State Executive Council and State Security Council meetings.

Her hands-on approach to issues that affect the State are commendable. One of such occurrences was the Kogi State Polytechnic Students rampage of 27th September, 2017. This rampage arose as a result of the death of a female student of the Polytechnic. The SSG and the State Security Adviser were quick to pacify the student to avert any impending civil disturbance.

A woman of integrity and unrivalled sense of loyalty, an attribute which is accentuated in her character and cascades to all MDAs, as the saying goes, “charity begins at home”. Her exemplary work ethics is reflected in her generally acceptable conducts that ranges from punctuality, compliance to formal dress code and dedication to duty amongst Civil Servants and Political Office Holders.

Diligence is the hallmark of every professional. Thus, she makes it a point of duty to attend meetings of Secretary of State Governments (SSGs Forum) regularly in order to foster co-operation, and to rub minds with other SSGs as well as learn from their various experiences and apply the knowledge where it is applicable in her home State, thereby making practically useful, her academic credentials.

During the course of the year, Mrs. Ayoade Folashade Arike (PhD), has shown herself to be a passionate believer in the New Direction Agenda of His Excellency by always consulting with the New Direction Blueprint Team for most of her trainings and seminars requirements such as the MOU Performance Evaluation, Induction and On-boarding Training of Political Appointees and Synergy, Relationship and Attitude Training.

She Chaired the Committee of Inquiry on the Iyano Crisis, seeing to the logical resolution of the crises.

The SSG, Mrs. Ayoade, is a firm person and this helps in making her staff achieve their deliverables in a timely and efficient manner. This firmness does not take away her motherly instinct as behind the façade of a tough face and strong voice lies a heart of gold.

As a doctoral degree holder from the University of Ilorin (Better by far). Mrs. Ayoade enjoys her every working moment by going through her day with smiles, and responds light-heartedly to tough situations around her. This digital, tireless, workaholic SSG is a blend of intelligence, efficiency, dedication and humility.





CHIEF OF STAFF



The WHITE ORACLE, Chief of Staff, Kogi State.

Hon. Edward Onoja, a friend of the WHITE LION had had a distinguished career in the private sector before his appointment. In the last one year, as the Chief Policy Adviser to the Governor whose office midwived the development Initiative known as the New Director Blueprint, has in no small measure helped in the translation of this Agenda into institutionalized policies, impactful programmes and viable projects that has led to the socio-economic development of Kogi State.

His profound understanding of the political landscape makes it easy for him to advise His Excellency, on the Governor's Justice, Equity and Fairness mantra which is reflected in the distribution of appointments.

The Chief of Staff as the Chief Strategist of His Excellency's political platform, has carried leadership through an all inclusive influential followership.

Hon. Edward Onoja maintains bearing to the impacts of this New Direction Administration in the year 2017.





HEAD OF SERVICE

Mrs. Deborah Ogunmola resumed on the 28th of August, 2017 as the Head of Service of Kogi State. On her resumption, she was immediately saddled with the onerous task of implementing the recommendations of the just concluded Staff Screening and Verification Exercise of the Kogi State Public Service.

She also took on resumption the responsibility of implementing the recommendation of the White Paper report submitted by the Public Sector and Pension Reforms Super Political Action Committee (PAC). The issue of tenure and appointment of Permanent Secretaries, as well as that of Directors in the Service was one of the recommendations that needed immediate execution. In departure from the old order where we use to have nearly 40 Permanent Secretaries with some LGAs, having as much as 6 and others 1 or 2. It was recommended that henceforth, the State will have only 25 Permanent Secretaries representing each of the House of Assembly Constituencies.



Recently, Examination and Oral Interview were conducted to fill the 20 Vacancies in 19 Local Government Areas of the State. His Excellency, approved and released Fund for the Exercise conducted in the most confidential and highly credible manner all through.

The List of successful directors has been approved by HE and they are billed to resume work in various MDAs on 1st February, 2018. Pls find below, the newly selected Permanent Secretaries, their Local Governments of Origin and Constituency:

1. Yahaya Musa Omoyi - Adavi.
2. Odei Adinoyi Johnson - Ajaokuta.
3. Dr. Ejeh Ukwubile Celestine - Ankpa I.
4. Negedu Arome Steve - Ankpa II.
5. Akpama Paul Sylvanus - Bassa .
6. Super Abimaje Awana - Dekina II.
7. Usman Dan Victor - Ibaji.
8. Igata Boniface Ugwoke - Igalamela Odolu.
9. Mohammed Sairu Oyenihi - Ijumu.
10. Shehu Abdullahi - Kogi.
11. Momoh Abdilkadir Angulu - Lokoja I.
12. Alonge Ayo Daniel - Mopamuro.
13. Okeme Jibril Abdullahi - Ofu.
14. Stephen Ojo Peter - Ogori-Magongo.
15. Jimoh Adinoyi Mohammed - Okene I.
16. Odiyo Hannah Oyinoi - Okene II.
17. Idenyi Emmanuel Samson - Olamaboro.
18. Idakwoji Labaran Idris - Omala.
19. Ikuborije Olutoyin Davis - Yagba East.
20. Aina Eric Dele - Yagba West.

It should be noted that throughout the exercise, the Governor gave a free hand and there was no executive interference with the process which produced this officers above.

POLITICAL OFFICE HOLDERS AND THEIR L.G.A

| 3S/N | NAME | PORTFOLIO | L.G. |
|------|------------------------------------|--|--------------|
| 1 | Alh. Yahaya Bello | Executive Governor | Okene |
| 2 | Rt. Hon. Simon Achuba | Deputy Governor | Ibaji |
| 3 | Ayoade Folashade Arike | SSG | Yagba East |
| 4 | Onoja Edward David | Chief of Staff | Olamaboro |
| 5 | Isa Omade Yakub | Deputy Chief of Staff | Okene |
| 6 | Rtd. Navy Commander Jerry Omodara | S.A. Vigilante Services, Cross-Boundary Migrations & Inter-Community Relations | Kabba/Bunu |
| 7 | Barr. Adegboyega Oluwafemi Oloyede | State Legal Adviser | Mushin |
| 8 | Ibrahim Sanni Muhammed | Attorney-General & Comm. For Justice | Okene |
| 9 | Rosemary Ojochenemi Osikoya | Commissioner for Education, Science & Technology | Olamaboro |
| 10 | Asiwaju Asiru Idris | Commission of Finance & Economic Planning | Yagba East |
| 11 | Dr. Saka Haruna Audu | Commissioner for Health | Ajaokuta |
| 12 | Sanusi Usman Yahaya (Yaman) | Commissioner for Environment & Natural Resources | Ankpa |
| 13 | Oloruntoba Kehinde | Commissioner for Agriculture | Kabba/Bunu |
| 14 | Comrade Arome Gabriel Adoji | Commissioner for Cultural & Tourism | Ofu |
| 15 | Enema Paul | Commissioner for Rural Development | Dekina |
| 16 | Mrs. Bolanle Amupitan | Commissioner for Women Affairs & Social Development | Mopamuro |
| 17 | Dr. Tolorunleke Sunday J. | Commissioner for Commerce & Industry | Ijumu |
| 18 | Barr. Salami Momodu Ozigi | Commissioner for Water Resources | Okehi |
| 19 | Paul Zeinaba Maiwada | Commissioner for Budget & Planning | Bassa |
| 20 | Salisu Sani Ogu | Commissioner for Youths & Sports Development | Idah |
| 21 | Mohammed Awal | Commissioner for Transportation | Kogi |
| 22 | Engr. Alabi Abdulmumin Sadiq | Commissioner for Works, Lands, Housing & Urban Development | Adavi |
| 23 | Momoh Jibrin | Accountant-General | Okene |
| 24 | Alh. Yakubu Yusuf Okala | Auditor-General for Kogi State | Dekina |
| 25 | Alh. Ahmed Usman Ododo | Auditor-General for Local Government | Okene |
| 26 | Abdulmumeen Ahmed Okara | S.A. Sustainable Development Goals (SDGs) | Adavi |
| 27 | Ibrahim Usman | S.A. Rural Development | Kogi |
| 28 | Ibrahim I. Adoga | S.A. Multilateral, Donor Agencies & Special Projects | Lokoja |
| 29 | Mr. Pius Kolawole | S.A. Political Matters | Yagba West |
| 30 | Engr. Abubakar Sadiku Ohere | S.A. Local Government & Chieftaincy Affairs | Okene |
| 31 | Otayitie Eminefo Akerejola | S.A. Energy & Mineral Resources | Ogori-Magogo |
| 32 | Halimotu Amodu | S.A. Civil Service, Labour & Pension Matters | Idah |
| 33 | Adaidu Akoh | S.A. Special Duties | Omala |
| 34 | Arc. Ahmed Adamu | S.A. Good Governance & Due Process | Bassa |
| 35 | David Apeh | S.A. Agriculture & Water Resources | Ibaji |
| 36 | Mrs. Comfort Alege | S.A. on Sanitation | Yagba East |

| | | | |
|----|-----------------------------------|--|-----------------|
| 37 | Barr. Lewis Tokunbo Asubiojo | S.A. Culture & Tourism | Ijumu |
| 38 | Dr. Attah Ahmed | S.A. Health | Olamaboro |
| 39 | Abdulkareem Onyekechi Suleiman | S.A. on Job Creation, Small & Medium Enterprises | Ajaokuta |
| 40 | Mr. Achile Omali | S.A. Finance, Economy, Commerce & Investment | Ankpa |
| 41 | Usman Shehu Ochidi | S.A. Project Monitoring | Dekina |
| 42 | Comrade M.D. Eseyin | S.A. Youth Empowerment, Sports & Student Affairs | Mopa-Amuro |
| 43 | Bar. Haruna O. Yusuf | S.A. on Legislative & State Assembly Matters | Igalamela/Odolu |
| 44 | Hon. Nana Aisha Akor | S.A. to the Gov. on Women Affairs | Ofu |
| 45 | Hon. Gabriel Ojo | S.A. to the Speaker on Media | Kabba/Bunu |
| 46 | Barr. Moses Okezie-Okafor | DG Research & Development, Speech Writing | Nnewi South |
| 47 | Abdulkarim Omuya Adubi Abdulmalik | DG Information Services & Grassroots Sensitization | Okehi |
| 48 | Pharm. Abdulkareem Jamiu Mohammed | DG Protocol, Government House | Okene |
| 49 | Kingsley Olorunfemi Fanwo | DG Media and Publicity | Mopamuro |
| 50 | Dr. Stella O. Adejoh | DG Public Procurement | Olamaboro |
| 51 | Robert Achanya | DG Public Private Partnership | Olamaboro |
| 52 | Mr. Okee Victor | Dir. Of Protocol to the Deputy Governor | Dekina |
| 53 | Ms Fatimah Momoh | SSA, Domestic Affairs | Okehi |
| 54 | Ademu Idakwo | SSA to the Deputy Governor on Print Media | Ofu |
| 55 | Gbenga B. Olorunpomi | SSA to the Deputy Governor on New Media | Kabba/Bunu |
| 56 | Honourous Arome | SSA to the Deputy Governor | Ibaji |
| 57 | Mrs. Ajayi Kenechi C. | SSA to Her Excellency on Administration | Mopamuro |
| 58 | Kabiru Aliyu | SSA to the Governor on Domestic Affairs | Okene |
| 59 | Umoru Adisetu Mrs. | SSA to the Governor on Special Duties | Estako West |
| 60 | Mrs. Mercy Ejura Onoja | SSA Women Affairs to Her Excellency | Dekina |
| 61 | Olamide Tolu Adesoro | SSA Media to the wife of the Governor | Yagba West |
| 62 | Odaudu Joel Minister | SSA on New Media | Ofu |
| 63 | Barr. Shadrack Omeiza Emmanuel | SSA to the Governor on Legal Matters | Okehi |
| 64 | Hon. Nda Aaron | SSA to the Governor on Mobilization | Lokoja |
| 65 | Ishola Davi Sunday | SSA to the Governor on Political Matters Kogi West | Mopamuro |
| 67 | Obin Aimila | SSA to the Governor on Special Duties | Ogori/Magogo |
| 68 | Mayowa Alaiyemola | SSA to the Governor on Water Resources | Mopamuro |
| 69 | Segun Olobatoke | SSA to the Governor on Sports | Kabba/Bunu |
| 70 | Amodu Hassan | SSA to the Governor on Persons with Disabilities | Ankpa |
| 71 | Abdulsalam Yahaya | SSA to the Governor on Political Matters Kogi East | Ankpa |
| 72 | Faleke Sunday Idowu | SSA to the Governor on Administration, Strategy & Planning | Ijumu |
| 73 | Dele Adeyanju Iselewa | SSA to the Governor on Secondary Education Institutions | Lokoja |
| 74 | Olakunle Jagun | SSA to the Governor on Tertiary Health Care Institutions | Kabba/Bunu |
| 75 | Mahmud Alfa Mekudi | SSA to the Governor on Security & Intelligence Kogi West | Lokoja |
| 76 | Ibrahim Tahiru T. | SSA to the Governor on Security & Intelligence Kogi East | Ankpa |
| 77 | Orebiyi Taiwo Emmanuel | SSA to the Governor on Pension Matters | Yagba West |

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| 78 | Aiyelabowo Adebajji | SSA to the Governor on Youth Empowerment | Yagba East |
| 79 | Achuba Anthony | SSA to the Governor on Special Duties (DG) | Ibaji |
| 80 | Atuluku Victor Levi | SSA to the Governor on Media Matters | Omala |
| 81 | Yakubu Ocholi | SSA to the Governor on Emergency Mgt. | Dekina |
| 82 | Shaibu Musa | SSA to the Governor on Sanitation & Environment | Kogi |
| 83 | Shaban Ohinoyi Shaibu | SSA to the Governor on Health | Kogi |
| 84 | Samari Teina Abdumalik | SSA to the Governor on Power | Okene |
| 85 | Alabi Shaibu Ojo | SSA to the Governor on Transport & Logistics | Okene |
| 86 | Salihu Ibrahim | SSA, Rural/Urban Development/Project Monitoring (Kogi Central) | Okene |
| 87 | Jubril Usman Courage | SSA to the Governor on Education (Primary Schools) | Igalamela/Odolu |
| 88 | David Adutu | SSA to the Governor on Informal & Vocational Education | Ibaji |
| 89 | Ali Mamud | SSA to the Governor on Cultural Integration | Lokoja |
| 90 | Ibrahim Odoma | SSA to the Governor on Housing & Estate | Idah |
| 91 | Achema Daniel Achema | SSA to the Governor on Mineral Resources | Idah |
| 92 | Isiaka Nuhu | SSA to the Governor on Local Govt. & Chieftaincy Affairs (Kogi East) | Dekina |
| 93 | Tukura Grace | SSA to the Governor on Primary Health Institutions | Bassa |
| 94 | Emmanuel Obadunmi | SSA to the Governor on IGR | Ijumu |
| 95 | Ismaila Idris | SSA to the Governor on Agricultural Matters | Ofu |
| 96 | Benjamin Amodu | SSA, Rural/Urban Development/Project Monitoring (Kogi East) | Igalamela/Odolu |
| 97 | Sandra Musa | SSA on Women & Children Development | Ajaokuta |
| 98 | Mariam Ibrahim | SSA to the Governor on Tourism | Dekina |
| 99 | Dan Ogbole | SSA to the Governor on SDGs | Olamaboro |
| 100 | Abdullahi B.R. Musa | SSA to the Governor on Civil Service & Labour Relations | Bassa |
| 101 | Prince Okoliko Opaluwa | SSA to the Governor on Federal Agencies | Ofu |
| 102 | Abubakar Mohammed Muktar | SSA to the Governor on Youth Empowerment (Kogi East) | Ankpa |
| 103 | Omonu Joshua | SSA to the Governor on Student Affairs | Dekina |
| 104 | Mercy Johnson Okojie | SSA to the Governor on Entertainment, Arts & Culture | Okehi |
| 105 | Saheed Liadi Fisayo | SSA to the Governor on Special Duties (SSG) | Yagba East |
| 106 | Alima G. Abuh | SSA to the Governor on Tertiary Education | Omala |
| 107 | Idris A. Rasaq | SSA, Rural/Urban Development/Project Monitoring (Kogi Central) | Okene |
| 108 | Adebayo Toba Emmanuel | SSA, Rural/Urban Development/Project Monitoring (Kogi West) | Yagba West |
| 109 | Major Idogah Solomon Rtd. | SSA to the Governor on Security & Intelligence (State) | Olamaboro |
| 110 | Abdulmalik Suleiman | SSA to the Governor on Local Government & Chieftaincy Affairs (Kogi West) | Lokoja |
| 111 | Hajia Maryam Ladi Ibrahim | SSA to the Governor on Land matters | Adavi |
| 112 | Akoh Jacobs Peter | SSA to the Governor on Commerce & Investment, SME Dev. | Olamaboro |
| 113 | Abdulraheem Baba Aliyu | SSA to the Governor on Security & Intelligence (Kogi Central) | Ajaokuta |

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| 114 | Kelvin Uzochukwu | SSA to the Governor on Non-Indigene | Anambra |
| 115 | Mr. Muktar Bello | SSA (Domestic) to Hex | Okene |
| 116 | Hon. Abdullahi Bello | SSA to the Governor on Political Affairs | Adavi |
| 117 | Taiwo Oluwaseun James | SSA Official Photographer to Hex | Oyo |
| 118 | Petra Akinti Onyegbule | CPS to the Governor | Ogori-Magongo |
| 119 | Akor Sylvester | CPS to the Deputy Governor | Ibaji |
| 120 | Comrade Ajoge Enesi Abu | Administrator | Adavi |
| 121 | Prince Aliyu M. Akaaba | Administrator | Ajaokuta |
| 123 | Hon. Moh'd Ibrahim Ayuba Nana | Administrator | Ankpa |
| 124 | Hon. Zakari Samuel | Administrator | Bassa |
| 125 | Hon. Kabiru Idris | Administrator | Dekina |
| 126 | Hon Offor Thomas | Administrator | Ibaji |
| 127 | Hon. Sule Amodu A. | Administrator | Idah |
| 128 | Hon. Baron Okwoli | Administrator | Igalamela/O |
| 129 | Hon. Taufiq A. Isa | Administrator | Ijumu |
| 130 | Hon. Olorunleke Moses | Administrator | Kabba/Bunu |
| 131 | Hon. Muhammed T. Musa | Administrator | Kogi |
| 132 | Hon. Shiru Lawal | Administrator | Lokoja |
| 133 | Hon. Moses Sunday D. | Administrator | Mopamuro |
| 134 | Hon. Abu Sule-Egbeti | Administrator | Ofu |
| 135 | Hon. Akande Oku Moses | Administrator | Ogori/Magongo |
| 136 | Hon. Adejoh F. Nechodemus | Administrator | Olamaboro |
| 137 | Hon. Ohare Abdulrahim | Administrator | Okehi |
| 138 | Abdulrazaq M. Yusuf | Administrator | Okene |
| 139 | Hon. Ibrahim Yakubu Aboh | Administrator | Omala |
| 140 | Hon. Asiru Abulrasaq | Administrator | Yagba East |
| 141 | Comrade Joseph Olutimi | Administrator | Yagba West |
| 142 | Suleiman Adinoyi Lateef | P.A. to the Governor | Okene |
| 143 | Tijani Oluwatobi Abosede | P.A. to SSG | Ewekoro |
| 144 | Mr. Abel Obafemi | Prin. Private Sec. to the Dep. Governor | Kabba/Bunu |
| 145 | Mr. Rugbere Happy | P.A. to COS | Ugheli South |
| 146 | Newton Monday Ukwu | P.A. to Deputy Governor | Ibaji |
| 147 | Ikupeleye Rufus Adewale | COS to Speaker | Ijumu |
| 148 | Deborah A. Oshatimehin (Mrs.) | S.A. On Senior Citizens, the Elderly & Primary School Teachers Retirees | Yagba West |
| 149 | Benita Oghenero Okpobrosi | P.A. to the Governor's Wife | Isoko |
| 150 | Hussaina Abdulkareem Yakubu | Personal Assistant III to His Excellency | Kano |
| 151 | Ade Michael | Special Assts. Domestic | Okene |
| 152 | Mrs. Emaikwu Peace Rabi | Special Assts. to the Governor on Farmers Affairs & Agricultural Development | Ofu |
| 153 | Samuel A. Unwaha | SSG's Driver | Adavi |
| 154 | Suleiman Abdulhammed S. | SSA On Political Matters LKJ/Kogi Federal Constituency | Kogi |
| 155 | Ashafa Y. Abdullahi | Perm. Member, Hajj Commission | Lokoja |
| 156 | Prince Isa Abdullahi | Perm. Member, Hajj Commission | Ankpa (on suspension) |
| 157 | Hassan Haruna | P/T Member, Hajj Commission | Idah |
| 158 | Suleiman Ndalayi Abdullahi | Chairman, Kogi State Universal Basic Education(SUBEB) | Lokoja |
| 159 | Mamudu Haruna Eboh | SA To The Governor on GYB Connect Kabba/Bunu Fedal Constituency | Dekina |
| 160 | Sheikh Luqman Imam A. | Chairman, Hajj Commission | Okene |
| 161 | Odiniya Emmanuel Godson | Chairman, BLGP | Olamaboro |

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| 162 | Yakubu Oseni | Chairman, BIR | Adavi |
| 163 | Alh. Aliyu Ibrahim S. | Secretary, Hajj Commission | Ijumu |
| 164 | Musa Bashiru Ohu | Chief Imam Government House | Okene |
| 165 | Ajnuhi Samuel Oluwafemi | Chairman, Christian Pilgrims Comm. | Kabba/Bunu |
| 166 | Oiza Salihu Zainab | Perm. Member I, Christian Pilgrims Comm. | Adavi |
| 167 | Pst. Bologi E. George | Perm. Member II, Christian Pilgrims Comm. | Lokoja |
| 168 | Hon. Adofu Stephen | Perm. Member III, Christian Pilgrims Comm. | Omala |
| 169 | Ugeh Emmanuel Onuchi | P/T Member, Christian Pilgrims Comm. | Ibaji |
| 170 | DNS Abore Christie Bankole | P/T Member, Christian Pilgrims Comm. | Yagba East |
| 171 | Thomas O. Ahmed | P/T Member, Christian Pilgrims Comm. | Okene |
| 172 | Olusaku Majekodunmi | SA To the Governor on GYB Connect Kabba/Bunu Federal Constituency | Kabba/Bunu |
| 173 | Olugbemi Femi Michael | CPS to Speaker | Kabba/Bunu |
| 174 | Abel Olushola Julius | Special Asst. to Speaker | Mopamuro |
| 175 | Emmanuel Sunday Amupitan | PA II to Speaker | Kabba/Bunu |
| 176 | Oloniruha Olaniyi Anthony | CPO to Speaker | Kabba/Bunu |
| 177 | Olowoleni Adeniyi James | PA I to the Speaker | Kabba/Bunu |
| 178 | Arokoyo Julius Ojo | SSA to the Governor on Kabba/Bunu Federal Constituency | Kabba/Bunu |
| 179 | Baba'Ango Suleiman | Special Assistant to the Governor on Lokoja/Koto Federal Constituency | Lokoja |
| 180 | Alh. Akpa Jibrin Omale | Special Assistant to the Governor on Dekina Federal Constituency | Dekina |
| 181 | Suleiman Bashir Lawal | Special Assistant to the Governor on Idah Federal Constituency | Idah |
| 182 | Sariki Adams | Special Assistant to the Governor on Okene/Ogiri/M Federal Constituency | Okene |
| 183 | Alh. Muktar Salihu Bajeh | Special Assistant to the Governor on Adavi/Okehi Federal Constituency | Adavi |
| 184 | Adeniyi Florence | Special Assistant to the Governor on Yagba/Mopa Federal Constituency | Yagba East |
| 185 | Samuel Bello | Special Assistant to the Governor on Ajaokuta Federal Constituency | Ajaokuta |
| 186 | Olorunsuwa Elijah Ola | Special Assistant to the Speaker | Kabba/Bunu |
| 187 | Yusuf Alilu | Special Assistant to the Speaker | Yagba East |
| 188 | Samuel Omosayin | Special Assistant to the Speaker | Kabba/Bunu |
| 189 | Usman Aliu | Special Assistant to the Speaker | Lokoja |
| 190 | Adamu Faruna | Chairman, Interim Management Board, Kogi Savings & Loans | Dekina |
| 191 | Adejo S. Amego | Secretary, Interim Management Board, Kogi Savings & Loans | Olamaboro |
| 192 | Mrs. Hassanat O. Ohize | Member, Interim Management Board, Kogi Savings & Loans | Okehi |
| 193 | Atomode Jide Benjamin | Member, Interim Management Board, Kogi Savings & Loans | Kabba/Bunu |
| 194 | Dr. Adebisi Joseph Femi | Member, Interim Management Board, Kogi Savings & Loans | Ijumu |
| 195 | Kabiru Salawu | Chief Photographer to Hex | Okehi |
| 196 | Otaru Abdullahi | Back up Driver to Hex | Okene |
| 197 | Dawood Adeiza Muhammed | Chief Camera Man to Hex | Adavi |
| 198 | Yahaya Yakubu | Mobile Flag Driver to Hex | Okene |
| 199 | Haruna Yusuf | Personal Driver to Hex | Dekina |
| 200 | Mechoro Bashir | PA to Attorney-General | Okene |
| 201 | Dr. Abdulazeez Adams Adeiza | Personal Physician to Hex | Okene |

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| 202 | Zakari Haruna | Back up Driver to Hex | Yobe |
| 203 | Mohammed Abdullahi | Back up Driver to COS | Ofu |
| 204 | Mohammed Onota Abubakar | Personal Driver to COS | Adavi |
| 205 | Muhammed Ajayi Malik | Gov.'s Residence Cleaner | Lokoja |
| 206 | Ahmed Amoto | Gov.'s Office Cleaner | Okehi |
| 207 | Salawudeen Abdulrazaq | Gov.'s Residence Cleaner | Adavi |
| 208 | Adanyi Aka Monday | Governor's Kitchen | Idehmili |
| 209 | Omonowo Nasiru | Gov.'s Vehicle Cleaner | Okehi |
| 210 | Yusuf Hussein | Gov.'s Vehicle Cleaner | Okene |
| 211 | Alim Babatunde Alim | Governor's Kitchen | Kwara |
| 212 | Matthew Adejoh | GYB Connect, Ankpa Fed. Const. | Ankpa |
| 213 | Barr. Yusuf Amuda Suleiman | Member, Governing Council, Kogi Poly | Adavi |
| 214 | Dr. Mohammed Baba Aboki | Chairman, Governing Council, COE Ankpa | Lokoja |
| 215 | Engr. Danjuma O. Attah | Member, Governing Council, Kogi Poly | Igalamela/Odolu |
| 216 | Alh. Isa Kokori Ibrahim | Member, Governing Council, Kogi Poly | Okene |
| 217 | Prof. Sam Egwu | Chairman, Governing Council, Kogi Poly | Dekina |
| 218 | Dr. Yusuf Abdulrahim | Chairman, Governing Council, COHS Idah | Okene |
| 219 | Dr. Moh'd-Badar Salihu Jibrin | Provost, COE, Ankpa | Ankpa |
| 220 | Prof. (Mrs.) Emily. Alemika | Member, Governing Council, KSU | Kabba/Bunu |
| 221 | Prof. Adams O. Ahmed | Chairman, Governing Council, KSU | Okene |
| 222 | Alh. Momoh Jimoh Ahmadu | Member, Governing Council, KSU | Okene |
| 223 | Comr. Yusuf Ozi Yusuf | Member, Governing Council, COE Ankpa | Adavi |
| 224 | Mrs. Lydia Ojo Ejima | Chairman, Governing Council, COHS Idah | Ankpa |
| 225 | Dr. Ihinmikaiye Sam. Olorundare | Member, Governing Council, COHS Idah | Ijumu |
| 226 | Alh. Ibrahim Suleiman | Member, Governing Council, School of Nursing, Obangede | Okene |
| 227 | Mrs. Hauwa K. Ibrahim | Chairman, Governing Council, School of Nursing, Obangede | Kogi |
| 228 | Mrs. Adeleye Florence Funmilayo | Member, Governing Council, School of Nursing, Obangede | Yagba East |
| 229 | Alh. Abdullahi Aliyu Hussein | Member, Governing Council, School of Nursing, Obangede | Bassa |
| 230 | Dr. Egwemi Oja Paul | Member, Governing Council, COE Tech, Ankpa | Ibaji |
| 231 | Prof. Bala Emmanuel | Member, Governing Council, COE Tech, Kabba | Ankpa |
| 232 | Dr. Linus Akor | Member, Governing Council, COE Tech, Kabba | Olamaboro |
| 233 | Dr. Achegbulu Odoaba Joseph | Member, Governing Council, COE Tech, Kabba | Omala |
| 234 | Col. Isa Arif Yabaji (Rtd) | Member, Governing Council, COE Tech, Kabba | Lokoja |
| 235 | Elisha Folorunsho Peter | Member, Governing Council, COE Tech, Kabba | Yagba West |
| 236 | Comr. Momoh Jimoh A. Ahmed | Member, Governing Council, COE Tech, Kabba | Ajaokuta |
| 237 | Mrs. Jagboro Victoria Olulola | Member, Governing Council, COE Tech, Kabba | Kabba/Bunu |
| 238 | Dr. Anthony A. Balogun | Member, Governing Council, COE Tech, Kabba | Okehi |
| 239 | Joseph Femi Amurawaiye | Member, Governing Council, COHS Idah | Ogori/Magongo |
| 240 | Mrs. Hannah Oziohu Abraham | Member, Governing Council, School of Nursing, Obangede | Okehi |
| 241 | Dr. Oluwayomi David Atte | Member, Governing Council, Kogi Poly | Mopamuro |
| 242 | Prof. Sunday E. Atawodi | Member, Governing Council, KSU | Olamaboro |

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| 243 | Dr. Abosede Ayobola Igunnu | Member, Governing Council, COE Ankpa | Yagba West |
| 245 | Alh. Muhammed Gimba | Member, Governing Council, Kogi Poly | Kogi |
| 246 | Chief Owonibi Joseph R. Kehinde | Member, Governing Council, COE Ankpa | Ijumu |
| 247 | Ibrahim Ismail Asuku | SSA to the Governor on Domestic | Okene |
| 248 | Miss Precious Moses | Cook to SSG | |
| 249 | Mr. Joel Ameh | Official Photographer to Hex, Dep. Gov. | Ibaji |
| 250 | Mathias Ogala | Official Driver to Hex, Dep. Gov. | Ibaji |
| 251 | Inelo Phillip | Official Driver to Hex, Dep. Gov. | Ibaji |
| 252 | Danlami Egbunu | Official Driver to Hex, Dep. Gov. | Idah |
| 253 | Mary Maaku Ozohu | Cook to Hex, Dep. Gov. | Okehi |
| 254 | Marys Gabriel | Official Driver to Hex, Dep. Gov. | Olamaboro |
| 255 | Oshameyan Oluwole Sunday | Official Driver to Hex, Dep. Gov. | Mopamuro |
| 256 | Musa Mohammed Kabiru | Imam IV, Govt. House Mosque, Lokoja | Okene |
| 257 | Adams Akpaja | Maintenance III, Govt. House Mosque | Okene |
| 258 | Momoh Nasiru Otaru | Ladan I, Govt. House Mosque, Lokoja | Okene |
| 259 | Umar Junelsu Isezuo | Imam III, Govt. House Mosque, Lokoja | Okehi |
| 260 | Ibrahim Kabiru Ozovehe | Maintenance III, Govt. House Mosque | Okene |
| 261 | Damisa Obaitor Mutalib | Secretary, Govt. House Mosque, Lokoja | Okene |
| 262 | Abdulrahman Ismail | Prayer Leader, Govt. House Mosque | Adavi |
| 263 | Shaibu Giwa Haruna | Maintenance I, Govt. House Mosque | Adavi |
| 264 | Salahudeen Muhammed Enesi | Ladan II, Govt. House Mosque, Lokoja | Adavi |
| 265 | Moses Otuoze Abara | S.A. to the Governor on Education | Adavi |
| 266 | Adeagbo Akeem Bamidele | Official Driver to SSG | Kwara |
| 267 | Mrs. Saratu Asuku | SSA to the Gov. on Rural Women Empow- erment | Ajaokuta |
| 268 | Abdullahi Hayatu | SSA to the Gov. on Inter-Party Affairs | Okene |
| 269 | Aliyu Ibrahim | Imam, Government House Driver | Adavi |
| 270 | Jimoh Nanahauwa Ometere | Personal Assistant II to the Governor | Adavi |
| 271 | Olufade Mark Sunday | SSA to the Governor o Youth Empower- ment (Central) | Ogori/Magongo |
| 272 | Afolabi Joseph-Raji | Chairman, TSC | Yagba East |
| 273 | Prof. Ibrahim Shuaibu | Chairman, LGSC | Kogi |
| 274 | Danladi Yawa | SSA to the Governor on Sanitation | Lokoja |
| 275 | Haruna Isah | SA to the Governor on State Capital & Urban Development | Lokoja |
| 276 | Idris Musa | SA to the Governor on Water Resources | Ankpa |
| 277 | Charles Umoru | SA to the Governor on Solid Minerals | Dekina |
| 278 | Pastor Henry Asarapo | SSA to the Gov., Govt. House Chaplain | Mopamuro |
| 279 | H.O.K. Lawal (Mrs.) | SA to the Governor on Civil Service, Labour & Pension Matters (State) | Okene |
| 280 | Mohammed Dan-Asabe Mo- hammed | SSA to the Governor on Information Ser- vices & Grassroots Sensitization | Lokoja |
| 281 | Ibrahim Abbas | Permanent Member I, State Pension Board | Ankpa |
| 282 | Alh. Ozigi Mayaki Asema | Permanent Member II, State Pension Board | Adavi |
| 283 | Adebayo Solomon | Permanent Member III, State Pension Board | Yagba West |
| 284 | Umar Musa | Permanent Member IV, State Pension Board | Idah |
| 285 | Yahaya Onimisi Audu | Permanent Member I, SUBEB | Okene |
| 286 | Usman Umoru | Permanent Member II, SUBEB | Dekina |
| 287 | Mrs. Cook Cecilia Enezoza | Permanent Member I, TSC | Okehi |
| 288 | Prince Moses Daku | Permanent Member II, TSC | Bassa |

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| 289 | Onuche Udile | Permanent Member III, TSC | Ibaji |
| 290 | Hajia Sa'adat Atima | Chairman, Kogi State Pension Board | Okehi |
| 291 | Hon. Gabriel Olofu | Permanent Member I, LGSC | Olamaboro |
| 292 | Raph Ade Olanife | Permanent Member II, LGSC | Kabba/Bunu |
| 293 | Aliyu Suleiman | Permanent Member III, LGSC | Ajaokuta |
| 294 | Ademola Bello | Chairman, Confluence Express Services | Mopamuro |
| 295 | Capt. Yahaya Ogaji (Rtd) | Member I, Confluence Express Services | Idah |
| 296 | Alh. Dahiru Ibrahim | Member II, Confluence Express Services | Okene |
| 297 | Siyaka Oyibo | Executive Chairman, Security Trust Fund | Adavi |
| 298 | Ismaila Umar | SSA to the Governor on ICT | Okene |
| 299 | Ojo Sunday | SSA to the Speaker, KHOA | Kabba/Bunu |
| 300 | Andrew Owonipa | Chairman SIEC | Kabba/Bunu |
| 301 | Adamu Ado Shaibu | Chairman CSC | Kogi |
| 302 | Engr. Adejo Musa G. | Managing Director, KONGROMA | Olamaboro |
| 303 | Dr. Abubakar Yakubu | Executive Director, PHCDA | Okene |
| 304 | Hajia Suleiman Aisha | Managing Director, Kogi Propertoes | Adavi |
| 305 | Oyosi Paul Okatali | Managing Director, ADP | Okene |
| 306 | Amb. Isaac Onu | Managing Director, Kogi Water Board | Omala |
| 307 | Elder Kunle Kayode | Permanent Member, SIEC | |
| 308 | Mal. Abubakar Diyoy Yakubu | Permanent Member, SIEC | |
| 309 | Mal. Umar O. Idris | Permanent Member, SIEC | |
| 310 | Mrs. Odoma Arikpi Margaret | Permanent Member, SIEC | |
| 311 | Mal. Usman Adeku Haruna | Permanent Member, SIEC | |
| 312 | Adejoh J. Idachaba | Permanent Member, SIEC | |
| 313 | Ibrahim A. Enebe | Permanent Member, JSC | |
| 314 | Onomisi Tokunbo Ajoge | Permanent Member, JSC | |
| 315 | Alh. Abdulkadir Muhammed | Permanent Member, JSC | |
| 316 | Alh. M.K. Abdullahi | Permanent Member, JSC | |
| 317 | Barr. Usman O. Onoja | Permanent Member, JSC | |
| 318 | Hon. Adamu Enape | Permanent Member, CSC | |
| 319 | Hon. Austin Ochu | Permanent Member, CSC | |
| 320 | Mrs. Comfort Bimpe Alfred | Part-Time Chairman , Hotels & Tourism Board | Kabba/Bunu |
| 321 | Alh. Abdullahi Yakubu | Permanent Member Hajj Commission | Ankpa |
| 322 | Alh. Abdulbaqi M. Jamiu | Permanent Member Hajj Commission | Okene |
| 323 | Hon. Mohammed S. Tinko | SSA to the Governor on Political Matters (Okene-Ogori Federal Constituency) | Okene |
| 324 | Hon. Mustapha Muhammed | SSA to the Governor on Traditional Medicine Practitioners | Adavi |
| 325 | Hon. Abuh Odoma | SSA to the Governor on Political Matters (Idah Federal Constituency) | Idah |
| 326 | Manman Jamiu Sal-Fache | State Project Coordinator, APPEALS Project in Kogi State. | Okene |

COMPOSITION OF COMMISSIONS, BOARDS AND AGENCIES IN KOGI STATE

| MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS | |
|------|--|---|--|------------|
| 1 | Kogi State Pension Board | 1 Chairman | Chairman: Hajiya Sa'adat Atima | Okehi |
| | | 4 Permanent Members | Permanent Member 1: Ibrahim Abbas | Ankpa |
| | | 5 Ex Officio | Permanent Member 2: Alh. Ozigi Mayaki Asema | Adavi |
| | | | Permanent Member 3: Adebayo Solomon | Yagba West |
| | | | Permanent Member 4: Umar Musa | Idah |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 2 | Kogi State Universal Basic Education (SUBEB) | 1 Executive Chairman | Chairman Alh. Abdullahi Ndallaye | β |
| | | 2 Permanent members | Permanent member 1: Yayaha Onimisi Audu | Okene |
| | | Representative of NUT | Permanent member 2: Usman Umoru | Dekina |
| | | Representative Parent Teachers Association | Secretary: Senior Civil Servant-Director | East |
| | | Representative of Women Group | | |
| | | Representative of Federal Ministry of Education | | |
| | | Secretary | | |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 3 | Teaching Service Commission | 1 Chairman | Chairman: Afolabi Joseph-Raji | Yagba East |
| | | 3 Permanent members | Permanent Member 1: Mrs. Cook Cecilia Enezoza | Okehi |
| | | 2 Part-Time members | Permanent Member 2: Prince Moses Daku | Bassa |
| | | 4 Ex Officio | Permanent Member 3: Udile Onuche | Ibaji |
| | | | Part Time Member 1: Olusakin Majejodunmi | Kabba/Bunu |
| | | | Part Time Member: Mall. Suleiman Sheidu Ananyi | Adavi |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 4 | Local Government Service Commission | 1 Chairman | Chairman: Prof. Ibrahim Shuabu | Kogi |
| | | 3 Permanent members | PM 1: Hon. Gabriel Olofu Yunusa | Olamaboro |
| | | 3 Part-Time members | PM 2: Mr. Raph Ade Olanife | Kabba/Bunu |
| | | | PM 3: Aliyu Suleiman | Ajaokuta |
| | | | PT 1: James Ujolo Okolo | Dekina |

| | | | PT 2: Olubami Oludele | Yagba West |
|------|---|-----------------------|--|------------|
| | | | PT 3: Hon Ibrahim Onotu Aberehi | Okehi |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 5 | Science Technology and Technical Education Board (STTEB) | 1 Chairman | Part Time Chairman: Mr Harvey Ugbeda | Ibaji |
| | | 7 Part-Time members | PT 1: Ahmed Kasim | |
| | | Executive Director | PT 2 Hon. Gbenga Oluyori | Yagba West |
| | | | PT 3: Musa N. Dada | Bassa |
| | | | PT 4: Abdulrahman Alabi | Okene |
| | | | PT 5: Mayowa Ajayi | Mopamuro |
| | | | PT 6: James Okpanachi | Omala |
| | | | PT 7: Ibrahim Adebo Salami | Ogori |
| | | | Executive Director: Joseph Okenyi | Ofu |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 6 | Kogi Properties and Investment Co. Ltd | 1 Part-Time Chairman | PT Chairman: Mr. Okpanachi John Madaki | Ankpa |
| | | 8 Part-Time members | PT Member 1: Hon. Thomas Omaku | Okene |
| | | 1 Managing Director | PT Member 2: Alh. Dauda A. Ibrahim | Lokoja |
| | | | PT Member 3: Anthony I. Eko | Olamaboro |
| | | | PT Member 4: Muhammed Ayimi Salihu | Ajaokuta |
| | | | PT Member 5: Ahmed Ola Amidu | Yagba East |
| | | | PT Member 6: Musa Abdullahi | Idah |
| | | | PT Member 7: Hajia Amina O. Audu | Ofu |
| | | | PT Member 8: Olojo Joseph Femi | Mopamuro |
| | | | Managing Director: Hajiya Suleiman Aisha | Adavi |
| | | | Executive Director: Senior Civil Servant-Director | West |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 7 | Bureau for Local Government Pension | 1 Executive Secretary | Executive Secretary/ Chairman: Odiniya Emmanuel | Olamaboro |
| | | 6 Part-Time members | Part Time Member 1: Ojo David Femi | Lokoja |
| | | | Part Time Member 2: Alh. Abdulmumuni Olowo | Adavi |
| | | | Part Time Member 3: Suberu Amoka | Okene |
| | | | Part Time Member 4: - Daniel Shenemi Shigaba | Bassa |
| | | | PT Member 5: Tope Matthew | Mopamuro |
| | | | PT Member 6: Ahmodu Shaibu Moore | Idah |

| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
|------|---|----------------------|--|------------|
| 8 | Health Management Development Board (HMB) | 1 Part-Time Chairman | PT Chairman – Pharm. Bello Idris | Okene |
| | | 6 Part-Time Members | PT Member 1: Isiaku Umar Ibrahim | Kogi |
| | | | PT Member 2: Samuel Paul Onoja | Ofu |
| | | | PT Member 3: Folorunsho Tolorunju | Ijumu |
| | | | PT Member 4: Amkpita P. Ezekiel | Bassa |
| | | | PT Member 5: Mohammed Jimoh Onuruoiza | Okene |
| | | | PT Member 6: Hamid Audu Adavize | Ajaokuta |
| | | | CMD: Dr. Zakari Usman | Dekina |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 9 | Kogi Agriculture Development Project (ADP) | 1 Part-Time Chairman | PT Chairman: Razaki Shuaibu Usman | Dekina |
| | | 7 Part-time Members | PT Member 1: Etudaiye Hussein A, Ph.D | Okene |
| | | 1 Managing Director | PT Member 2: Mohammed Musa | Lokoja |
| | | | PT Member 3: Achimi Shaibu | Ankpa |
| | | | PT Member 4: Mr. Simon Y. Dogwo | Bassa |
| | | | PT Member 5: Ayodele Ige Solomon | Mopamuro |
| | | | PT Member 6: Opeyemi Ajiboye | Kabba/Bunu |
| | | | PT Member 7: Idris Akowe | Ajaokuta |
| | | | Managing Director: Oyosi Paul Okatali | Okene |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 10 | Kogi State Water Board | 1 Part-Time Chairman | PT Chairman: Shuaibu Ahmed | Lokoja |
| | | 6 Part-Time members | PT Member 1: Hon. Agomi Ojapa | Okene |
| | | 1 Managing Director | PT Member 2: Mr Linus Adejo | Olamaboro |
| | | | PT Member 3: Alhaji Isiaka Sule | Ankpa |
| | | | PT Member 4: Hon Usman Adaviruku | Adavi |
| | | | PT Member 5: Mr. Olowo-saiye Abraham Femi | Kabba/Bunu |
| | | | PT Member 6: Mr. Musa Raji | Ajaokuta |
| | | | Managing Director: Amb. Isaac Onu | Omala |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 11 | Kogi State Internal Revenue Service | 1 Chairman | Executive Chairman- Alh. Oseni Yakubu | Adavi |
| | | 8 Part-Time Members | PT Member 1: Alh. Idris Y. Tauheed | |

| | | | PT Member 2: Moham-med Yakubu | Lokoja |
|------|--------------------------------------|----------------------|---|------------|
| | | | PT Member 3: Adaji Daniel Dauda | Ankpa |
| | | | PT Member 4: Hon. Ocho-li Ibrahim | Idah |
| | | | PT Member 5: Abdullahi Ada Umar | Kogi |
| | | | PT Member 6: Femi Ogungbuyi | Ijumu |
| | | | PT Member 7: Ismaila Aishat | Ajaokuta |
| | | | PT Member 8: Mall Muhammed Bashiru Yusuf | Okehi |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 12 | Land Use Allocation Committee | 1 Part-Time Chairman | PT Chairman: Mr. Acheneje Francis A. | Ofu |
| | | 9 Part-Time Member | PT Member 1: Abdulateef Ovosi | Adavi |
| | | 1 Secretary | PT Member 2: Anthony Musa Chikara | Kogi |
| | | | PT Member 3: Hon. Adeyeye Victor O. | Yagba West |
| | | | PT Member 4: Hon Us-man Oricha Zuberu | Okehi |
| | | | PT Member 5: Mr Gabriel Ikwouche | Olamaboro |
| | | | PT Member 6: Paul Egbiti Ogala | Ibaji |
| | | | PT Member 7: Nuhu Jatto | Okehi |
| | | | PT Member 8: Isiaku Muhammed | Lokoja |
| | | | PT Member 9: Isiaka Omede Jibrin | Omala |
| | | | Secretary: Senior Civil Servant-Director | Central |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 13 | Hotels and Tourism Board | 1 Part-Time Chairman | PT Chairman-Mrs Nana Abu Ali, | Ankpa |
| | | 8 Part-Time Members | PT Member 1: Jonah Kadir Emeje | Igalamela |
| | | 1 General Manager | PT Member 2: Hon. One-wo Helen | Ogori |
| | | | PT Member 3: Mall. Nasiru Yusuf | Adavi |
| | | | PT Member 4: Ilerimu Olaiya | Yagba West |
| | | | PT Member 5: Hon. Amade Aguda | Idah |
| | | | PT Member 6: Alonge Israel | Ijumu |
| | | | PT Member 7: Mrs Comfort Egwuaba | Ibaji |
| | | | PT Member 8: Ibrahim Gimba Abubakar | Lokoja |
| | | | General Manager: Senior Civil Servant | Central |

| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
|------|--|----------------------|---|------------|
| 14 | Town Planning Development Board | 1 Part-Time Chairman | PT Chairman: Tunde Matthew Awuru | Lokoja |
| | | 3 Part-Time members | PT Member 1: Adejo Paskaline | Igalamela |
| | | | PT Member 2: Suleiman Kokori | Okehi |
| | | | PT Member 3: Aiyedegbo Amos Mike | Yagba East |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 15 | Agric Land Development Company | 1 Part-Time Chairman | PT Chairman: Otunba Babalola Fabumi | Ijumu |
| | | 7 Part-time members | PT Member 1: John Kadiri Maha Musa Abdullai | Idah |
| | | 1 General Manager | PT Member 2: Uba Sadi | Lokoja |
| | | | PT Member 3: Ibrahim Yekini | Okehi |
| | | | PT Member 4: Abubakar Ejide | Adavi |
| | | | PT Member 5: Olumoroti Ayodele | Yagba East |
| | | | PT Member 6: Engr. Felix Ajayi | Okehi |
| | | | PT Member 7: Emmanuel Ajeka | Igalamela |
| | | | General Manager: Senior Civil Servant | East |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 16 | Kogi State Environmental Protection Agency (KOSEPA) | 1 Part-Time Chairman | PT Chairman: Hon. Sogo Williams | Mopamuro |
| | | 8 Part-time members | PT member 1: Mrs. Ayodele Ruth O. | Ogori |
| | | 1 Secretary/GM | PT member 2: Barr. Uwada Joel | Dekina |
| | | | PT member 3: Balogun Biola Ben | Yagba East |
| | | | PT member 4: Aduka Adaji | Igalamela |
| | | | PT member 5: Etubi Martins Joseph | Ibaji |
| | | | PT Member 6: Mr. Joseph O. Salami | Adavi |
| | | | PT Member 7: Bola Olorunsaiye | Kabba/Bunu |
| | | | PT Member 8: Rose Inikpi Lona | Idah |
| | | | GM/Secretary: Senior Civil Servant- Director | Central |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 17 | State Scholarship Board | 1 Part-Time Chairman | PT Chairman: Mr Joe Ida | Ibaji |
| | | 8 Part-Time members | PT member 1: Barr. Jude Salawu | Okene |
| | | 1 Secretary | PT member 2: Hon. Ologun Ojo Felix | Ogori |
| | | | PT member 3: Victoria Adetayo Olowoleni | Kabba/Bunu |
| | | | PT member 4: Martina Okeh | Olamaboro |

| | | | PT member 5: Hajiya Hajara Aliyu H. | Dekina |
|------|--|--|---|------------|
| | | | PT Member 6: Moses Sanni Aguva | Ajaokuta |
| | | | PT Member 7: Ismaila Isah | Yagba East |
| | | | PT Member 8: Mrs Clara Ajala | Mopamuro |
| | | | Secretary: Senior Civil Servant-Director | Lokoja |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 18 | Kogi State Market Development Board | 1 Part-Time Chairman | PT Chairman: - Danjuma Odiba | Igalamela |
| | | 9 Part-Time members | PT member 1: Ismaila Momoh | Ajaokuta |
| | | 1 Secretary from the Ministry of Commerce and Industry | PT member 2: Haj. Hali-mat Muhammed | Adavi |
| | | | PT member 3: Maikudi Bature | Lokoja |
| | | | PT member 4: Hon. Olorunfemi Obajulu | Ogori |
| | | | PT member 5: Hon. Usman Okolo | Idah |
| | | | PT Member 6: Ibrahim Akeem | Yagba East |
| | | | PT Member 7: Mr Aladi V. Mohammed | Olamaboro |
| | | | PT Member 8: Thomas Idowu Gift | Kabba/Bunu |
| | | | PT Member 9: Hajiya Rabietu Okute | Dekina |
| | | | Secretary: Senior Civil Servant-Director | Okene |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 19 | Kogi State Adult & Non-Formal Education Board | 1 Part-Time Chairman | PT Chairman: Emmanuel Ibrahim | Omala |
| | | 7 Part-Time members | PT member 1: Habiba Umar Bello | Okene |
| | | 4 Ex Officio | PT member 2: Alh. Awuru Useni Meka | Ogori |
| | | | PT member 3: Abdullai Ohikwomazi Musa | Kogi |
| | | | PT member 4: Muhammed Ajimi Salihu | Ajaokuta |
| | | | PT member 5: Engr. Tolufashe Olusegun | Yagba West |
| | | | PT Member 6: Mr Abdul Haruna | Ankpa |
| | | | PT Member 7: Hon. Lateef Haruna | Ijumu |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 20 | Kogi State Security Trust Fund | 1 Executive Chairman | Executive Chairman: Siyaka Oyibo | Adavi |
| | | 6 Part-Time members | PT member 1: Alh. Yaya-ha Dahiru | Okene |
| | | 1 Secretary | PT member 2: Alh. Abu Shaibu Okolo | Dekina |
| | | | (Ogohi Ayingba) | |

| | | | PT member 3: Yusuf Muhammed | Ajaokuta |
|------|--|-----------------------------|--|------------|
| | | | PT member 4: Mr. Paul F. Senewa | Kabba/Bunu |
| | | | PT member 5: Adeyemo David | Yagba East |
| | | | PT Member 6: Musa N. Dada | Bassa |
| | | | Secretary: Senior Civil Servant-Director | East |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 21 | Kogi State Community and Social Development Agency (CSDA) | 1 Part-Time Chairman | PT Chairman: Segun Yusuf | Kabba/Bunu |
| | | 1 Part-Time member | PT member 1: Mrs Maryam Muazu | Ankpa |
| | | 10 Ex-Officio | General Manager: | Okene |
| | | 1 Secretary from the Agency | Secretary: Senior Civil Servant | East |
| | | 1 General Manager | | |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 22 | Kogi State Agro-Allied Company | 1 Part-Time Chairman | PT Chairman: Hon. Adams Isah Sadiq | Ajaokuta |
| | | 7 Part-Time members | PT member 1: Abdurahman Yakubu | Okene |
| | | 1 General Manager | PT member 2: Sunday Paul | Yagba East |
| | | | PT member 3: Orugun B. Stephen | Ijumu |
| | | | PT member 4: Hon. Ibrahim Onotu | Okehi |
| | | | PT member 5: Stephen Acheneje | Omala |
| | | | PT member 6: Tenimo Abdulmalik Ali | Lokoja |
| | | | PT member 7: Iye Alfa | Idah |
| | | | General Manager: Senior Civil Servant | East |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 23 | Kogi State Road Maintenance Agency | 1 Part-Time Chairman | PT Chairman: Engr. Abdul Lawal Zubair | Okene |
| | | 6 Part-Time Members | PT member 1: Yunusa Tijani Ibrahim | Dekina |
| | | 7 Ex-Officio Members | PT member 2: Segun Balogun | Yagba West |
| | | 1 Managing Director | PT member 3: Abdulrahman Usman | Okehi |
| | | 1 Secretary | PT member 4: Ahmed Tijani Mubarak | Adavi |
| | | | PT member 5: Esemikose Femi | Ijumu |
| | | | PT member 6: David Zakariya | Ofu |
| | | | Managing Director: Engr. Adejo Musa G | Olamaboro |
| | | | Secretary: Senior Civil Servant | Kogi |

| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
|------|---|----------------------|--|------------|
| 24 | Specialist Hospital Lokoja | 1 Part-Time Chairman | PT Chairman Alhassan Abdullahi Zakari | Dekina |
| | | 3 Part-Time members | PT members 1: Hon.Aliyu Suleman | Ajaokuta |
| | | | PT members 2: Chief Falaye Ibitoye Simon | Yagba East |
| | | | PT members 3: Rakiya A. Yahaya | Ofu |
| | | CMD/Chairman Medical | Chief Medical Director: Dr. Ehilaye | Ijumu |
| | | Advisory Committee | Chairman Medical Advisory Committee: Dr.Ikpejaro | Edo State |
| | | DAF/Secretary | DAF/Secretary: Abah Sunday | Olamaboro |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 25 | Primary health Care Development Agency | 1 PT Chairman | Executive Director – Dr. Abubakar Yakubu | Okene |
| | | 9 PT Members | PT Member 1: Samuel Ajayi Sani | Ijumu |
| | | | PT Member 2: Hawa Aliyu | Bassa |
| | | | PT Member 3: Mrs Kate Obapitan | Ogori/Man |
| | | | PT Member 4: Alege Segun | Yagba West |
| | | | PT Member 5: John Kadiri Maha | Omala |
| | | | PT Member 6: Abdulmalik Ajibade | Ajaokuta |
| | | | PT Member 7: Aguda Samuel | Mopamuro |
| | | | PT Member 8: Sunday Idakwo Usman | Olamaboro |
| | | | PT Member 9: Halima Abu | Ankpa |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 26 | Kogi State Broadcasting Corporation | PT Chairman | PT Chairman –Asala Ropo | Yagba West |
| | | 3 PT Members | PT Member 1: Abdullahi Zakari | Ankpa |
| | | Secretary | PT Member 2: Pastor (Dr.) Halimat Saliu | Okene |
| | | | PT Member 3: Alhassan Mohammed | Lokoja |
| | | | Secretary: | East |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 27 | Kogi State University Teaching Hospital, Anyigba | 1 PT Chairman | PT Chairman- Dr. Remi Medupin | Ijumu |
| | | 2 PT Members | PT Members: Solomon Agada | Dekina |
| | | 5 Ex Officios | Alh. Abdulazeez Osivave | Adavi |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 28 | Rural Water Sanitation Agency (RUWASA) | PT Chairman | Hon. Samson Bako | Ajaokuta |

| | | 3 PT Members | PT Member 1: Mrs. Hannah Yetunde Bayode | Yagba West |
|------|--|--|---|------------|
| | | Permanent Secretary RUWASSA | PT Member 2: Adeyi Stephen Alaji | Olamaboro |
| | | Permanent Secretary SSG's Office | PT Member 3: Alh. Siyaka Anakaju | Adavi |
| | | Permanent Secretary Ministry of Finance | | |
| | | Permanent Secretary Ministry of Health | | |
| | | Permanent Secretary, Local Government and Chietaincy Affairs | | |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 29 | Kogi State Sports Council | 1 PT Chairman | PT Chairman: Hon. Isa Abdulmaliki | Okehi |
| | | 5 PT Members | PT Member 1: Hon. Pariola Olugboye | Mopamuro |
| | | | PT Member 2: Seidu Isah | Ofu |
| | | | PT Member 3: Ismaila Otuoze Salihu | Okene |
| | | | PT Member 4: Bernard Ocheja | Ibaji |
| | | | PT Member 5: Jaiyeola Segun | Ijumu |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 30 | Kogi State Emergency Management Agency (KOSEMA) | 1 Chairman-Deputy Governor | Chairman: Elder Simon Achuba | Ibaji |
| | | 2 PT Member | PT Member 1: Hon. Samuel Adeoye | Mopamuro |
| | | Commissioner for Women Affairs | PT Member 2: Alh. Dariya Adaviriku | Okehi |
| | | One Representative each from: | | |
| | | Ministry of Health | | |
| | | Ministry of Works, Lands, Housing, and Urban Development | | |
| | | Ministry of Justice | | |
| | | Ministry of Water Resources | | |
| | | Ministry of Rural Development | | |
| | | Ministry of Finance | | |
| | | Ministry of Budget and Planning | | |
| | | Bureau for Information Services and Grassroot Sensitization | | |
| | | Kogi State Sanitation and Waste Management Board | | |
| | | State Environmental Protection Board | | |
| | | The Nigeria Police | | |
| | | The Nigeria Security and Civil Defence Corps | | |
| | | The Fire Service | | |

| | | The Nigeria Red Cross Society | | |
|------|---|---|---|------------|
| | | The Nigeria Medical Association, Kogi State | | |
| | | Christian Association of Nigeria (CAN) | | |
| | | Jamatul Nasri Islam | | |
| | | Voluntary Organisations | | |
| | | Executive Secretary | | |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 31 | Kogi State Waste and Sanitation Board | 1 PT Chairman | PT Chairman: Alh. Haruna Nda Mohammed | Bassa |
| | | 2 PT Member | PT Member 1: Abdulraheem Obori | Okehi |
| | | Representatives from the three Senatorial Districts | PT Member 2: Hon. Toloruntoba Babatunde | Yagba West |
| | | Three Persons with expertise in Environmental Health Management | Oguntoye | |
| | | Representative of Environmental Health Officers Association of Nigeria (ENHOAN) | | |
| | | Representative of Attorney General and Commissioner of Justice | | |
| | | Representative from Local Government and Chieftaincy Affairs | | |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 32 | Kogi State Inter-Religious Council (KOSIREC) | Appointment of 2 Co-Chairmen i.e. 1 Christian and 1 Muslim | Muslim Chairman 1: Amb. Usman Eneyamire Bello | Okene |
| | | 14 Members: 7 from Christian and 7 from Muslim | Christian Chairman 2: Bishop John Ibenu | Ankpa |
| | | Secretary to the Council | Member 1: Archbishop Emmanuel A.S. Egbunu | Bassa |
| | | | Member 2: Alh. Saliu Adaji | Dekina |
| | | | Member 3: Mr Charles Ayodele Aiyemowa | Yagba East |
| | | | Member 4: Alh. Danjuma Bello | Idah |
| | | | Member 5: Most Superior Evangelist Fabusuyi Kole Felix (JP) | Ondo State |
| | | | Member 6: Hajia Ramatu Baba | Ankpa |
| | | | Member 7: Rev. John Ajewole (Legal) | Ijumu |
| | | | Member 8: Mohammed Jamiu Asema | Adavi |
| | | | Member 9: Elder Cornelius O. Abraham (Youth) | Dekina |

| | | | Member 10: Alh. Baba Ango | Lokoja |
|------|---|---------------------|--|------------|
| | | | Member 11: Deaconess Magdalen Onyabutu Ojakpa (Women Wing) | Adavi |
| | | | Member 12: Alh. Sakariyau Dan Imam | |
| | | | Member 13: Bishop Martin Olorunmolu Member | Yagba East |
| | | | 14: Alh. Hussein Isa | Kabba/Bunu |
| | | | Secretary: Senior Civil Servant | Okene |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 33 | Bureau of Public Private Partnership | PT Chairman | Deputy Governor | Ibaji |
| | | 3 Part Time Members | PT Member 1: Ismaila Abubakar | Okene |
| | | Director General | PT Member 2: Yahaya Musa Danladi | Kogi |
| | | | PT Member 3: Emmanuel Ocholi | Idah |
| | | | Director General: Arc. Bob Achanya | Olamaboro |
| S/N. | MDAS | COMPOSITION | NAMES OF MEMBERS | LGAS |
| 34 | Kogi State Confluence | 1 Chairman | Chairman: Mr Ademola Bello | Mopamuro |
| | Express Services | 2 Permanent Members | Permanent Member 1: Capt. Yahaya Ogaji (Rtd) | Idah |
| | | 4 Ex Officios | Permanent Member 2: Alh. Dahiru Ibrahim | Okene |



A cross-section of meeting of the Special Advisers held at the Governor's Office



The Governor, Commissioners and Special Advisers



#NEWDIRECTION

CHAPTER TWO

HER EXCELLENCY

OFFICE OF HER EXCELLENCY



The office of Her Excellency, Hajia Rashida Bello, serves as a support to the Governor in achieving some specific Programme objectives of His Excellency's New Direction Agenda.

One of her cardinal programmes, Kogi Women and Youth Advancement Foundation (KOWYAF) is aimed at empowering women and youths. This programme is carried out through vocational training, enlightening women and skills acquisition for youths. The programme also supports them in establishing their own businesses.

Her pet programme encompasses empowerment and primary healthcare for women. This programme has empowered forty two (42) rural women with capital to start their own businesses and assisted with trade tools such as hair driers, hair wash basins and sewing machines. Two (2) Women were chosen

from each of the twenty one (21) local governments areas of the state to constitute the group of beneficiaries.

In her supportive role to her husband the Governor, she has assisted in the commissioning of various projects amongst which are three (3) Ultra-Modern Primary Health Care Centers located at Ekirin Adde in Ijumu Local Government Area, Amonyokwu Ogugu in Olamaboro Local Government Area and Agassa in Okene Local Government Area, representing the three (3) Senatorial Districts in the State.

During the course of the year, some relief materials were distributed to victims when the state was faced with emergency situations such as the flash floods and communal crisis that occurred in some parts of the State. These relief materials include food items, drugs, cloths and beddings.

Materials such as food items and drugs were also donated to widows, orphans and the physically challenged. The occasion brought together people from all local government areas of the state, which is a noticeable display of impartiality on the part of Her Excellency.

The office of the Wife of the Governor has also embarked on an enlightenment programme on Sickle Cell Anemia in collaboration with the Kogi State Ministry for Health. Free genotype screening was carried out during the programme and this was in conjunction with WHO to commemorate the World Sickle Cell Day in Lokoja.

Also over 2,000 women and men were screened for various health conditions ranging from Blood Pressure to Blood sugar levels and Eye defects. Drugs were given out to patients whose Blood Pressure and Blood sugar level were high, while mild eye defects were also treated. Severe eye defects were referred to specialist hospitals and reading glasses were distributed to people whose eye defects made it difficult for them to read. Over 1,000 school children from schools in Lokoja and environs were also de-wormed.

Another laudable programme embarked upon by Her Excellency, Hajia Rashida Bello, was the free screening, counseling and vaccination that was carried out in Okene to mark the World Hepatitis Day. This exercise was powered with the resolve to reduce the spread of Hepatitis through enlightenment.

With the understanding of the importance of protecting the girl child from abuse, teenage pregnancies, and the effects of gender inequality in the society, Her Excellency organized a symposium for girls from different primary and

secondary schools in Lokoja in commemoration of the International Day of the Girl Child.

Recognizing the decline in reading culture among children of school age and children's inability to use grammar and spell words correctly, she also organized a Spelling Bee competition. Every participant went home with gift items of learning materials.

The Direct Reach Out Project, DROP, which is a programme by Her Excellency, aimed at reaching the people at the grassroots and taking the dividends of democracy to every corner of the State. Through this programme, items have been distributed to people at the grassroots on a door-to-door basis, to cushion the effects of the current economic challenges. About ten thousand (10,000) people have benefitted from the project and it is a continuous exercise.

In acknowledgement of Her Excellency various humanitarian services and life impacting activities, she has been honored with numerous awards, within and outside the state and country; such as, 'Heart of Gold' Award at the Annual women for Africa award at Kensington Hall, London.













#NEWDIRECTION

CHAPTER THREE

IGR FUNDING

IGR/FUNDING

The capability of any State Government to generate alternative source of revenue in the face of the dwindling Federal Allocation is crucial to the survival of the State and in its ability to deliver on its stated Policies, Programmes and Projects. It was observed that the existing funding profile of Kogi State cannot sustain its fiscal responsibilities as required by the New Direction Blueprint. In view of this, improving the revenue profile and tapping into other alternative source of generating revenue for the State becomes imperative.

FINANCE AND ECONOMIC DEVELOPMENT

About 20 executed MoUs are already yielding positive results in the State. These includes:-

Agri Intergrated Services Africa Limited: This Company that has established a 50 ton p/d Rice Mill Plant, 80 ton p/d Parboiling Plant and cultivated over 800 Hectares mechanized farm in Omi, Yagba West Local Government Area. This project delivered Rice to Kogi State in December 2017 which was commissioned and distributed to each polling Unit of the State as Kogi Rice.

Cabota Energy Services Limited: The Ministry of Finance through the Economic Team was able to process this Company that is at the last stage of approval to dish out 30MW Tri –Fuel Turbine Power Plant in Kogi State. This when completed would be popularly referred to as Kogi Power.

Apib Korea Resources Nig. Ltd (Consortium Company): This is a massive construction company that has already mobilized to site, remodeling, upgrading historical Secondary School buildings Six (6) schools and Ten (10) General hospitals across the State.

ONIDA Development Limited: The Ministry of Finance through the Economic Team was able to crystallize investment of Green house farming in conjunction with the Ministry of Agriculture. This green house farming has already began the construction, of power house, green house technology equipment, office building site clearing and providing alternative power generation at Abobo, in Okehi Local Government Area.

The solid Mineral Sector is witnessing a new impetus as a 3-Man Technical Committee set up by Super-PAC has recently embarked on a trip to the Nigeria Mining Cadastre Office, Abuja and the Solid Mineral Development Fund (SMDF) to commence the process of securing mining rights for Kogi State. In view of the massive deposits of solid minerals in the State, this latest effort of this administration will engender a massive turn-around in the economic fortunes of the State.

Establishment of Transparency, Efficiency and Accountability(T.E.A) Unit: This administration under the above leadership established a Unit called the Transparency Efficiency and Accountability Unit (TEA). Some of the benefits this unit has achieved include:-

- Value addition in accounting
- Better coordination between MDAs roles and goals
- Online Budgetary provision
- Curtailing Government wasteful spending, and
- Ensuring value for money in government expenditures

Implementation of Special Super Political Action Committee (Super PAC) on IGR Funding: This Committee was set up to increase the State financial resources to match the aspirations and its targeted projections to reduce the level of financial incapacitation of the State. The Committee is out with resolutions to boost the State's economy in the following ways:

- Water Ways Transportation
- Building and construction of jetties
- Tourism Boats
- Regatta shows
- Granite Quarry sites for fund generation
- Mining activities
- Mineral reserves

Publication of Financial Statements: The Ministry of Finance equally ensures the preparation and publication of the State Financial Statements as accountability and transparency is the watchword of the new direction agenda of this administration

Adoption of FGN Fiscal Sustainability Plan: The Ministry of Finance and Economic Development facilitated the quick adoption of (FSP) Fiscal Sustainability Plan of the Federal Government in Kogi State for which the State Government has engaged the services of Sapphirengr Nig. Consulting Ltd as Coordinating Consultants. The broad objectives of the FSP focuses on the following among others:-

- Improvement in accountability and Transparency
- Increase in Internally Generated Revenue
- Rationalization of Public expenditure

The following are some of the activities targeted at achieving the above listed objectives:-

- i. A sensitization workshop was flagged off as one of the 22 point agenda of the FSP implementation Agenda. The Flag-off was attended by over 250 key officers from across the length and breadth of the State Civil Service. This served as avenue to train the MDAs on the existence and the State's position as regards the FSP adoption by Kogi State.
- ii. Kogi State is now on record to have produced its End of year Financial Statements (unaudited) at the fastest time- even though later than the statutory time allowed and in the face of several challenges.
- iii. Sapphirengr Consulting engagement has also influenced the production and on-line publication of the State Annual Budget and the Budget Performance reports thereof
- iv. Sapphirengr Consulting engagement has also elicited an overreaching discourse on Internally Generated Revenue and engendered best practice approaches to improving same. Have encouraged regular reconciliation meetings with the FIRS on PAYE, VAT and WHT which has hitherto not been accorded the appropriate monitoring and evaluation. (An outline of further steps to engage and improve is currently in view with the KGBIRS)
- v. Sapphirengr Consulting has also during its engagement discovered gaps in the Computation of VAT and WHT which has resulted in over remittances to the FIRS for many years and yet to be abated.
- vi. The firm has also been instrumental to the establishment of the Efficiency Unit which has permeated into all MDAs the State. Hitherto, request for approval to incur expenditure have always been directed to the Governor

without much vetting and review for Transparency Efficiency and Accountability. The institution and operations of this unit has in its short space and time of operations discovered several lapses inimical to efforts at rationalizing public expenditure. This unit if properly supported is bound to achieve better for the state.

- vii. The firm held a capacity building workshop for the Internal Auditors in the course of the year to enshrine the culture of Continuous Audit. This workshop-clearly-over-subscribed left an imprint on the minds of the participants who were hitherto, unsure of their positions neither on their statutory duties.
- viii. The firm has also supported the state in the quest to improve Public Financial Management- working with the Staff of the office of the Accountant-General to map out strategies for and to enhancing the use and application of the Capital Development Fund. Working closely with the Ministry of Commerce and Industries and the Bureau of Public Private Partnership (BP3) to provide contributions to the discourse of the PPP guidelines.
- ix. The firm has supported the Ministry of Finance in compliance with the Domesticated Fiscal Responsibility Act (FRA). It has also worked closely with the debt management office (DMO) and has designed an excel Dashboard template to allow ease of computation and report analysis for management decision making.
- x. Sapphirengr Consulting Ltd has been the Center-Point of the State for the coordination the State's responses to the Monitoring and Evaluation of the FSP implementation been carried out by Auditors appointed by the Federal Ministry of Finance which is still on-going, including the responses to the FSP questionnaire from the Nigeria Governors' Forum.

The State Debt Management Department: This Department has been challenged by the present administration and leadership of the Ministry to live up to expectation and keep safe tracking of the debt profile of the State which enhance transparency and accountability drive of the New Direction agenda.

The Ministry of Finance has equally engaged a number of consultants in the areas of Ground rents, fund recoveries, auditing, budgeting and a host of others with positive impacts being recorded on daily basis.

The Ministry facilitated the bill on Investment and Promotion Agency, The Ministry equally spearheaded the Draft Mortgage and foreclosure Law that is

currently been passed to Law by the Kogi State House of Assembly.

The Ministry of Finance drove the process of restructuring the State Government Bond to spread the repayment process to ease the burden on the State's monthly allocation.

The Ministry equally ingeniously processed a Local Contractor Note that has been approved by the Kogi State House of Assembly to make way for infrastructural development in the State.

The Ministry recently organized a sensitization workshop for stakeholders on IGR Framework as developed by Super PAC and Framework on Transparency, Efficiency and Accountability as developed by the Consultant to the State Government on Fiscal Sustainability Plan (FSP).

The Ministry of Finance has in the last two years of this administration experienced tremendous achievements and robust stretch of activities to keep the State afloat under the current economic realities. It has promoted the culture of transparency and accountability as the vehicle for achieving rapid economic growth and development in the State as enunciated in the New Direction Blueprint Agenda of His Excellency, Alhaji Yahaya Bello, the Executive Governor of Kogi State.

THE KOGI STATE INTERNAL REVENUE SERVICE

The Government restructured the Kogi State Board of Internal Revenue Service because of the gaps noticeable in government revenue earnings. The Government realized that it may not have all the resources to carry out its laudable program and projects that will be beneficial to the citizenry. The reconstitution of the KGIRS is to enable the State to look inwards and generate revenue internally.

The KGIRS in order to block leakages in the state earnings, introduced the automated reporting system which will aid tax collection and record keeping of all government in-flows and out-flows

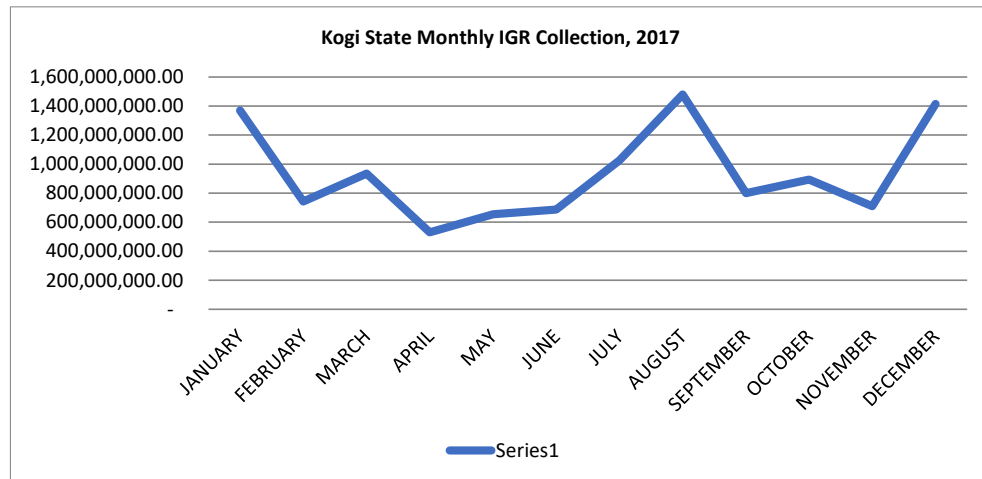
This revamping enable KGIRS to collect the sum of about N22m in revenue as backduties from a single company in 2017.

Driven by the New Direction Policy of His Excellency, Alhaji Yahaya Bello and the passage of Kogi State revenue harmonization law, enable Kogi State Internal Revenue Service (KGIRS) was able to flag off the collection of infrastructure development levy from transporter across the state.

For the Board, internally generated revenue within the period under review increased by 29.2% from N6.7 billion naira to N9.5 billion naira as a result of the automation and the revamping of all dormant revenue stations and bodies previously left unchecked in the state. The revenue increased significantly by 40.7% from N6.7 billion to N11.3 billion. This increment was aided by the full implementation of the tax automation and reporting system.

The Administration of Governor Yahaya Bello built the Kogi State Revenue House because it was convinced that a conducive working environment is sacrosanct to productivity. He went ahead to give the directive that the right people with the right expertise in the areas of Taxation and Revenue matters should be recruited to boost the government's efforts to increase the revenue of the State.





Average Collection: 937,021,713.184

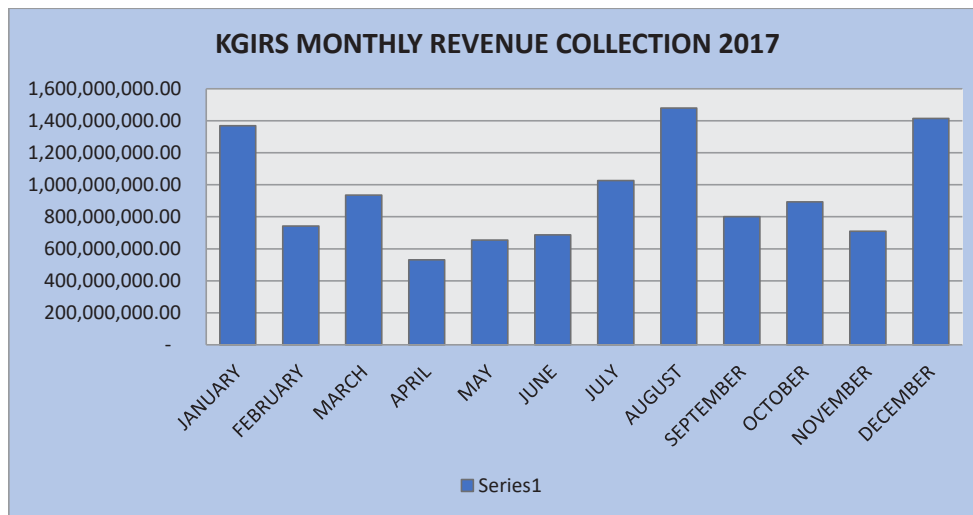
Statistical Analysis of Revenue Collection, Kogi State Internal Revenue Service (KGIRS)

Revenue collected by Kogi State Internal Revenue Service 2017.

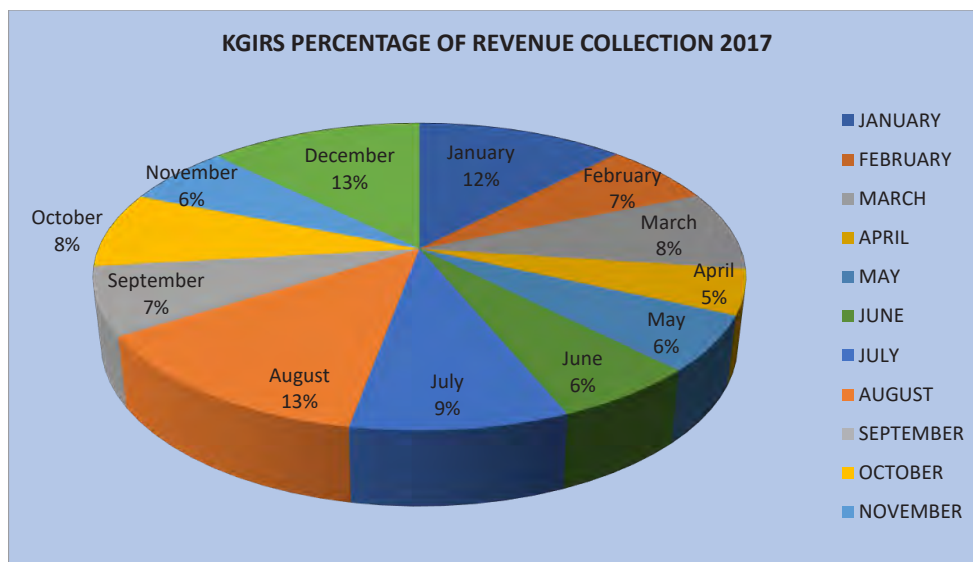
| S/N | Months | Monthly Revenue Collections | Monthly Cumulative | Quarterly Collections |
|-----|-----------|-----------------------------|--------------------------|--------------------------------|
| 1 | January | 1,369,798,120.17 | 1,369,798,120.17 | |
| 2 | February | 742,474,060.33 | 2,112,272,180.50 | First Quarter (Jan-Mar) |
| 3 | March | 935,209,738.37 | 3,047,481,918.87 | 3,047,481,918.87 |
| 4 | April | 530,306,697.20 | 3,577,788,616.07 | |
| 5 | May | 654,174,115.06 | 4,231,962,731.13 | Second Quarter (April-June) |
| 6 | June | 687,335,910.85 | 4,919,298,641.98 | 1,871,816,723.11 |
| 7 | July | 1,026,712,294.67 | 5,946,010,936.65 | |
| 8 | August | 1,479,727,744.26 | 7,425,738,680.91 | Third Quarter (July-September) |
| 9 | September | 800,748,651.78 | 8,226,487,332.69 | 3,307,188,690.71 |
| 10 | October | 893,303,043.63 | 9,119,790,376.32 | Fourth Quarter (Oct.-Dec.) |
| 11 | November | 710,228,678.40 | 9,830,019,054.74 | 3,017,773,225.51 |
| 12 | December | 1,414,241,503.48 | 11,244,260,974.75 | |

Total revenue collection by Kogi State Internal Revenue Service for the fiscal year 2017 is Eleven Billion, Two Hundred and Forty Four Million, Two Hundred and Sixty Thousand, Five Hundred and Nine Hundred and Seventy Four Naira, Seventy Five Kobo only (N11,244,260,974.75)

The graphical illustration of the collection on monthly basis is as showed below.



The pie chart below shows the monthly collections and performance of Collection.



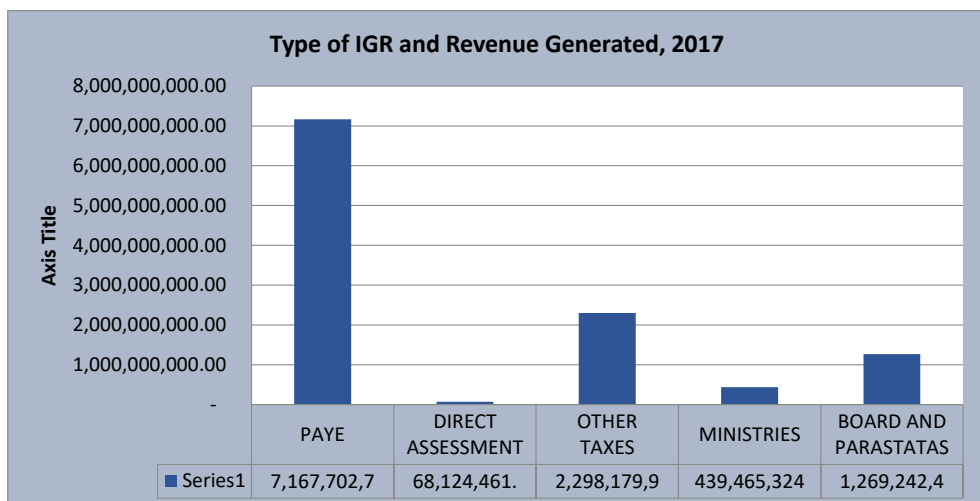
Types of IGR and Revenue generated 2017.

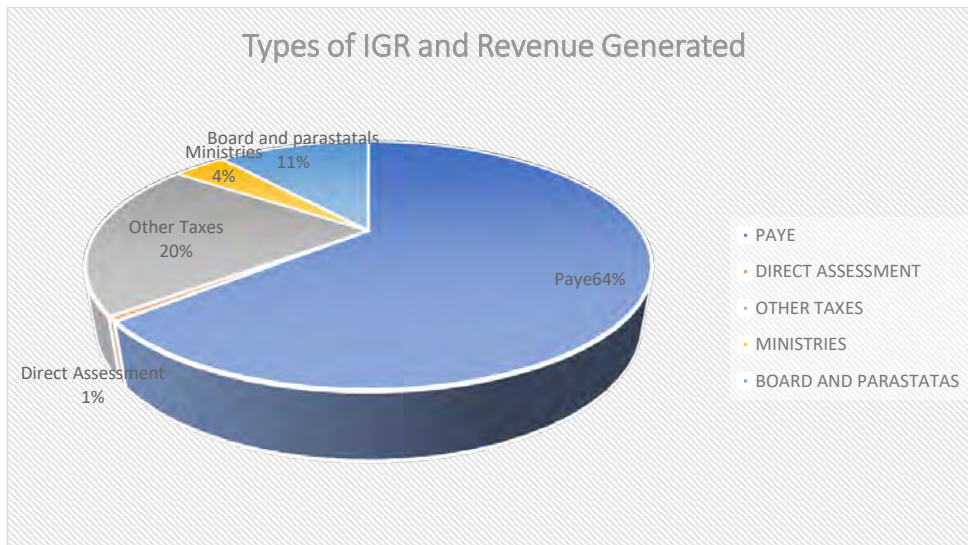
The table below shows the monthly revenue collected by various types of Revenue Items and their Cumulative Amount for the year.

| S/N | Month | PAYE | Direct Assessment | Other Taxes | Ministries | State Board and Parastatals |
|-----|-----------|------------------|-------------------|------------------|----------------|-----------------------------|
| 1 | January | 1,309,077,114.68 | 1,637,250.00 | 15,593,531.32 | 17,891,569.48 | 25,598,654.94 |
| 2 | February | 633,693,454.85 | 3,479,526.00 | 76,089,535.85 | 16,134,997.65 | 13,076,546.00 |
| 3 | March | 703,090,980.06 | 5,737,585.99 | 42,098,467.95 | 118,941,241.15 | 65,341,463.27 |
| 4 | April | 288,793,057.21 | 8,145,750.00 | 170,630,008.79 | 43,935,164.70 | 18,802,716.50 |
| 5 | May | 501,557,694.13 | 6,883,889.04 | 96,979,626.83 | 35,390,473.78 | 13,362,431.25 |
| 6 | June | 530,340,327.79 | 4,910,072.21 | 129,097,724.60 | 17,512,658.24 | 5,475,128.00 |
| 7 | July | 639,897,201.98 | 7,356,102.04 | 337,726,115.28 | 15,504,276.12 | 26,228,599.23 |
| 8 | August | 399,383,886.06 | 8,111,912.85 | 5,349,990.29 | 21,350,394.21 | 516,581,560.85 |
| 9 | September | 251,129,590.11 | 6,431,067.75 | 310,280,248.70 | 12,331,019.29 | 220,576,725.93 |
| 10 | October | 622,128,204.08 | 5,504,785.00 | 152,261,583.44 | 20,495,021.11 | 92,913,450.00 |
| 11 | November | 320,767,844.08 | 6,097,523.79 | 204,029,484.18 | 16,195,429.16 | 163,138,397.25 |
| 12 | December | 967,843,413.50 | 3,828,997.24 | 22,909,611.69 | 103,418,079.88 | 110,057,401.17 |
| | TOTAL | 7,167,702,768.53 | 68,124,461.91 | 1,563,045,928.92 | 439,100,324.77 | 1,271,153,074.39 |

Summation of Revenue Collected by various Types of IGR

| S/N | Types of IGR | Revenue Collected |
|-----|-----------------------------|-------------------|
| 1. | PAYE | 7,167,702,768.53 |
| 2. | Direct Assessment | 68,124,461.91 |
| 3. | Other Taxes | 1,563,045,928.92 |
| 4. | Ministries | 439,465,324.84 |
| 5. | State Board and Parastatals | 1,269,242,474.49 |





Performance of Revenue item against Annual Estimate

Total revenue collection by revenue items against the Annual Estimated Collection and their percentage of performance is shown in the table below:

| Sources | Annual Estimate | Total Collections | % of Collection |
|---|-------------------|-------------------|-----------------|
| Board of Internal Revenue | | | |
| PAY AS YOU EARN | 9,000,000,000.00 | 7,167,702,768.53 | 79.64 |
| Direct Assessment | 2,600,000,000.00 | 68,124,461.91 | 2.62 |
| Withholding Tax | 300,000,000.00 | 368,145,247.01 | 122.72 |
| Motor Vehicle Resale Tax | 600,000.00 | 2,786,052.48 | 464.34 |
| Consumption Tax | 1,573,794,300.00 | 14,262,742.22 | 0.91 |
| Property Tax | 200,000,000.00 | - | - |
| Enhanced National Drivers Licence | 100,000,000.00 | 17,863,982.75 | 17.86 |
| Learners Permit | 600,000.00 | 5,268,330.73 | 878.06 |
| Motor Vehicle Licences | 300,000,000.00 | 20,120,078.81 | 6.71 |
| Stamp Duty Fees | 15,000,000.00 | 3,407,283.75 | 22.72 |
| Motor Vehicle Registration | 28,000,000.00 | 20,865,735.69 | 74.52 |
| New Number Plate | 120,000,000.00 | 20,880,710.02 | 17.40 |
| Certificates of Road Worthiness | 92,000,000.00 | 15,465,322.91 | 16.81 |
| Tax Clearance Certificates | 2,000,000.00 | 1,764,440.00 | 88.22 |
| Road Traffic Offences | | - | |
| 2% Development Levy | 1,350,000,000.00 | 208,185,963.20 | 15.42 |
| Earning From Trucks Haulage of Industrial Goods | 7,481,000,000.00 | 419,826,830.50 | 5.61 |
| Tax Audit | | 1,179,337,209.25 | |
| | | - | |
| Sub Total | 23,162,994,300.00 | 9,534,007,159.76 | 41.16 |

Revenue Collections from Ministries.

The table below shows the total revenue collected on the various revenue items in the Ministries. It's an indication of the performance of the Ministry's collection for the year 2017.

| S/ NO | NAME OF MINISTRIES | Annual Estimate | Total Collection | % of Collec- tions |
|----------|---------------------------------------|-----------------|------------------|-----------------------|
| 1 | Agriculture | 698,362,000.00 | 9,850,220.00 | 1.41 |
| 2 | Budget and Planning | 2,300,231,788 | 6,765,317.91 | 0.29 |
| 3 | Commerce and Industry | 190,400,000 | 39,461,290.00 | 20.73 |
| 4 | Culture and Tourism | 100,0050,000 | 663,500.00 | 0.07 |
| 5 | Education, Science and Technology | 807,150,000 | 3,024,968.60 | 0.37 |
| 6 | Environment and Natural Resources | 135,200,000.00 | 16,165,490.00 | 11.96 |
| 7 | Finance | 5,747,700 | 8,982,821.57 | 156.29 |
| 8 | Health | 1,078,400,000 | 3,409,773.00 | 0.32 |
| 9 | Local Govt and Chieftaincy Affairs | 1,019,480 | 264,000.00 | 25.90 |
| 10 | Rural Development | 17,300,000 | 3,310,834.41 | 19.14 |
| 11 | Transport | 82,000,000 | 87,238,005.00 | 106.39 |
| 12 | Water Resources | 6,750,000 | 275,000.00 | 4.07 |
| 13 | Women Affair and Social Development | 5,170,000 | 1,007,000.00 | 19.48 |
| 14 | Works, Lands, Housing and Urban Devpt | 1,376,650,000 | 211,415,036.21 | 15.36 |
| 15 | Youth and Sports | 10,450,000 | 149,000.00 | 1.43 |

Revenue Collections from State Boards and Parastatals

The table below shows the total revenue collected on the various revenue items in the state Board and Parastatals. It's an indication of the performance of their collection for the year 2017.

| S/ No | NAME OF PARASTATALS | ANNUAL ESTI- MATE | REVENUE GEN- ERATED | % of Collec- tion |
|----------|--|----------------------|------------------------|----------------------|
| 1 | Adult & Non-Formal Education Board | 160,000.00 | - | - |
| 2 | Christian Pilgrims Commission | 662,000.00 | 114,500.00 | 17.30 |
| 3 | College of Education Technical, Kabba | 22,500,000.00 | 9,133,292.00 | 40.59 |
| 4 | College of Education, Ankpa | 198,272,450.00 | 49,622,150.75 | 25.03 |
| 5 | College of Nursing and Midwifery, Obangede | 31,550,000.00 | 18,352,000.00 | 58.17 |
| 6 | Council for Art and Culture | 5,850,000.00 | 12,000.00 | 0.21 |
| 7 | Hotel and Tourism Board | 30,000,000.00 | 5,000.00 | 0.08 |
| 8 | Kogi Agro Allied Company | 5,050,000.00 | 1,572,400.00 | 31.14 |
| 9 | Kogi Land Dev. Board | 120,000.00 | - | - |
| 10 | Kogi State Broadcasting Corporation | 200,000,000.00 | 24,278,063.16 | 12.14 |
| 11 | Kogi State Environmental Protection Agency | 45,170,000.00 | 715,000.00 | 1.58 |
| 12 | Kogi State Fire Agency | 1,000,000.00 | 5,250,000.00 | 525.00 |
| 13 | Kogi State Hajj Commission | 6,620,000.00 | 345,000.00 | 5.21 |
| 14 | Kogi State Hospital Management Board | 100,000,000.00 | 3,707,385.00 | 3.71 |
| 15 | Kogi State Investment & Properties Ltd | 100,000,000.00 | 1,019,627.94 | 1.02 |

| | | | | |
|----|--|------------------|----------------|--------|
| 16 | Kogi State Library Board | 80,000.00 | 80,000.00 | 100.00 |
| 17 | Kogi State Newspaper Corporation | 35,000,000.00 | 3,769,800.00 | 10.77 |
| 18 | Kogi State Polytechnic, Lokoja | 264,300,000.00 | 393,776,120.00 | 148.99 |
| 19 | Kogi State Specialist Hospital, Lokoja | 109,926,029.00 | 77,281,500.80 | 70.30 |
| 20 | Kogi State Sports Council | 1,050,000.00 | - | - |
| 21 | Kogi State Teaching Service Commission | 25,000,000.00 | 10,000,000.00 | 40.00 |
| 22 | Kogi State Universal Basic Education Board | 10,850,000.00 | - | - |
| 23 | Kogi State University Hospital, Anyigba | 60,000,000.00 | 14,049,145.00 | 23.42 |
| 24 | Kogi State University, Anyigba | 1,457,130,000.00 | 443,110,631.55 | 30.41 |
| 25 | Kogi State Water Board | 27,157,600.00 | 4,168,927.77 | 15.35 |
| 26 | Nigeria -Korea Friendship Institute | 234,108,000.00 | 238,200.00 | 0.10 |
| 27 | Road Maintenance Agency | 350,000,000.00 | - | - |
| 28 | Sanitation and Waste Management Board | 107,500,000.00 | 1,817,820.00 | 1.69 |
| 29 | Science Technical and Technology Education Board | 13,800,000.00 | 11,400,000.00 | 82.61 |
| 30 | State Scholarship Board | 200,000.00 | - | - |
| 31 | State Security Trust Fund | 360,000,000.00 | 119,868,800.17 | 33.30 |
| 32 | Town Planning and Development Board | 613,600,000.00 | 35,694,309.00 | 5.82 |

MULTILATERAL AND DONOR AGENCY

The Kogi State Social Investment Program, (SIP), successfully empowered about 4,572 beneficiaries, which includes market women, women cooperatives, artisans, youths and farmers through the Government Enterprise and Empowerment Program, GEEP, (MarketMoni).

BUREAU OF PUBLIC PRIVATE PARTNERSHIP

Amongst the various Board appointments made in the year 2017, the Bureau for Public Private Partnership also got its Board constituted, and The Deputy Governor as Chair on inauguration.

The Kogi State Bureau of Public Private Partnership is an institution set up by Government to facilitate and regulate government business in partnership with the private sector.

The Bureau organized a Stakeholders' sensitization workshop to enable the line Ministries, Agencies and Departments of Government to key in to the successful implementation of the PPP policy in the state.

BUREAU OF PUBLIC PROCUREMENT (BPP)

The Agency was set up to harmonize existing government policies and practices by regulating, setting standards and developing the legal framework for public procurement in Kogi State.

The Bureau, assisted by the World Bank through the Public Sector Good Governance Reform and Development Projects, published 1,500 copies of the Procurement Law, with the production of standard bidding documents, request for proposals and procurement manuals for use in the State .

The Bureau has the Secretary to the State Government Mrs. Ayoade Folashade Arike (PhD) appointed as its Chairperson of the Board in 2017 and Mrs. Stella Ojone Adejoh (PhD), was appointed the Director-General as at 2016.

As the Director-General, she is responsible for the execution of the policy and the day-to-day administration of the affairs of the Bureau and she also supervises all fiscal matters affecting the Local and State Governments and their entities as applied.

There has been a massive wave of sensitization and awareness amongst Ministries, Departments and Agencies (MDAs) on Due Process in the State. This practice has made the MDAs become more responsive.

The World Bank facilitated the provision of vehicles and other work tools needed to facilitate good governance in the State.

REPORT OF THE AD-HOC COMMITTEE ON FISCAL RESPONSIBILITY

The committee was mandated to review fiscal policies in the state as they relate to the implementation of the Treasury Single Account (TSA), the Contributory Pension Scheme (CPS).

Hosting of Government Enterprise and Empowerment Program (GEEP) nationwide Micro, Small and Medium Enterprise Clinic for viable enterprise.

Logistics and planning to facilitate and host the first Kogi Economic and Investment Summit.

Completion of Debt Management Office, Ministry of Finance, Lokoja.

Commitment funds and condition to access grant of 15 million dollars (6 billion Naira) per state in 12 selected states for accelerating nutrition results which Kogi State is one of the beneficiaries

Compensation on land acquired for expansion of Kogi State Revenue House under construction.

Remodeling and redesign of Kogi Hotel.

SUSTAINABLE DEVELOPMENT GOALS (SDGs)

The Kogi State Government through the SDGs has recorded some modest achievements in the following areas:

1. Payment of the counterpart fund of One Billion, Two Hundred Million Naira (N1,200,000,000.00) for the 2014 CGS/SDGs projects.
2. Engagement of 200 Village Health Workers (VHWs) with monthly allowances of Twenty Thousand Naira (N20,000.00) each under the SDGs Social Intervention Scheme (Conditional Cash Transfer).
3. Construction and equipping of ten (10) new Primary Health Centres (PHCs) and over 80 were renovated across the 21 Local Governments Areas of the State.
4. Purchase and Supply of fully equipped 12-Nos State-of-the-art referral vehicles (ambulances) distributed to various health facilities across the state.
5. Free Maternity Kits distributed to six thousand (6,000) pregnant women across the state as social support for the period of their pregnancy under the Healthcare Plus programme.
6. The upgrading and equipping of Comprehensive Health Centre Agassa in Okene LGA to a Cottage Hospital which is on-going.
7. The upgrading and equipping of Comprehensive Health Centre Gboloko in Bassa LGA to a Cottage Hospital which is on-going.
8. Drilling of Sedimentary and Basement Boreholes in all the newly constructed Primary Health Centres (PHCs) and other Secondary Health Centres across the State which are on-going.
9. The Kogi State SDGs office collaboration with Google Nigeria through its vendor mind_the_gap engaged over three thousand (3,000) youths within the state on a PPP basis for Digital Training on youth empowerment programmes.





#NEWDIRECTION

CHAPTER FOUR

POLICIES

POLICIES

Policies are mostly about the “Why” in defining the expected goals and outcomes of the government, and it should be achievable. The New Direction Administration policies are aimed at achieving specific outcomes and targets.

The New Direction policies were made in response to the perceived problems of the people. These policies were crafted from the analysis of various town hall meetings, research visit to various Local Government Areas, results of questionnaires, and interviews of stakeholders at the various State and Local Government level.

Let us take for instance, the policy on Fiscal Responsibility has produced tremendous results. The Government through its implementation has been able to sufficiently block wastage, increase Internally Generated Revenue and encourage probity. By virtue of this policy, the Board of Internal Revenue was revamped.

EDUCATION POLICY

The development of any society is a function of its Educational advancement. Kogi state has suffered Educational stagnation due to neglect on the part of past administrations. This has resulted in the inability to provide adequate learning aid, proper infrastructure, and competent personnel to manage the Educational Sector.

In an attempt to correct the imbalances in the Educational Sector, the New Direction Policy on Education laid down some cogent Policy Thrusts, Outcomes and Targets based on analysis from the extensive demand driven studies carried out.

For the purpose of maintaining above the standard performance level in basic education, the Ministry introduced a policy to embark on an accreditation exercise for WAEC/NECO examination centers by the Quality Assurance Department, of the Ministry of Education, Science and Technology. As a result of this Policy, twenty six (26) schools have been accredited for Basic Education Certificate Examination (BECE). To enhance the Quality assurance operations, thirty-six (36) additional Staff have been redeployed to the Area Offices for effective monitoring and feed back to the ministry of Education.

In line with the training targets of the Policy Thrust of the New Direction Administration, the Ministry of Education Science and Technology carried out a 9-year Basic Education Curriculum workshop, in 5 centers in the state. A general review of books and instructional material for the 2017-2023 was carried out by the Quality Assurance Department to ensure that the State meets the requirements of education as captured in the Blueprint.

POLICY THRUST

The focus of the policy on education is to improve the quality of education at all levels to the citizenry so as to produce articulate and skilled manpower necessary for economic transformation of the State. Over time, the learning needs of all segments of society will be met through equitable access to appropriate Information, and Communication Technology (ICT) skills, learning centres of excellence and life-skills programmes.

OUTCOMES

Efforts will be directed at delivering the following during the period of the Blueprint:

- Increased literacy rate
- Increased quality of early child education
- Improved quality of basic (primary and junior secondary schools) education;
- Reduced girl-child school drop-out rate;
- Increased quality of science, technical and vocational education;
- Increased ICT skills and knowledge;
- Increased quality of tertiary education.

TARGETS

- To provide conditional cash grants to deserving citizens of the state.
- To engage healthy living for children by supplementing their meals.
- To provide full & partial scholarship award based on performance/reward system
- To provide early childhood & youth leadership development
- To provide school-based child health interventions
- To increase access into junior secondary schools by all children to 100% by 2019.
- To ensure 100% retention and completion rates in schools by all children by 2019.
- To increase the number of physically challenged children in regular public schools by 10% annually over the period 2016 to 2019
- To increase new school infrastructures & educational materials
- To ensure 100% transition to senior secondary schools of the equivalent in science and technical colleges, vocational centres and open apprenticeship schemes by 2019.
- To provide incentivized vocational & apprenticeship schemes
- To ensure 100% retention and completion rates in senior secondary education (SSE) by 2019.
- To increase the level of ICT skills and knowledge by 25% per annum.
- To increase the percentage of students that pass WAEC and NECO examinations with 5 credit including English and Mathematics to 75% by 2019.
- To increase the percentage of students that pass joint admission and matriculation examinations with a score of 200 and above to 50% by 2019.
- To increase adult and youth literacy to 85% by 2019.
- To increase the provision of additional teaching resources and re-training of teachers.

HEALTH IN KOGI STATE

POLICY THRUST

The major thrust of health policy is to improve access to healthcare and improve the efficiency of the healthcare delivery system. The State Government will provide community-oriented primary healthcare services and ensure the improvement of all health indicators in the state.

OUTCOMES

It is aimed that the following will be delivered during the life of the administration:

- *Reduced infant mortality rate;*
- *Reduced maternal mortality rate;*
- *Reduced prevalent rate of preventable diseases;*
- *Reduced prevalent cases of HIV/AIDS;*
- *Increased life expectancy rate;*
- *Increased surveillance and prevention of deadly diseases.*

TARGETS

- *To provide school-based child health interventions*
- *To refurbish and equip the existing health care facilities to world standards*
- *To provide a 500-Bed Referral Hospital under a PPP arrangement*
- *To provide world-class medical diagnostics and laboratory services under a PPP arrangement*
- *To provide a comprehensive Health Insurance coverage for the entire state under a PPP arrangement*
- *To scale up immunization coverage to 100% by 2019*
- *To provide Rural Health-care cottage hospitals dedicated to women & children*
- *To reduce infant mortality rate to less than 10 per 1,000 by 2019*
- *To reduce maternal mortality rate to less than 100 per 100,000 by 2019*
- *To expand the scope of community health system to include 90% of all the communities in the State by 2019*
- *To reduce incidence of malaria by 75% by 2019*
- *To reduce HIV prevalent cases by 75% by 2019*
- *To increase average life expectancy to 60 years by 2019*

The effective implementation of the Policy Thrust on Health brought about the establishment of a Comprehensive Diagnostic and Imaging Centre, in Lokoja alongside the procurement of Chlorhexidine gel for Umbilical Cord Care.

The ministry in the last one year has recorded successes by implementing the Policy Thrust on health. As part of his achievements thus far, the ministry has been able to successfully rehabilitate several Primary and Secondary Healthcare facilities, combated various diseases, donated drugs and medical facilities to rural hospitals. It has also been able to improve its cold chain services and ensure regular immunization and sensitization programmes.

MINISTRY OF WATER RESOURCES

Sanitation in the state was poor, and this could be attributed to the lack of water supply. Statistics has shown that over 60% of the populace lack access to portable water and sanitation. The Greater Lokoja Water Supply Scheme (GLWSS) was established to curb this menace.

The New Direction Administration passed into law the Water and Sanitation Bill. This is to ensure that there is minimal occurrence of water shortage and possible elimination of poor sanitary conditions in the State.

TRANSPORTATION DELIVERY SERVICE POLICY

The Ministry of Transportation is tasked with the responsibility of formulating and implementing policies for efficient Transport Service System across the State and the development of skilled manpower for the transport sector; a responsibility which is in line with the New Direction Agenda.

The State had operated with no legislation for Traffic law since its inception in August 1991. The implication was that the State Government could not prosecute and fine traffic defaulters. This could have been a means of maintaining order in the State transport system, and generate revenue for the State Government. The New Direction Government through the ministry presented a bill on traffic law offenders that passed its first and second reading, and is currently awaiting a public hearing before its passage into law.

To further enhance effective traffic management in the State, government drafted a bill for the establishment of Kogi State Transport Management Authority (KOTRAMA).

AGRICULTURAL REBIRTH POLICY

There was no clear-cut policy on the development of modern techniques to transform the agricultural potentials of the State. Governor Yahaya Bello and His team designed a Policy Framework called the Agricultural Rebirth Programme (ARP).

The Agricultural Mechanization policy seeks to increase the production of rice, with 400 hectares of rice cultivated at Ejiba. Due to the policy to increase Rice Production, 50 tons of Rice Milling machines have been purchased and will be commissioned soon. The policy also has large scale production of Cashew, cassava, sugarcane and sesame seeds in its agenda.

The State government keyed into the Agricultural Development Scheme of the Federal Government through the Central Bank of Nigeria by releasing funds to start a pilot programme in Adavi-Ega Idah.

The State Government signed a Memorandum of Understanding with the Niger River Basin Authority to cultivate 400 hectares of Rice at Omi Dam.

WOMEN AFFAIRS AND SOCIAL DEVELOPMENT

SOCIAL PROTECTION FRAMEWORK

Kogi State had no coordinated Social Protection Policy Framework and thus spent less on Social Protection, with over 70% of its overall Social Protection expenditure going to political cronies and loyalists. This catastrophic situation required an all-embracing policy framework and resources that would address the different stages needed to develop a Social Protection Programme that addresses poverty, inequality, unemployment and deprivations menace holistically in the state.

Governor Yahaya Bello through the Ministry of Women Affairs and Social Development in 2016 developed the Social Protection Framework document. The said document enumerated the different types of social protection interventions needed to reduce the risks, shocks and vulnerability experienced by each age group.

The government constructed school for the disabled to encourage their employability, and provided movement aid for them. The medical bills of a total of 29 indigents across the three senatorial districts of Kogi State were settled, and financial assistance was given to 22 less privileged students.

The ministry engaged in sensitization programmes and seminars to enlighten the citizens of the state on the provisions of the policy on Social Protection.

PRODUCTIVE PUBLIC SERVICE AND PENSION REFORMS

Kogi State Public Service Rules

With the vision of having an effective and efficient public service delivery system, the Kogi State Government through the Public Sector and Good Governance Reform Super Political Action Committee (PAC), came up with the State's own domesticated Public Service Rules, which was drafted in October, 2017. This draft serves the purposes of a working guide for the delivery of an effective and transparent Public Service.

MINISTRY OF JUSTICE

The Ministry initiated some bills that were passed into law. The Ministry was also able to shore-up its manpower requirement by the engagement of about a hundred and fifty (150) Lawyers.

So far from January 2017 to January 2018, bills initiated and passed into law are as follows: A Bill for a law to make provision for the Establishment of Kogi State House of Assembly Service Commission and other matters connected therewith, 2015 was passed into law on the 25th January 2017.

A Bill for a law to establish the Kogi State Board of Internal Revenue Administration, Harmonization of Tax, Duties, Levies, Rate, Fees and Charges due to the State Revenue Appeal Tribunal was passed into law on 24th January, 2017.

The State Appropriation Bill for a Law to provide for the Revenue and Expenditure of Kogi State Government for the year ending 31st December, 2017 was also passed into law on 22nd February, 2017.

A Bill for a Law to provide for the Revenue and Expenditure for all 21 Local Government Areas for the year ending 31st December, 2017 was passed into Law on 4th May, 2017.

And lastly, the Bill for a Law to provide for Kogi State Administration of Criminal Justice System and other matters connected therewith was passed into Law on 28th Dec. 2017. In December 2017, the Domestication of Administration of Criminal Justice Law in Kogi State was signed into law under the Administration of the Executive Governor of Kogi State, Yahaya Bello which has brought Kogi State to be at par with its counterpart states i.e. Lagos, Kaduna, Kano and Rivers that have achieved same feats.

MONITORING AND EVALUATION POLICY

There was no system to ensure accountability and transparency because the whole system was fragmented and underdeveloped.

The New Direction Administration introduced the Monitoring and Evaluation (M&E) Policy to enable the government make informed decisions on strategies in order to both develop the State, and properly manage resources. The goal of this policy document was to serve as a guide to all public servants in the application of M&E to all its projects, programmes and interventions.

MINISTRY OF ENVIRONMENT AND NATURAL RESOURCES POLICIES

The Ministry of Environment and Natural Resources is charged with the responsibilities for monitoring, protection and management of the State's environment and natural resources.

The Ministry has progressively aligned its framework with that of the federal Ministry by streamlining the various functions of its department.

The policy has yielded the upgrading of two (2) Forest Reserve to National Park approved by the State Council in March, 2017. Also approved, is the mapping of Gazette Forest Reserves by the State Council which is ongoing and is supported by the Forest Research Institute of Nigeria (FRIN).

PUBLIC SECTOR AND PENSION REFORMS

Brief on ACJ Law, 2017

The Kogi State Administration of Criminal Justice Law, 2017 was signed into Law on the 29th day of December 2017 and came into force on the same date. The Law provides for the Administration of Criminal Justice in the High Courts, Magistrates' Courts and Area Courts of Kogi State and for related matters.

By the enactment of this Law, Kogi State joined in the league of the very few states of the federation such as Lagos, Kaduna and Enugu that have enacted the Law.

The Kogi State version of the Law, provides very unique features such as a detailed Prosecutors' Guidelines issued by the Attorney-General and the establishment of a Whistle Blower Programme.

The innovations of the Law are detailed below.

THE KOGI STATE ADMINISTRATION OF CRIMINAL JUSTICE LAW, 2017: OBJECTIVES AND MAIN FEATURES

Background

I am delighted at the privilege given to me to deliver this paper on the ‘Objectives and main features of the Kogi State Administration of Criminal Justice Law, 2017’. While I do not claim to be an ‘expert’ in criminal justice administration/prosecution, I have been most fortunate to have worked with great minds such as the Honourable Attorney-General and Commissioner for Justice of Kogi State, Ibrahim Sanni Mohammed SAN, the Director of Public Prosecution Kogi State, Mrs Ruth Alfa, the NBA, Lokoja Branch Chairman and his brilliant colleagues of the same branch, and other brilliant minds both at the Ministry of Justice and the House of Assembly who all worked on the Bill which later became the Kogi State Administration of Criminal Justice Law, 2017. Having worked with these brilliant people on the Kogi State Administration of Criminal Justice Law, 2017, I indeed now feel like an expert in this field.

I believe that we all agree that our Laws must continue to evolve day to day to accommodate the exigencies of the present and ever evolving world of ours. The Kogi State Administration of Criminal Justice Law, 2017 which I will hereafter refer to as the ‘ACJ Law, 2017’ is indeed an innovative piece of Legislation meant to cater to the administration of criminal justice in this ever evolving world.

As you are all aware, the Criminal Procedure Code 1960 (CPC), a regional legislation applied to criminal prosecutions in all Northern States in Nigeria including Kogi State except for States that domesticated same; however as of today and by virtue of Section 480 of the ACJ Law 2017 the CPC no longer applies to criminal proceedings in Kogi State. What we now have applicable is the ACJ Law, 2017 which unique features and peculiarities I now discuss!

Structure of the Law

The ACJ Law 2017 consists of 480 Sections divided into 48 Parts. The Law also contains a total of 8 Schedules containing amongst other things, the Forms, Prosecutor’s Guidelines, Tabular Statement of Offences e.t.c.

Objectives of the ACJ Law, 2017

Perhaps the first unique feature of the ACJ Law, 2017 is that it provides at the outset (Section 2(1)) the ‘overriding’ objectives for which the Law was enacted.

In very clear terms, the purpose of the Law is to: ensure that the system of administration of criminal justice in Kogi State promotes efficient management of criminal justice institutions, speedy dispensation of justice, protection of the society from crime and protection of the rights and interests of the suspect, the defendant, and the victim.

While the stated purpose for the enactment of the law are laudable, Section 2(2) of the Law charges the Courts, Law enforcement agencies and indeed other authorities or persons involved in the administration of criminal justice to ensure compliance with its provisions and the realization of its purposes.

Features of the ACJ Law 2017

The following are the unique features of the ACJ Law, 2017:

1. Reference to Accused Persons as Defendants

The Law just like the Evidence Act, 2011 adopted the use of the word ‘Defendant’ in place of ‘accused person’ used in the CPC. Section 4 of the Act defines a “Defendant” to include any person against whom a complaint, charge or information is made. The change is in line with global best practice in the administration of criminal justice.

2. Who can prosecute offences?

Section 104 of the ACJ Law, 2017 provides for the categories of persons who can prosecute criminal proceedings in our Courts, they are:

- a. the Attorney-General of the State
- b. Law Officers in the Ministry of Justice
- c. any legal practitioner authorised by the Attorney-General of the State;
- d. a legal practitioner authorized to prosecute by this law or any other law of the House of Assembly.

The provision clearly excludes lay police prosecutors from engaging in criminal prosecution in our Courts. I believe that this would engender qualitative and efficient prosecution of criminal matters in our Courts.

3. Speedy dispensation of criminal justice

In line with the overriding purpose of the Law to promote speedy dispensation of justice, the ACJ Law 2017 in a host of sections include provisions which are geared towards achieving this:

a. Day to day trial of criminal cases

Section 394 of the Law provides that once a Defendant has been arraigned, his trial shall proceed day-to-day until the conclusion of trial. However where day-to-day trial is impracticable, each party shall not be entitled to more than 5 adjournments each from arraignment to final judgment and the interval between such adjournments shall not exceed 14 days(394(4)). The Law however further provides that where it becomes impracticable to conclude trial within this time, the interval within any adjournment granted any party shall not exceed 7 days (inclusive of weekends) (394(5)).

The Section (394(6)) also permits the Courts to in all circumstances impose ‘reasonable cost’ to discourage frivolous adjournments.

b. Elevated Judge to continue to sit to conclude part heard criminal matters.

Section 4 of the Law defines a “part-heard criminal matter” as a trial in which the prosecution has closed its case. To address the perennial problem of part-heard criminal trials commencing de novo after the elevation of the handling Judge, Section 394(7) allows a judge of the High Court who has been elevated to the Court of Appeal to continue to sit as a Judge of the High Court (without preventing the Judge from resuming duties at the Court of appeal) to conclude part heard criminal matters. This is indeed a laudable innovation of this Law.

c. The Courts are not to entertain any application for stay of proceedings.

Section 304 of the Law clearly provides that an application for stay of proceedings in respect of a criminal matter before the court shall not be entertained by any Court in Kogi State. This similar provision contained in the ACJ Act, 2015 has been given judicial sanction by the Supreme Court in the case of Chief Olisa Metuh v. Federal Republic of Nigeria & Another: an unreported judgment of the Supreme Court of Nigeria delivered on 7th June, 2017 in Appeal No. SC. 457/2016. The rationale for the provision as held by the Supreme Court is to safeguard the right of a Defendant to a trial within reasonable time as guaranteed by Section 36(4) of the Constitution of the Federal Republic of Nigeria 1999 (as amended). There is no doubt that this innovation would stem the tide of frivolous interlocutory appeals which delay and eventually frustrates the efficient prosecution of criminal trials in our Courts.

d. Charges or FIR preferred before a magistrate Court to be dealt with within specified period.

Section 108 of the ACJ Law prescribes that the trial of a charge preferred under subsection (1)(a) and (b) of the section must commence not later than 30 days from the date of filing the charge, and the trial of the person brought under the charge shall be completed within a reasonable time. Subsection (4) of the Section also provides that where trial in such a proceeding does not commence within 30 days of bringing the charge, or where trial has commenced but has not been completed after 180 days of arraignment on that charge, the Court shall forward to the Chief Judge the particulars of the charge and reasons for failure to commence the trial or to complete the trial.

e. Rendering of quarterly returns of all cases handled by a Court to the Chief Judge of the State.

Section 108(5)&(6) mandates Courts to render quarterly returns of the particulars of all cases, including charges, remand and other proceedings commenced and dealt with in his court within that quarter. The first and key consideration for the return and the review of same by the CJ is for the CJ to ensure that criminal trials are speedily dealt with. Other reasons include to ensure that:

1. congestion of cases in courts is drastically reduced;
2. congestion of prisons is reduced to the barest minimum; and
3. persons awaiting trial are, as far as possible, not detained in prison custody for a length of time beyond that prescribed in section 291 of this Law.

f. Legal Practitioners engaged in criminal matters bound to conduct same till end of trial save in special circumstances.

Section 347(7) & (8) of the ACJ Law 2017 binds a legal practitioner, other than a law officer, engaged in any matter to conduct the case on behalf of the prosecution or defendant until final judgment, unless allowed for any special reason to cease from acting by the court of its own motion or upon application by the legal practitioner. Subsection (8) of the Law also stipulates that a legal practitioner who intends to disengage from a matter, shall notify the court, not less than 3 days before the date fixed for hearing and such notice shall be served on the Court and all parties.

g. Limited time for assignment of information and issuance of notice of trial.

Section 380 of the Law specifically directs the CJ to ensure the assignment of an Information filed within 15 working days of its filing. The Section also mandates the Court to which the Information has been assigned to within 10 working days of such assignment, issue a Notice of Trial to the Defendant(s) and Witnesses or where the Defendant is in custody to sign a reproduction warrant to ensure his appearance in Court. The Section further mandates the Chief Registrar to ensure prompt service of the Notice of Trial and Information on the Defendants not more than 3 days from the date of issue.

h. Time now limited for issuance of Legal Advice by the Attorney -General.

Section 384 (2) of the Law limits the time within which the Attorney-General must issue and serve a Legal Advice in respect of an offence triable only by the High Court to 14 working days of receipt of the police case file.

All the provisions highlighted under this section are geared towards ensuring a speedy dispensation of criminal justice in Kogi State.

4. Special Procedure for Charge on certain offences

Section 230 of the ACJ Law makes very special provisions for the trial of:

- a. Rape, defilement, incest, unnatural or indecent offences against a person;
- b. offences under the Terrorism (Prevention) (Amendment) Act;
- c. offences relating to Economic and Financial Crimes;
- d. Trafficking in Persons and related offences; and
- e. any other offence in respect of which a Law of the Kogi State House of Assembly or an Act of the National Assembly in force in Kogi State permits the use of such protective measures or as the Judge may consider appropriate in the circumstances. See Section 230(4)

Such special provisions include:

1. Permission for trial not to take place in open Court (230(1));
2. Power of Court to order that the names, addresses, telephone numbers and identity of the victims of such offences or witnesses not to be disclosed in any record or report of the proceedings (230(2));
3. Permitting the use of a combination of alphabets to designate the names of the victims or witnesses (230(2));

4. Criminalizing the disclosure of such names of victims or witnesses by persons (230(5));
5. Power of Court to protect the identity of the victim or a witness, by taking any or all of the following measures (230(3)):
 - a. receive evidence by video link;
 - b. permit the witness to be screened or masked;
 - c. receive written deposition of expert evidence; and
 - d. any other measure that the court, considers appropriate in the circumstance.

These provisions no doubt accord with global best practices in the administration of criminal justice in the modern world as it protects Victims and Witnesses of these special offences.

5. Special provisions relating to taking of evidence and electronic recording of proceedings.

Section 360 (1) of the Law provides for the taking of evidence upon oath or affirmation of the witness, in writing or by electronic means in certain exceptional circumstances, where the evidence of a technical, professional or expert witness would not ordinarily be contentious as to require cross-examination. Such written deposition shall form part of the record of the court.

Subsection (2) of the Law also allows a Judge or Magistrate upon fulfilling certain conditions to take in writing, the statement on oath or affirmation of a person who appears to the court that he is seriously ill or hurt and may not recover, but is able and willing to give material evidence relating to an offence and it is not practicable to take the evidence in accordance with the provisions of this Law.

By virtue of Section 361(1) of the Law, a statement taken under section 360 of the Law may afterwards be used in evidence on the trial of a defendant accused of an offence to which the statement relates in accordance with the provisions of Section 46 of the Evidence Act 2011.

In a similar vein, Section 362(1) of the Law permits court proceedings to be recorded electronically and verbatim such that at the end of each day's proceeding a transcript of such recording shall be printed to enable certification or authentication by the Judge or Magistrate who conducted the proceedings. This would no doubt inject some speed into criminal trials.

6. Costs, Compensation, Damages and Restitution to victims of crime.

Sections 312, 317, 439(3) a of the Law empowers the Court during or after trial to award cost, compensation, or damages to the victim of a crime, or a bonafide purchaser for value without notice of defect in title in a property which he has been ordered to give up; regardless of any other fine or other punishment that may be imposed or that is imposed on the defendant or convict. The Defendant or Convict may also be ordered to defray expenses incurred on medical treatment of a victim injured as a result of the offence or pay such costs of the proceedings as the court thinks reasonable.

7. Punishment for Offences: Probation and Non-custodial alternatives.

In a bid to decongesting our prisons, rehabilitating prisoners by making them to undertake productive work; and preventing convicts who commit simple offences from mixing with hardened criminals the ACJ Law, 2017 provides non-custodial alternative sentences. These alternative sentences can only be considered by the Court having regard to:

- a. the character, antecedents, age, health, or mental condition of the defendant charged,
- b. the trivial nature of the offence, or
- c. the extenuating circumstances under which the offence was committed.

Some of these non-custodial alternatives which can be imposed prior to or after conviction includes:

- a. Discharging the defendant conditionally on his entering into a recognizance, with or without sureties, to be of good behaviour and to appear at any time during such period not exceeding 3 years as may be specified in the order (S439(2)b).
- b. Payment of damages for injury or compensation for any loss suffered by a person by reason of the conduct or omission of the defendant, and payment of such costs of the proceedings as the court thinks reasonable(S439(3)a).
- c. Suspended sentence or community service (S445).
- d. Probation orders stipulating that a defendant be under the supervision of such person or persons of the same sex during a period specified under the order (S440).

8. Prosecutor's guidelines and the Whistle blowing programme

Section 477 of the ACJ Law, 2017 makes two unique provisions which are only found in the Law and no other similar Law, they are the Prosecutors Guidelines contained in the 5th Schedule of the Law and the Whistle blowing programme contained in the 6th Schedule of the Law.

The Prosecutor's Guidelines

The guidelines as contained in the 5th Schedule to the Law were issued by the Attorney-General consistent with his powers under Section 211 of the 1999 Constitution of the Federal Republic of Nigeria (as amended) and are applicable to all persons prosecuting in all Courts with criminal jurisdiction in Kogi State.

The Prosecutor's Guideline is an overarching piece which sets out in general terms, principles which should guide the initiation and conduct of prosecutions. They are intended to give general guidelines to prosecutors on the factors to be taken into account at the different stages of a prosecution, so that a fair, reasoned and consistent policy underlies the prosecution process.

The guidelines are very detailed and clear and leaves no one in doubt as to the expectation with regards to standard and commitment required of Prosecutors in Kogi State. It would be a good companion to our young lawyers and the older ones alike.

Whistle-blowing programme

The Kogi State whistle-blowing programme established by the ACJ Law, 2017 is to encourage persons with information about the violation of financial regulations, mismanagement of public funds and assets, financial malpractice, fraud, theft, and kidnapping to report same to Government. The provisions contain safeguards to protect the identity of the information giver, provisions for compensation of between 2.5 to 5% of sums recovered through the use of the information provided, provision of up to N5, 000,000 compensation to persons who give information leading directly to the arrest of suspects/rescue of the victim(s), and provisions discouraging supply of false information e.t.c.

9. Establishment of the Administration of Criminal Justice Monitoring Committee.

Section 454 of the ACJ Law, 2017 established the Administration of Criminal Justice Monitoring Committee chaired by the Honourable Chief Judge of Kogi

State and constituted by other major stakeholders/actors in the administration of criminal justice in Kogi State. The Committee is charged with the responsibility of ensuring the effective and efficient application of this Law by relevant agencies and ensuring the following:

- a. That criminal matters are speedily dealt with;
- b. of criminal cases in courts is drastically reduced;
- c. congestion in prisons is reduced to the barest minimum;
- d. persons awaiting trial are, as far as possible, not detained in prison custody;
- e. the relationship between the organs charged with the responsibility for all aspects of the administration of justice is cordial and there exists maximum co-operation amongst the organs in the administration of justice in the State;
- f. submit quarterly report to the Governor to keep him abreast of developments towards improved criminal justice delivery and for necessary action; and
- g. carry out such other activities as are necessary for the effective and efficient administration of criminal justice.

10. Robust provisions for plea bargain

The ACJ Law, 2017 at Section 268 contains very robust provisions for plea bargain. It allows a Defendant to offer a bargain to the Prosecutor and for the Prosecutor to offer same to the Defendant based on certain considerations. The Section makes copious provisions on the criteria to consider in agreeing to negotiate a plea bargain, spells out the role of the Prosecutor in the process, spells out the role of the Victim of the crime and also the role of the Judge. The provisions are quite commendable for clearly defining the hitherto unclear process and procedure of plea bargain.

11. Remand Proceedings

Sections 291 to 297 of the ACJ Law, 2017 makes very copious provisions on the remand of suspects. Factors to consider to justify remand (292). It prescribes time limits for which a suspect can be on remand (S294). It empowers the Court to release on bail persons against who remand proceedings have been commenced where there is lack of probable cause for remand or where sufficient cause is not shown why such persons should not be released upon failure to commence trial or failure to charge such persons within the time limited.

12. Bail

- a. Section 161 of the Law guarantees bail to a Defendant for offences punishable by imprisonment for a period less than 3 years save where the court sees reasons to the contrary.
- b. The law expressly permits oral applications for bail in non-capital offences (Section 34).
- c. Section 165(3) clearly abolished the denial, prevention or restriction of women from entering into recognizance or standing as surety for any defendant or applicant.

13. ARREST, BAIL AND PREVENTIVE JUSTICE (Part 2 of ACJ Law, 2017)

There are several other innovations introduced by the Law, they include: provision of clear procedure upon arrest of suspect e.g disclosure to suspect of reason for arrest and options available to suspect (S 17); prohibition of arrest of a person upon a civil wrong or breach of contract (S 19(2)); provision for mandatory taking of inventory of items found on a suspect upon arrest (S 21); express prohibition of the torture of suspects and provision for humane treatment of suspects (S 19); electronic recording of confessional statements; mandatory record keeping of the particulars of a suspect and arrest (S 26); establishment of a criminal record registry where all judgments delivered by a court in criminal matters will be deposited and recorded (S 27); abolition of arrest of other persons in lieu of suspect(s) (S 18); recording of statements of suspect in the presence of a Legal Practitioner, members of civil society organizations, Justice of the peace or any other person (S 28); monthly forwarding of police record of arrests made without warrant and bail to supervising magistrate in the area (S 35); designated magistrates to visit police stations and detention centres within area every month (S 36); quarterly report of arrests made by the Police to be given by the Commissioner of Police to the Attorney General of the State (S 31); e.t.c

Conclusion

The features of the ACJ Law, 2017 highlighted above are no doubt laudable. I believe that where the Courts, Law enforcement agencies and indeed other authorities or persons involved in the administration of criminal justice perform their respective roles under the Law appropriately, the overriding objectives of the Law will be achieved.

SELECTED SPEECHES

KOGI, THIS CHANGE IS YOURS! BEING TEXT OF THE INAUGURAL SPEECH BY HIS EXCELLENCY, ALHAJI YAHAYA BELLO ON THE OCCASION OF HIS SWEARING-IN AS 4TH EXECUTIVE GOVERNOR, KOGI STATE OF NIGERIA ON WEDNESDAY, 27TH JANUARY, 2016 AT LOKOJA.

PROTOCOLS

His Excellency, President Muhammadu Buhari, GCFR, The President, Federal Republic of Nigeria.

His Excellency, Prof. Yemi Osinbajo, The Vice President, Federal Republic of Nigeria.

His Excellency, Dr. Olubukola Saraki, The President, Senate of the Federal Republic of Nigeria.

His Lordship, Hon. Justice Mahmud Mohammed, GCON, The Chief Justice of Nigeria.

His Excellency, Hon. Yakubu Dogara, The Speaker, House of Representatives.

His Excellency, Chief John Odigie Oyeun, The National Chairman of the All Progressives Congress.

His Excellency, Senator Bola Ahmed Tinubu, The National Leader of the All Progressives Congress.

Your Excellencies, My Brother Governors here present or represented

His Excellency, Rt. Honourable Momoh Jimoh Lawal, The Honourable Speaker, Kogi State House of Assembly.

My Lord, Honourable Justice Nasiru Ajanah, The Chief Judge of Kogi State.

Royal Fathers and Revered Custodians of Our Traditional Institutions.

Members of the Diplomatic Corps.

Our Distinguished Guests from Far and Near.

My Dearly Beloved People of Kogi State.

All other Protocols deemed as duly observed.

Welcome!

It is with great Joy that I receive you all to the warm hospitality of Kogi State of Nigeria today. Kogi is the Confluence State, the Geographical Bridge between every Nigerian and his Compatriot. You are indeed welcome.

Life is a precious thing and we cannot earn or own it. It is given to us freely. We often take it for granted, failing to recognize its importance or significance. Should it not instead instill an immense sense of gratitude in our hearts to the One Who created life and gave it to us? 'It is God Who brought you out of your mothers' wombs knowing nothing, and gave you

hearing and sight and minds so that you may be grateful’ The Quran 16:78.

I stand here today a grateful man. I am grateful to:

Almighty God, the Eternal One who led a young boy, fatherless while still a baby to this momentous day of my Swearing-In as the Governor of this Great State, and her humble Servitor.

Alhaji Bello Ipemida Ochi, my father, whose evergreen memories and legacies remain till today despite his death early in my life. Hajiya Hauwau Oziohu Bello, my model mother. Oziandu Obanyi, your hand rocked my cradle, and you still rock my world. Despite the anguish of young widowhood, your values steadied me through the turbulence of youth and years of self-discovery. All my siblings, especially Prof. Iliyasu Bello Ohiani, my elder brother, who became the father that I know.

My family. My dear wives and children were Wonderful. In particular, Hajiya Rashida Bello followed me on this chequered journey with a devotion and sacrifice that is astounding.

President Muhammadu Buhari, the one man who epitomizes the Personal Discipline, Rugged Determination and Honest Discretion I intend to model as Governor of Kogi State.

Asiwaju Bola Ahmed Tinubu. The APC National Leader is arguably the most singularly successful Nigerian Politician of this Democratic Dispensation. His Vision has given wings to those of many of his followers, including ourselves.

Prince Abubakar Audu, the Late Icon whose foresight and doggedness paved the way for the Victory we are celebrating today. Continue to rest in peace my Leader.

My Core Team, especially the Progressive Youth of Kogi State led by my right-hand man, Edward Onoja. Their doggedness and forthrightness brought home to me in a very personal way that popular line ‘Though tribes and tongues may differ, in brotherhood we stand...’ They are the apostles of this broad-minded Change.

The APC Family. The APC in Kogi State wanted Change for their dear State and worked hard to bring it. The APC at the National Level provided the Platform.

The entire People of Kogi State. Irrespective of who you are or where you stood during the elections, Na God Win. We are all united today, celebrating the outcome. My People, you are my one big Constituency, and I am responsible for, and to each and every one of you.

Nigeria has a rich diversity of traditions, cultures and history but it is instructive that in searching for a philosophy for this New Direction my Team and I did not have to go very far to locate the perfect response for our times:

Ladies and Gentlemen, I wish to reiterate what President Muhammadu Buhari said in his celebrated Swearing-In Speech on May 29, 2015: “I belong to everybody and I belong to nobody!”

This quote is a complete worldview which defines the PURPOSE and METHODOLOGY of my Administration, and sets an AGENDA OF INCLUSIVENESS, which I am determined will characterize my tenure.

In this single sentence, Mr. President summarized the restorative force of the CHANGE ideology with which our great party, the APC, has swept Nigeria. I now declare it our guiding principle for fair action and equitable governance in Kogi State.

My Administration shall exist for the sole purpose of serving the superseding interests of the people of Kogi State to the very best of its capabilities. We also undertake to never lend our capacities to servicing the avarice of anyone or group—whether from Kogi State or elsewhere.

There is no greater evil than Corruption and nothing champions that evil more than Impunity...Corruption and Impunity made sure our people repeatedly arrived at a promised future and found it bereft of substance, or the promised better life.

Let it be recorded today that future generations will not be given reason to count the incoming Administration among those who reveled in Corruption or Impunity. We will be different by the Grace of God. We must and will be that generation of Leaders who made the entirety of Kogi's Resources work for the entirety of Kogi's People.

Accordingly, I hereby declare and affirm that the Yahaya Bello Administration will have ZERO TOLERANCE for Corruption and Impunity. I will lead Kogi State by honest and humble example. So help me God.

To reinforce our commitment to accountability, the incoming Administration will employ technology and a multilayered system of checks and balances to block all leakages in our financial processes and improve our wealth creation and retention capacities.

The rule of law is key to effective governance. We intend to work hand in hand with the Judicial Arm of Government and the Legislature to deliver the best governance possible to Kogi State. In this regard, we shall be guided by both legislations and binding judicial decisions.

Peace is key for prosperity. The sudden events that culminated in my emergence as Governor are beyond any mortal man. The sudden death of our leader, Prince Abubakar Audu remains a great mystery. This Administration shall liaise with the Kogi State House of Assembly for legislation to immortalise him in some meaningful way. I therefore extend my hand of brotherhood to all and sundry.

In the course of this journey we met and interacted with families, kindreds, clans, hamlets, villages, towns and cities, traversing the length and breadth of Kogi State and the picture we came away with is a depressing one. Everywhere, our People live in deprivation despite our abundant natural endowments.

The statistics as they apply to Kogi State are not rosy. As we step into Office today, we are at once excited and tremulous. Excited at the great opportunities but tremulous at the massive challenges. One thing is clear, positive and decisive action must be taken quickly to rescue Kogi State. We are ready for action.

We are conscious that to fail in this task is to fail in everything else. But take it from me, we will not fail because, apart from our preparations and resolve, God and good is on our side.

We have conceived a socio-economic Blueprint that we trust God will rapidly develop our State and radically empower our People. The said Blueprint will rank as a sort of

Marshall Plan for rebuilding Kogi State on every index of Development.

Under this Plan, Education and Health Infrastructure, State of the Art Security Coverage, Roads, Rural Water Schemes, Farm and Agricultural Communes, heavy Investments in Solid Minerals, Artisanal Mining Collectives, repositioning of Kogi State as a preferred tourist destination, etc. are projected to play lead, often overlapping, roles.

We will run this Blueprint along with Civil Service reforms to change the orientation of our workers and improve their productivity. To show that we are ready to work and not just talking, the Blueprint contains 'Action Plans' for developing each sector. We expect that we will see begin to see increase in our Internally Generated Revenue.

For ease of monitoring by Kogi People my Team and I have distributed our Projects into the 100-Day Accomplishments, the First Year Results, the Halfway Marks and the Final Milestones. When our full Blueprint is published, anyone can predict where we will be, developmentally, in 100 days, and after each year of our Administration.

Security is a huge concern across Kogi State as we step into Office - in particular the dastardly and twin scourges of armed robbery and kidnapping. I therefore acknowledge with pleasure the Commissioner of Police and Heads of every Security Agency in Kogi State. Gentlemen, I shall be meeting with you soon to fashion out modalities to rid Kogi State of Insecurity. Please have forceful and actionable proposals for me when we meet. I promise you every support that this Administration can give.

Nothing engenders skepticism, even cynicism, in the citizen than lackluster leadership of the sort that we have experienced in the Confluence State. I am aware that with some notable exceptions successive Administrations have posted largely unimpressive performances. The cumulative effect is that the average Kogi Person has developed an acute distrust of Government.

We cannot succeed, in our Blueprint or anything else, without the co-operation of our People and our friends. Co-operation is difficult if trust is withheld. My people, we shall build rapport, and by delivering on our proposed array of people-centered projects, we shall earn your trust. I would appreciate, and I ask for nothing, other than that you give me the benefit of the doubt as we set off. Let the taste of this pudding be in the eating.

We know salaries have not been paid to some of our Civil Servants for some months now. We propose to commence paying as promptly as possible while implementing strategies to gradually defray the arrears. While doing this we shall count on the understanding of all the good people of Kogi State.

We shall immediately commence consultations with all stakeholders to get the buy-in of every progress-minded individual into every agenda that we have designed to move Kogi State in the New Direction. I see this as a Challenge and I am resolved to win your trust.

Today is indeed an auspicious day. We will not fail to appreciate those who made it possible. My predecessor, Captain Idris Ichalla Wada, has been most gracious. We appreciate your service sir. The Transition Committees on both sides have acted with dignity and cooperation. We thank you. The Inauguration Committee has really worked hard to make this day a success. Thank you very much indeed.

Change has come to Kogi State. I may be the Torchbearer, and Custodian of it, but

you, the great united people of Kogi State, are its Owners and Proprietors. Let us arise together, take our Collective Destiny in our hands and go forth excitedly to chart our New Direction.

Kogi, THIS CHANGE IS YOURS.

Distinguished Listeners, this speech is an overview, it is not intended to say everything that we have to say, or plan to do, in Government. That being the case, I hasten to conclude.

God bless The Federal Republic of Nigeria.

God bless Kogi State of Nigeria.

God bless you.

Thank you for listening.

YAHAYA BELLO
EXECUTIVE GOVERNOR
KOGI STATE



ADDRESS BY HIS EXCELLENCY, GOVERNOR YAHAYA BELLO OF KOGI STATE AT THE COMMISSIONING AND HANDOVER CEREMONY OF A FORWARD OPERATIONS BASE TO THE NIGERIAN ARMY BY THE KOGI STATE GOVERNMENT AT ACHOZE, OKENE LGA

PROTOCOLS.

Ladies and gentlemen, Welcome to Kogi State, the Confluence of Opportunities.

We are gathered today to witness the commissioning of a Nigerian Army Forward Operation Base here at Achoze, Okene Local Government Area of Kogi State. This is a welcome development which signifies renewed vigor in the commitment of our Military to decisively fight crime in Kogi State.

I recall that Kogi State was helplessly in the grip of terrorists, kidnappers, armed robbers and cultists when we took office a little over one and a half years ago. Our people lived in fear for their very lives and commercial activities were at low ebb. Travelers who could avoid the state, and those who ventured through risked kidnap, robbery, or both.

We launched Operation Total Freedom in September 2016 to take back our state from criminals. We committed our resources to it in an unprecedented manner. So far we have distributed about 150 Hilux vans across board to all participating security agencies, provided communication gadgets and paid a monthly stipend for associated logistics. Operation Total Freedom now has about 545 active troops who have the whole state on 24-hour surveillance.

The Military and other security agencies involved in Operation Total Freedom continue to engage the criminals strongly. Their patrols and allied activities keep yielding positive results in the form of elimination or arrest of criminals and confiscation of arms and IEDs. Statistics on violent crimes and syndicated insecurity in Kogi State also indicate that incidents of armed robbery and kidnapping in particular have dropped drastically in recent months. It is our objective to eliminate them completely.

This Base gulped over Two Hundred and Four Million, Six Hundred and Eighty-Six Thousand, Forty-Four Naira, Fifty Kobo (N204,686,044.50) of our scarce financial resources. Still, we count it money well-spent. It was constructed under two months and consists of prefabricated buildings for the officers and men, furniture, cafeteria, fortified perimeter fencing, sentry towers, armory, 22KW solar electricity system, reticulated water, landscaping and ancillary facilities.

A Forward Operating Base must fulfill several strategic purposes, including relevance and purpose. This one is not different. Firstly, it lies within Kogi Central Senatorial District which suffered 51.5% of all kidnapping cases in Kogi State between January 2015 to July 2016. Available Intel also indicate that terrorist elements wish to gain a foothold in the area. Secondly, it is nearly equidistant from other parts of the state and will aid rapid response by the military in all directions.

Kogi State shares boundaries with at least 10 States over some of the most forbidding terrains in the country. It is therefore susceptible to cross-boundary banditry from the far North, South South and South East of this country, and vice versa. In other words,

insecurity in Kogi State has ripple effects on the peace and security of the FCT and several geopolitical zones. This means we must not be abandoned to fight crime on our own.

I trust therefore that the Nigerian Army will judiciously utilize this facility in aid of her operations to root out criminals in Kogi State and bring them to justice. This is critical to achieving our policy objective of zero incidents of armed robbery, kidnapping, communal clashes, herdsman/farmer conflicts, and other acts of violence in Kogi State within our tenure.

Ladies and Gentlemen, it is true, as mentioned earlier, that our collaborative efforts with the military and other security agencies have led to great improvements in the security situation in Kogi, but it is not yet time to celebrate. I hereby make a direct plea to the Honorable Minister of Defence to urgently direct joint operations by the Nigerian Armed Forces in Kogi State. They are needed to further decimate the criminals and terrorists. We also request for the siting of a full Brigade here in Kogi State. We would be willing to partner the Nigerian Army to make this a reality.

It is important to reiterate our commitment as an Administration to making the considerable socio-economic investments required for accelerated development of Kogi State. Education, Health, Infrastructure and Utilities, Job Creation and Youth Engagement and Civil Service Reforms are thematic areas outlined in our Blueprint for our quick action. By spiritedly delivering on our promises we hope that improving living standards will make those of our people inclined to crimes to rethink their options.

The gains of the recently concluded Staff Screening and Verification Exercise will become more visible in the months ahead, but the Civil Servants who successfully cleared it can attest that their salaries and arrears are being paid. We are determined to give them a future in which wages are promptly paid for work actually done. Even our detractors cannot deny that the Exercise has strengthened our Civil Service. It will ultimately save Kogi State at least N10bn naira annually.

The 97% of our citizens who are not Civil Servants can also rest assured that we will not use payment of salaries as an excuse to deny them infrastructure and the other indices of development. We are working to simultaneously grow our opportunities in tourism while transforming Kogi from the white collar tag of 'Civil Service State' into the blue overalls of an Industrial/Commercial hub.

Once again I salute the courage and integrity of the uniformed men and women who serve in Kogi State. Your efforts are already changing the evil narrative of insecurity in Kogi to good. The peace and security you have provided has watered the ground for fresh investments to arrive here. Already our expatriate community has grown from 73 persons when we arrived Government House to over 180 expatriates living and working in the State. We thank you for the great job.

I am happy that the Chief of Army staff, ably represented by Major-General R.O Yusuf, Commander, Nigerian Army Training and Doctrine Commander (TRADOC) is here to personally receive this model structure from our hands. We do not need any other reassurance from the Nigerian Army that she is a ready, willing and able partner with

us in the war against criminality. I thank you for coming sir, and I salute the courage of your troops in the onerous task of securing this vast nation.

Let me put it on record here that I believe 'Restructuring' is a good word, but we must beware of those who are marketing it to us today. Many are yesterday's men who milked us and now want to balkanize us because their access to our lifeblood has been revoked. All Nigerians have the right to legitimately aspire for advancement and happiness but we must not be seduced when they offer us disintegration as the way to go. It is not. In fact, it is the road to perdition.

I thank our citizens, traditional rulers, religious leaders and other stakeholders here today for their support on this difficult but exciting journey to build the Kogi of our dreams. I urge all of us to continue educating our people on the need to shun crime and join hands with my administration to move Kogi State forward.

Thank you all, and God bless.

YAHAYA BELLO

EXECUTIVE GOVERNOR

KOGI STATE.

20 July, 2016.



ADDRESS BY THE EXECUTIVE GOVERNOR OF KOGI STATE, ALHAJI YA-HAYA ADOZA BELLO AT THE LAUNCHING OF THE 2017 ARMED FORCES REMEMBRANCE EMBLEM ON 11 JANUARY, 2017

Protocols

I welcome everyone of you here today to the 2017 Armed Forces Remembrance Day in Kogi State and the formal Launch of the 2017 Armed Forces Remembrance Emblem. As part of the activities for this year's events, an Interdenominational Christian Service held last Sunday and Muslim prayers will hold this friday. We will continue to pray for the repose of the souls of the departed, the health of the wounded and comfort for those left behind.

The commemoration events will round off with a wreath laying ceremony on 15 January, 2017 at the World Wars I and II Cenotaph in Lokoja. As the name of the today's event suggests, this is a day of remembrance, and we are here to remember.

We are here to remember our brothers and sisters in all branches of our Military who have made the supreme sacrifice to secure our lives and civil liberties. These brave men and women, the fallen heroes of our nation, fought in various wars, some on our territory, and many in places far removed from home. Many of them sealed their commitment with their blood while others survived, but with debilitating injuries.

The essence of the Armed Forces Remembrance Day is to ensure that we do not forget, and that we do our best to cushion the effects of war on those who survived with reduced capacity to function physically as well as military families who have been deprived of one or both breadwinners.

We must remember that even before Nigeria became an independent nation, some of our compatriots fought from 1914-1916 in the Nigeria Regiments of the Royal West African Frontier Forces to liberate the Cameroons from German Occupation. They also fought in German East Africa till 1918, and were instrumental in helping the Allied Powers gain victory over the Central Powers (The Tripple Alliance) in World War One.

In the 2nd World War which raged between 1939 and 1945 Nigerians soldiers in the 81st and 82nd (West Africa) Divisions stood side by side with their comrades-in-arms and fought across Africa and Asia. Their bravery counted in the defeat of the Axis Powers led by Hitler.

After Independence on October 1, 1960, our military men and women have continued their fight for a better nation and world. They have fought in the Nigerian Civil War and in numerous Peace-Keeping Missions with the United Nations (UN), the African Union (AU), and the Economic Community of West African States (ECOWAS).

They have also quelled many internal insurrections against the Nigerian state, such as the one by the Maitatsine Sect. Incidentally, credit for the defeat of that bloodthirsty group will go to no less a personality than the serving President of Nigeria, His Excel-

lency, General Muhammadu Buhari, RTD and the forces under his command in that campaign. We celebrate our President.

In countless operations, sometimes in Joint Task Forces with other security agencies, the Nigerian Military has always risen to the task of protecting our territorial integrity and economic assets from attacks by militants and armed agitators of any ideological or malignant persuasion.

Following the rise of terrorism in Nigeria, and especially in the last 21 months, it has again taken the able leadership of President Muhammadu Buhari but now as Commander-in-Chief of our Armed Forces to fight and conquer the Boko Haram menace. As we speak, our Military is actively engaged in mopping-up operations to root out the terrorists' from their remaining cells and hideouts.

Kogi State has contributed more than her fair share to the exploits and sacrifices of the Military in Nigeria. We lost our people in all the wars and armed engagements I have enumerated above. Today, I remember the dead with heaviness of heart for the pains their loss brought to their families and loved ones. I also remember them with gratitude for the gains which their selfless service brought to this nation and to our dear State.

In particular, and because the wound of his fall in the battlefield is still so fresh in our hearts, I remember Lt. Col. Muhammad Abu Ali, Commander of the 272 Tank Battalion, Nigerian Army, who hails from Bassa Local Government Area of Kogi State. He fell in battle against Boko Haram at Mallam Fatori, Borno State on Friday, 4th November, 2016.

Lt. Col. Muhammad Abu Ali was variously known in the Press as the '...bravest Commander in the Nigerian Army' and '...the hero of Baga' respectively for his role in decimating Boko Haram over the years and leading the charge to recapture Baga town from the insurgents. He was a true son of Kogi State, a Prince of the Royal House of Bassa-Nge Kingdom, an indomitable fighting machine and a true patriot. We mourn him still.

He paid the supreme price so that the people of the North East, and indeed Nigeria, can once again sleep with eyes closed. Once again, I condole with his esteemed father, His Royal Highness, Brigadier Abu Ali (RTD), the Etsu of Bassa-Nge Kingdom, his wife and children, Kogi State, and indeed all of Nigeria on the irreparable loss of this gallant officer and fine gentlemen.

I will not forget to commend the roles of the Armed Forces in strengthening our capacity to provide peace and security in Kogi State, especially within the last one year of our Administration. With the establishment of Operation Total Freedom, members of the Armed Forces, in conjunction with other Security Agencies, have contained the high incidence of violent crimes inherited from our predecessors. Their brave efforts have contributed immensely to the huge decline in the rates of kidnapping, armed robbery and other serious crimes which we are enjoying in the State.

On our part as Government, we shall continue to provide logistics for the security agencies to effectively tackle security challenges across the State. I cannot warn criminals enough that Kogi State is no longer safe for them. The experience of others like them whom we have put out of action with extreme prejudice should persuade those still on the loose to either amend their ways or relocate from this State.

Our Military have stood for years, and still stand, as a buffer between the nation and the dark forces which are hell-bent on making our lives nasty, brutish and short. On a day like this, the least we can do as a grateful nation is remember their sacrifice, honor their memory and never forget their service. This we must do beyond mere talk, through giving back as much as we can in their honour.

Accordingly, it is with a deep sense of gratitude and indebtedness to those who have fought and suffered to safeguard our freedoms that I launch the 2017 Armed Forces Remembrance Emblem in Kogi State with the sum of N10m on behalf of Kogi State and her peoples. I will also support that amount with a personal donation of N5m on behalf of myself and my family.

This is our token in commemoration of the 2017 Armed Forces Remembrance Day. I urge all of you to donate generously, and join us to make a difference, no matter how little, in the life of our military men and women - the living, the wounded or the families who have to care for them, or who are left to grieve their loss.

War is a terrible thing. Its toll on individuals, families and nations result in the stunting of development and progress. May the Almighty God make wars to cease to the ends of the Earth.

Thank you all.

GOVERNOR YAHAYA BELLO

GOVERNMENT HOUSE, LOKOJA

11 JANUARY, 2017.



AN ADDRESS TO THE HONOURABLE W. STUART SYMINGTON, AMBASSADOR OF THE UNITED STATES OF AMERICA TO NIGERIA AND HIS ENTOURAGE BY HIS EXCELLENCY, GOVERNOR YAHAYA BELLO OF KOGI STATE DURING THEIR VISIT TO KOGI STATE ON SUNDAY 12TH, MARCH, 2017.

PROTOCOLS

We gladly welcome The Honourable W. Stuart Symington, Ambassador of the United States of America to Nigeria, and his entourage to Kogi State. This is a historic visit for us because the United States is a longstanding development partner, not just to Nigeria, but to Kogi State. We thank you for stopping by, and we do hope that you will find reason to come again and again.

I congratulate the people of the United States on the election of Mr. Donald J. Trump as 45th President. The peaceful transition which followed on 20th January, 2017 sustains an unbroken democratic culture dating all the way back to 1732 when George Washington took Office as the 1st President. The last US Presidential Elections were passionately contested in the US, and passionately followed globally. This is because the world recognises that the United States still leads the way as the bastion of Democracy worldwide.

We celebrate the United States for her partnerships with the Nigerian State in many key areas. In Defence, your assistance has been invaluable in helping our Military, under the firm command of President Muhammadu Buhari, defeat the Boko Haram insurgency. That was a menace every Nigerian is excited to see the end of.

We also thank the United States and her agencies for their charitable interventions towards rehabilitating communities devastated by the conflict and returning Internally Displaced Persons home.

We are grateful to the The United States for direct interventions in Kogi State through the United States Agency for International Development (USAID), which has an established presence here. USAID collaborates with us in the Healthcare Sector in the Maternal and Child Survival Program (MSCP) and Malaria Action Programme for States (MAPS). Even though MAPS has run its course and has now folded up, we recently took delivery of 2.2 million Insecticide Treated Malaria Nets from USAID under the US President's Malaria Initiative (PMI). These nets will save many lives, especially among the most vulnerable age, gender and allied demographic brackets.

In Agriculture, USAID's Maximising Agricultural Revenue and Key Enterprises in Target Sites (MARKETS II) has helped us expand value chains in Rice, Cassava and to some extent Soybean. Some of our farmers have also significant increase in their yields.

We appreciate the Government and People of the United States of America for the assistance in these areas.

My Government is called the New Direction Administration because we are running with a New Direction Agenda. As you might imagine, governance seemed to have failed Kogi State in every way in the 25 years since her creation, but more so in the last 13 years, so that the only option before us was to symbolically turn and take our journey in a New Direction.

We have developed a New Direction Blueprint to serve as our Roadmap for accelerated development of Kogi State. The Blueprint highlights 5 Key Thematic Areas, namely, Education, Health, Infrastructure & Utilities, Job Creation & Youth Engagement and finally, Public Service & Pension Reforms. Since we came into office on January 27, 2016, we have focused on nothing else but implementing that Blueprint.

By the end of this month we would be concluding one of such reforms, ie., a Staff Screening and Verification Exercise conducted to remove ghost-workers and unintended beneficiaries from our payroll. We are already in advanced talks with reputable service providers to automate our human resources and payroll management to minimise future compromise.

We are confident that without adversely affecting any genuine worker, the ongoing Public Service and Pension Reforms will successfully eliminate, and keep away, at least 25,000 unintended beneficiaries from our Civil Service nominal roll. This represents Billions of Naira monthly which used to be stolen by politically exposed persons and their privies from Kogi State's coffers over many years. As expected, our bouquet of reforms have run into a veritable storm from the old guard, intent on perpetuating the status quo, but we soldier on, undeterred.

The current financial realities, especially with the recession which hit our national economy also makes it imperative that our partners, including the US, must continue to rally around us if we are to achieve a New Direction marked by good governance for Kogi State in the remaining 3 years of our present term.

We realised early that acting with integrity breeds confidence in partners and have striven to prove that we can be trusted to follow through on our commitments as expeditiously as possible. Our development partners can testify that this government has endeavoured to meet counterpart funding and other obligations as quickly as possible. We will continue to do so, while hoping it will result in an increase in donor and multilateral cooperation with the US and her allies.

One area where we could certainly use some more help immediately is in mitigating the harsh effects of climate change on our communities, especially the riverine areas along the banks of the Rivers Niger and Benue which suffer annual flooding and devastation in the rainy season. Erosion control, Flood Early Warning Systems, Emergency and Disaster Management Services, etc still pose lots of challenges to Kogi State.

Another important area where capacity building is critical is in the management of our forest resources. We met depleted forests totally robbed of matured trees and other plant species. So alarming was the devastation that we had to respond early in our administration, in the first month to be precise, by placing a total ban on tree felling. We have activated aggressive afforestation practices spearheaded by a tree planting campaign designed to see at least one million trees replaced over our tenure.

These conservation efforts, though vitally necessary and effective as a means of controlling deforestation, has taken away the traditional livelihood of many communities as the chainsaws and sawmills fell silent. Even when we lift the ban on logging later this year, the industry will remain heavily regulated which means we are still faced

with the job of providing alternative employment for many former loggers. Some of them we have recruited as Forest Guards. The vast majority we will have to retrain into other vocations, and support with take-off grants.

We are also turning our attention to protecting our native animal species, many of which are already hunted to near extinction. It is so bad that most Kogi Children, even those living in the deep rural areas have never seen a live antelope or elephant. Our forests used to abound in them. To conserve these animals, and help regenerate their numbers, we are urgently reestablishing 3 pre-Independence Forest Reserves and enlarging them into National Parks.

It is expected that these National Parks, once designated as protected areas and no-hunting zones, will serve as sanctuaries for endangered flora and fauna while providing economic support to the State from tourism. These are ambitious projects for us, given the economy, so we will welcome every offer of expertise and support.

Mr. Ambassador, lest you believe we are only interested in aid, let me assure you that we prefer trade. Kogi is the Confluence State. We call it the Confluence of Opportunities because the potential for profitable investment here by foreign direct investors are cross-cutting and practically limitless. Opportunities in Agriculture, Tourism, Solid Minerals and Healthcare are particularly plentiful and profitable. We need you to bear news of us to your business communities. Tell them Kogi is open for business.

Some of your businesspeople have already found their way to us on their own. 2 weeks ago we performed the groundbreaking on an huge agricultural project by investors from Nebraska and Chicago. But we know that the Embassy has a louder voice in this matter than us. Please ask interested enterprises and entrepreneurs to check out Kogi State as a home for their investments. We will also need you to assist us in inviting as many US firms and individuals to hear us pitch our opportunities at a Multilateral Partnership and Investment Dinner we are planning for Abuja in the next quarter.

Thank you so much for visiting with us today, and for listening. Please come again soon.

You are appreciated.

HIS EXCELLENCY

YAHAYA BELLO

GOVERNOR OF KOGI STATE

BUDGET OF SUSTAINABLE GROWTH: ADDRESS BY THE EXECUTIVE GOVERNOR OF KOGI STATE, HIS EXCELLENCY, ALHAJI YAHAYA BELLO AT THE PRESENTATION OF THE 2018 BUDGET PROPOSAL TO THE KOGI STATE HOUSE OF ASSEMBLY ON 21ST DECEMBER, 2018.

PROTOCOLS

I am happy to be here today to present the Kogi State Budget Proposal for the 2018 financial year to the Kogi State House of Assembly today. Once again we are presenting it in December of a preceding year, hoping to conclude the process of approval on time to commence implementation as soon as possible in the new year.

This is our second Budget Proposal since our Inauguration on 27th January, 2016. Speedy deliberation and approval of the Budget Proposal by this distinguished Assembly will facilitate prompt implementation for the benefit of our communities and constituents. We have therefore kept the budget Proposal itself clear and concise to reduce unnecessary back and forth over its provisions.

Mr. Speaker, honourable members, I commend this House for her exemplary commitment to duty demonstrated throughout 2017. Your teamwork and prompt attention to duties contributed in no small measure to our successes this year. Your ability to navigate difficult times without rancour, including several seasons of sudden transition in leadership, testifies to the personal and political maturity of all members.

In the 2017 fiscal year, I presented to Honourable members a Budget of New Direction in which we endeavored to correct observed distortions in the Budgets of past administrations in the state. We projected our expenditure around available resources with an optimistic outlook for future income and growth.

In implementing our 2017 Budget, we prioritised citizens' welfare and directed the bulk of our spending towards improving it. This approach was in line with the 5 cardinal themes of our New Direction Blueprint and helped us to achieve sustainable growth in human and infrastructure development indices which caught the eyes of the international community.

In June 2017, the Oxford Poverty and Human Development Initiative released the 2017 Multidimensional Poverty Index (MPIs), which is the global benchmark for poverty mapping adopted by the United Nations and her agencies. The report investigates global poverty as a multidimensional phenomenon using 10 indicators at the household level. In the Nigeria country briefing, Kogi's poverty rate dropped several decimal points from 26.4% to 26.1% at a time when other states remained static or fell.

In September 2017, this House will recall that the Right Honourable Speaker and the Deputy Speaker were part of the Kogi State Delegation to the 72nd United Nations General Assembly in New York City. Kogi State was invited to that august assemblage as one of only 4 states in the country considered success stories in implementing the Sustainable Development Goals (SDGs). We had a great outing at the UN House and were able to sign a Memorandum of Understanding for broader collaboration with the United Nations Development Programme.

It is therefore undeniable that we are moving into 2018 with a solid foundation laid over the last two years and a plan to accelerate development of our state in all her constituencies. Our 2018 Budget is thus to be known as our BUDGET OF SUSTAINABLE GROWTH. It is designed to help us achieve maximum and enduring impact with our spending this year.

Our budgetary objectives in 2018, as in 2017, align with the Medium Term Expenditure Framework (MTEF) and the Fiscal Strategy Paper (FSP) earlier approved by this House of Assembly. They have the overall aim of deploying our expenditure to create wealth, reduce poverty, generate employment and ensure a peaceful and fair society, buoyed by transparency and accountability in government.

This Budget is of course a Special Purpose Vehicle (SPV) for the New Direction Blueprint of this Administration. It will consolidate our progress by prioritizing government spending on Education, Health, Infrastructure and Utilities, Job Creation and Youth Empowerment as well as Civil Service and Pension Reforms. These aforementioned sectors constitute the 5 Thematic Areas around which our roadmap revolves.

Mr. Speaker Sir, Honourable members, you are all aware that Nigeria is just emerging from a brutal economic recession. The Kogi State economy continues to struggle along with the rest of the country. Although we have grown our Internally Generated Revenue by about 300% since we took office, the jump from an average of N350m to an average of N1bn per month is still not enough to liberate us from the purse-strings of the Federal Government.

This means our 2018 Budget will still depend heavily on developments at the Federation Accounts Allocation Committee. The task ahead is to find sufficient funds from elsewhere to bridge the gap from where federal allocations stop to where our budget aspirations extend. We are resolved to do what is necessary to find the resources we need to serve our people well.

The generally sluggish economy of Kogi State has been a source of concern. In 2018 we plan to speed it up by injecting cash into both new and existing growth enterprises to augment our efforts this year. We have made ambitious plans to invest directly in our abundant human resources through enterprise stimulation grants and loans to Small and Medium Enterprises.

A draft Bill to create the Kogi Enterprise Development Agency (KEDA) was recently presented to Council. It will come to this Honourable House in the new year. Speedy passage will help us implement our budgetary provisions for enterprise development under a legal framework which assures Government, beneficiaries and institutional partners of transparent and accountable processes.

The Right Honourable Speaker and Honourable members of this House, Distinguished Ladies and Gentlemen, before I give the details of the 2018 Budget Proposal, allow me to review the performance of the 2017 Budget with more specifics, highlighting our modest achievements in the outgoing year.

REVIEW OF YEAR 2017 BUDGET PERFORMANCE

The total Budget package for year 2017 was N185,057,744,523 for both Recurrent and Capital Expenditure. The total recurrent revenue approved for year 2017 was N87,716,212,024, out of which N42,172,456,776 was realized as at the end of September, 2017 representing 48.08% performance. The sum of N97,341,532,499 was approved as capital receipts out of which N25,548,043,035 was realized by end of September, 2017, representing a performance rate of 26.25%.

A total sum of N63,908,325,607 was approved for recurrent expenditure in year 2017. However N34,136,284,128 was spent as at 30th September, 2017 representing 54.26% performance.

A total sum of N122,149,418,916 was approved as capital expenditure for year 2017. However, the actual expenditure as at September, 2017 ending was N17,686,234,874 representing 14.48% performance.

The modest budget performance we recorded in 2017 is a rude reminder that the socio-economic adversities in the country inherited by the President Muhammadu Buhari Administration are more real and more generalized than anyone ever imagined.

This has inevitably diminished the funds available for project execution. In spite of this, we have, through prudent management of resources, achieved a reasonable measure of success in the implementation of capital projects some of which have been mentioned earlier.

Every expected source of revenue dwindled under vicious pressure and performed far below expectations, inevitably diminishing the funds available for project execution. The economic challenges we are facing today did not come overnight. The fiscal year in review saw us, more often than not, walking the financial tight-rope.

We witnessed a widening variance between our projections for statutory allocation and actual receipt. In spite of this, we have, through prudent management of resources, achieved a reasonable measure of success in the implementation of capital projects.

Ever optimistic, we have overhauled our total budget packet for 2018 to reflect a healthier respect for these adverse economic forces while counter-attacking with an array of carefully crafted policies to repel and overrun their offensives in the coming year.

In spite of the bleakness in the financial landscape in 2017, we did not leave our people bereft of good governance evidenced by solid and verifiable projects. In order to leave this Budget Presentation Speech within manageable limits, we shall leave specific details of projects for our 2nd Anniversary Compendium, but a broad outline of projects executed in the year under review includes:

Completed and ongoing construction of hundreds of kilometers of new roads.

Completed and ongoing electricity projects.

Completed and ongoing rural and urban water schemes.

Maintenance of the Existing Roads in the State through Kogi State Road Maintenance Agency.

Social Investment and Food Security.

Procurement of Road Maintenance Equipment.

Procurement of Tractors and other Agricultural equipments.

On-going Diagnostic Centre in Lokoja.

Upgrading of our Health facilities to withstand current health challenges in the State.

Upgrading our health institutions in the State to a College so as to breed credible health workers.

Renovation of Various Government Offices.

On-going Construction of Various Government Offices.

On-going Renovation of schools, Primary, Secondary and Post secondary Education.

On-going traffic light installations.

On-going Street Light Projects.

On-going Rice, Cassava and other Agricultural projects across the State.

Etcetera.

We have earned a good reputation with our international Development Partners whose work actually add value to us. In 2017, we have had to insist on tangibles above intangibles with some of them, especially those whose support come in the form of loans or require counterpart funding. We will tell the story in full in our second year Compendium of Achievements in January, 2018 but suffice it to say that the results have been amazing. We were able to free up money which came in handy for meeting other pressing needs among our people.

Through fidelity to our donor partners, we have reinvigorated their confidence to work with Kogi State. This budget has made provisions for settlement of counterpart funding and allied obligations to enable us tap the more into their support. By promptly meeting obligations in 2018 like we did in 2017, we look forward to expanding our donor-funding windows further.

In 2017, the Public Sector Governance, Reform and Development Project also worked with us to achieve mutual goals and targets in the under listed areas:

Public Finance Legislation and Regulation.

Reform of Internal and External Audit.

Reform of Public Procurement.

Reform of Tax Administration.

Reform of Budget.

SIFMIS.

Reform of Expenditure Control and Financial Reporting

Monitoring and Evaluation (M&E).

Purchase of vehicles, furniture and other logistics required by several Ministries, Departments and Agencies in their collaboration with PSGDP.

Many staff of the Tax house and other participating MDAs were trained by various institutions to enhance their performance. This contributed to the nearly 300% rise in the IGR of the State I spoke of earlier. 2018 will definitely see better us posting even better returns in IGR generation.

As already mentioned above, this Government places high premium on Social Safety Nets, through empowering the individual to fend for self. We partnered the World Bank to develop a Social Register (SR) of the poor, vulnerable and unemployed across the 21 Local Government Areas of the State under the Youth Employment and Social Support Operation (YESSO). The YESSO Register helped Kogi State to input 8,137 vulnerable households into the Conditional Cash Transfers (CCT) Programme of the Federal Government, the highest among Nigerian States.

Another group of 533 Skills for Job beneficiaries mined from the Social Register are currently undergoing internship with private sector operators in the State, each of them receiving N7,500.00 stipend per month. At the end of their internship they will be provided with starter packs to become self-employed, and in the near future, employers.

Honorable members, you may also be interested to know that at the last National Economic Council meeting at Abuja, Kogi State was clearly one of the best participants in the Social Investment Programmes (SIPs) of the Federal Government. It emerged that our citizens, ably guided by my Special Adviser on Multilateral Partnerships and Donor Agencies, had accessed over N2.34bn from the SIPs.

All of the above projects and funds, apart from strengthening the capacity of beneficiaries to rise above the multidimensional poverty index also act as important stimulus to our local economy, helping to expand the output levels. Our 2018 budget contains provisions to grow our shares of these funding sources further.

2018 BUDGET OF SUSTAINABLE GROWTH

Mr. Speaker, Honourable Members, it is my pleasure, at this juncture, to present the 2018 Budget proposal dubbed, 'BUDGET OF SUSTAINABLE GROWTH' to this Honourable Assembly. As already noted, this Budget was prepared in line with international best practices, outlines key initiatives and deliverables expected from key spending Ministries, Departments and Agencies (MDAs) in the State.

To this end, the budget has an estimated outlay of N147,827,854,494. This total budget outlay of N147,827,854,494 is divided into Recurrent Expenditure of N63,829,361,233 representing 43.18% and Capital Expenditure of N83,998,493,261 representing 56.82%. This is represented in the table below:

Expenditure Item

Allocation

%

Recurrent Expenditure

N63,829,361,233

43.18%

Capital Expenditure

N83,998,493,261

56.82%

Total

N147,827,854,494

100%

The total Budget expenditure outlay is divided into sectors as follows:

Code

Sectors

Allocation

%

01

Administration

44,918,382,654

30.39

02

Economic

59,274,019,991

40.10

03

Law and Justice

5,772,179,162

3.90

05

Social

37,863,272,684

25.61

Total

147,827,854,494

N100%

The drafting of this budget was guided by the harmonization of MDAs' policy thrusts with actual appropriation to ensure that we have a Budget that meets the aspirations of the majority of our citizenry in 2018.

BUDGET POLICY STATEMENT

The fiscal strategy of Government is anchored on the on-going Public Financial Management Reform (PFM). Over the period 2018-2020 the State Government fiscal policy is directed at:

improving the efficiency and effectiveness of spending.

achieving a better balance between capital and recurrent expenditure;

including greater control of the wage bill.

directing capital expenditure to critical infrastructure such as Road, Housing, Education, Health and such other thematic areas as Job creation, Youth Engagement, infrastructure and utilities and public sector and pension reforms.

boosting revenue receipts by identifying and blocking revenue leakages; and gradual fiscal consolidation in order to achieve a level of public spending consistent with macroeconomic stability and sustainable debt.

BUDGET OBJECTIVES AND TARGETS

Our lofty aspirations have found expression in the 2018 Budget. The specific fiscal objective is effective allocation of scarce resources to identified critical programmes and projects, with the following major targets:

To improve the quality of education at all levels and make it accessible to citizens to produce articulate and skilled manpower necessary for economic transformation of the State.

To improve access to healthcare leading to improvement in efficiency of the health-care delivery system.

To ensure food security and generate a high proportion of the GDP from agriculture.

To exploit the full potentials of our economy and expand trade and commerce in the State.

To ensure that products from our agricultural and industrial activities have access to markets locally and internationally.

To ensure gainful employment of youths and create opportunities for the development of their talents.

To achieve sustainable development and promote social and economic development through culture and tourism.

To establish the necessary framework for a robust mining and Solid minerals sector, to brand Kogi State as the foremost solid minerals mining destination.

To improve the road network in urban and rural areas through construction of new roads and bridges and rehabilitation of existing ones.

To improve the quantity, quality and access to safe water for domestic, commercial and industrial uses as well as improve sanitation and hygiene practices among the citizens.

To ensure sustainable use of the environment and continuous management of environmental challenges such as pollution, degradation and gully erosion.

To facilitate the social and economic development of the State by ensuring easy access to lands for agricultural, residential, commercial and industrial uses to all citizens and investors.

To improve the quantity of decent housing and facilitate the creation of viable urban communities in the state.

To improve and expand affordable housing options through public private partnerships.

To reduce average power outage through the generation and distribution of adequate electricity in the urban and rural areas in Kogi State.

To rejuvenate the transportation sector in all its layers and to facilitate mobility of goods and persons.

To expand the State's revenue base and grow her Internally Generated Revenue (IGR) further, and -

To reduce the Domestic Debt Profile of Kogi State.

The total Budget package for year 2018 is N147,827,854,494 as against N185,057,744,523 approved for year 2017. This is a decrease of N44,429,890,029 or 24.01% when compared with the 2017 Revised Budget. In addition to earlier stated reasons, inherent in the reduction is a tactical move to match new indicators released by the World Bank which will determine access to budget support funding.

Mr. Speaker Sir, Honourable Members, Distinguished Guests, Ladies and Gentlemen, I now present to you the year 2018 Draft Budget for your consideration and approval. The Honourable House is invited to:

Note that:

We have budgeted a total estimated recurrent revenue of N88,584,787,658 consisting of N33,661,542,542 from internal sources, N30,809,657,108 as State's share from the Federation Account, N12,247,564,141 revenue from Value Added Tax (VAT), N5,333,501,351 from Excess crude, N4,154,334,112 from Exchange Differentials, N2,378,188,404 from Budget Augmentation.

Recurrent Revenue for the year 2018 stands at N88,584,787,658. Out of the above figure, the estimated personnel cost for the period is N27,237,599,449 whereas

N36,591,761,784 is Overhead Costs, thereby giving N63,829,361,233 as a total recurrent expenditure for the year 2018.

From the foregoing, we have a total estimated Transfer Surplus of N24,755,426,425 as Capital Development Fund.

The estimated Capital Receipt is N59,243,066,836 comprising Capital receipts analysis by economic, Aids and Grants. However, if the Transfer Surplus of N24,755,426,425 is added to this amount, we shall have N83,998,493,261 as fund available for capital development projects.

Total estimated capital expenditure therefore stands at N83,998,493,261.

In summary, our total estimated revenue (i.e. recurrent revenue and capital receipts) stands at N147,827,854,494 for the year 2018 making total estimated expenditure (i,e Recurrent and Capital) stands at N147,827,854,494 for the year 2018 making our 2018 Budget a balanced budget.

Mr. Speaker Sir, Hon. Members, Distinguished Guests, Ladies and Gentlemen, it is now my pleasure to formally present to you the 2018 Draft Budget for your deliberation and approval.

I warmly wish you all a very Merry Christmas and a peaceful, prosperous and fulfilling New Year.

I thank you all.

BELLO YAHAYA

Executive Governor, Kogi State.



HAPPY 57TH INDEPENDENCE ANNIVERSARY!: AN ADDRESS DELIVERED BY HIS EXCELLENCY, ALHAJI YAHAYA BELLO, EXECUTIVE GOVERNOR OF KOGI STATE TO COMMEMORATE THE 57TH INDEPENDENCE ANNIVERSARY OF NIGERIA ON OCTOBER 1, 2017 AT GOVERNMENT HOUSE, KOGI STATE.

My dear people of Kogi State,

I give all the praise to the Almighty God for another Independence Anniversary - the 57th for our dear Nation Nigeria. Everyone who has access to international news media knows of nations which have been confronted with the selfsame challenges that we face here and have descended into war and crises. Today is thus another perfect opportunity for gratitude, if not for the good we have achieved, at least, for the evils which God has kept from befalling us.

Poor leadership, corruption, terrorism, militancy, separatist agitations, even a Civil War which ended 47 years ago constitute some of the self-inflicted troubles which we contend with in the Nigerian Federation. Unlike other nations which have proved incapable of working through their differences and have gone up in flames, we Nigerians have had the good fortune, if not the good sense, to keep talking.

We may not always speak in polite tones, and our passion may sometimes be irrational, but we have maintained communication, and therefore avoided conflict. This is a wonderful blessing, and we must be grateful to God for it.

In Kogi State, I continue striving to exemplify inclusive leadership. I am glad that none of my traducers have accused me of ethnicism or tribalism yet (although now that I have reminded them, they may start tomorrow). If anything, some persons are angry at me for not stuffing Cabinet and other organs of governments with my own kith and kin. I do not owe anyone an apology on this score.

From the inception of my Administration, I have ensured that proportional representation of constituencies across the 3 Senatorial Districts as well as the personal merits of individual appointees have determined who serves where in Government. This posture is founded on my belief that one does not effect change by doing the same old things the same old ways.

In order to force a paradigm and generational shift in politics, I realize that I must keep justice, equity and merit as the moral compass for Government. The only way politics in Nigeria can change to accommodate more young people in high positions of leadership is for youths already in leadership to demonstrate competence and capacity to lead. I shall not speak for others but I repeat a solemn guarantee to succeed well as Governor of Kogi State.

I know that today is not a day to start reeling out a roll call of Projects executed by my Administration in the last 20 months, but I assure Kogites that tremendous progress is being made. In another 4 months, we will mark our 2 years in Office and I promise that the second volume of a Compendium which will contain all ongoing and completed projects will be released to commemorate it. The first volume has been out since January this year and continues to showcase our verifiable achievements. Till then,

suffice it to say that we are racing to achieve as much as time and funds will permit.

We are careful to ensure even distribution of projects across all of our constituencies based on needs assessment. All of the 5 thematic areas in our New Direction Blueprint are receiving simultaneous attention. Education, Health, Infrastructure & Utilities, Job Creation & Youth Empowerment and Public Service & Pension Reforms remain vehicles from which to unload our Change Agenda.

While Education and Healthcare remain atop our list of priorities, communities across Kogi State are also being provided with electricity, water supply, roads, etc.

In Education, we have focused on providing quality learning environment and materials in order to unleash the genius of our students. So much has been done in the sector. For instance, I personally flagged off construction of 240 blocks of 2 classrooms each in 80 Primary Schools across the 21 Local Government Areas of Kogi State recently. Upon completion, each of them will be equipped with modern learning facilities and round-the-clock solar electricity to power the ICT components.

I was happy to hear from our Commissioner for Health a couple of months ago that we have met our 4-year target of 100% immunization against childhood killer diseases already. Our statistics on Maternal and NewBorn Health initiatives also show-marked improvement from what we met on ground. Most pregnant women in Kogi State today have access to free maternity kits and care today.

Primary and Secondary Health Care Centres across the 21 Local Government Areas have either been renovated or built from scratch and equipped with drugs and equipment. We also recruited scores of medical personnel to help improve access to medicare for our people. 12 state-of-the-art ambulances were bought and distributed across Kogi State to facilitate speedy evacuation of critically ill patients to larger medical facilities in urban and semi-urban areas.

Empowerment and welfare programs for our youth and other population groups have been held to one level or the other in all of the 21 Local Government Areas. We have also been lauded as one of the most responsive state to the Social Investment Programs of the Government. Like I said in my New Year message earlier this year, 2017 is going to be a hallmark year for projects.

The Administration will continue to apply dialogue where it can make a difference in any industrial dispute. However, at this stage in our Public Service and Pension Reforms, we have a duty to pay more attention to the law, including the Public Service Rules as well as the sustainability of the reforms we are putting in place. The whims and caprices of vested interests cannot therefore be admitted to determine our responses in any way.

We do not understand what could possibly be wrong with putting into the hands of individual workers the tools to determine their own rating (and therefore progress) on the job, even after we have left office. Our aim with the clock-in, clock-out devices which Labour Leaders are rejecting is to empower each worker to leave a digital footprint which authenticates his or her participation during the typical work day. If this aim is defeated, all of the aspirations of genuine and conscientious workers to be

assessed based on actual performance will remain a mirage, like in the past.

Prompt payment of salaries is still a vexed issue, but we will do our best to keep our workers happy given the competing demands on the income of the state per time. However, it is inevitable that from time to time we must ask workers to stand with us in sacrifice. We hope they will oblige in the overall interest of the state.

In similar vein, prompt payment of Gratuities and Pensions is only possible within the ambits of a Contributory Pension Scheme. Like the automation of the workforce, a Contributory Pension Scheme for the Kogi State workforce is inevitable reform. We commend workers who come around to work to the overall interest of the State. We cannot allow ourselves to become deterred from implementing much-needed reforms. We also urge all workers not to be misled as Government is doing everything possible to address the various challenges confronting the workforce. We are a responsible Government and we shall live up to our responsibilities.

The Administrations was gratified to be invited by the United Nations Development Programme (UNDP) to send a Team to the 72nd United Nations General Assembly in New York City as one of only four states in Nigeria considered success stories for their implementation of the Sustainable Development Goals (SDGs). Our Team enjoyed a successful outing at the United Nations Headquarters, made a presentation at the Nigeria side event and signed a Memorandum of Understanding for deeper collaboration with the UN and her agencies. This is good for Kogi State and her people.

Let me remind us that the rains are still here and there is still need to remain vigilant against flooding and other associated natural disasters. The most potent tool against flooding is to keep existing drainage systems free of garbage and other rubbish. The next is to be wise and evacuate to higher ground if flooding appears imminent and you live in a low-lying area.

On our part as Government, we have designated camps for Internally Displaced People in each Local Government Area deemed at risk, and should it become necessary to deploy a Camp in any locality, Kogites can expect their Government to act with despatch in sending fast responders and launching emergency protocols.

As I conclude this address this 1st October morning, in the year 2017, I find myself in bitter-sweet mood. The sweet feelings flow from the GREAT POTENTIALS which Nigeria possessed long before Independence, and which remain unabated despite 57 years of checkered history. The pain comes from bitter emotions evoked when I consider the COUNTLESS MISSED OPPORTUNITIES we have had from October 1, 1960 to October 1, 2017 to transform our great potentials into great progress.

The British may have had their own ulterior motives when they amalgamated the old Northern and Southern Protectorates into one Nigeria in 1914, but I believe they also provided us an opportunity which hitherto did not exist, i.e. the opportunity to be much more greater than we would have become as individual tribes or territories.

In my opinion, and I think most Nigerians will agree with me, that even though we have not harnessed our gains after amalgamation, the present Government led by President Muhammadu Buhari GCFR is making efforts to optimize our potentials as a

Nation. This is evident in a more secured Nigeria after years of terrorism threat, we are consciously diversifying our economy to Agriculture and Mining, the very vulnerable are now being focused on using various current programmes and policies – e.g Condition Cash Transfer at National level, N-power and Market Money, Home Grown School Feeding Programme etc. as a State, the GYB Food Security Project, Youth and Artisan Empowerment Project and the upcoming GYB water for life Grassroot Project and finally, GYB Model Primary and Unity School to foster cohesion amongst the upcoming young ones and quality education.

I reiterate our commitment in Kogi State and Nigeria where there is room for all citizens and constituencies to achieve their maximum potentials.

In the spirit of our 57th Anniversary as a Country, I wish all Kogites, Nigerians and our motherland, Nigeria, Happy Independence!

May the Almighty God bless us all.

YAHAYA BELLO

EXECUTIVE GOVERNOR, KOGI STATE



KOGI STATE GOVERNMENT OF NIGERIA

The Government and People of Kogi State have watched events of the last few days in our sister states of Abia and Rivers with concern. The confrontations between the Nigerian Army and a group of citizens alleged to be members of a group known as Indigenous People of Biafra (IPOB) has led to avoidable violence.

The fallout has been a massive blame game by Nigerians which, depending on the viewpoint of each commentator, favours or indicts either the military or the group. We believe the only thing achieved by all of these is further polarisation of the polity.

It is our strong belief that this is both sad and unacceptable in a Nation where there are sufficient laws and regulations detailing rules of engagement and codes of conduct for the military and the civil populace, jointly and respectively. We therefore call on everyone involved in the situation to abide by the extant laws of the land, starting with the Constitution.

We remind our fellow citizens everywhere that no matter how strongly they may feel about their preferred opinions on the state of the nation, they must remain law-abiding in vocalising or pursuing them. The virtues of not engaging in conduct in one part which may set off a chain of negative reactions in other parts cannot be overemphasised.

We understand that our Military has had a most difficult job keeping all of us safe, especially in the last couple of years following the rise of insurgency in the North East. While commending them for doing their duty, we urge for that extra pinch of patience in dealing with all shades of opinions among citizens, even those they may consider as misguided sentiments.

We stand with His Excellency, President Muhammadu Buhari(GCFR), on the commitment to One Nigeria where peace and justice for all shall reign supreme. On our part, we reiterate that Kogi State shall remain safe and welcoming at all times to all Nigerians of goodwill.

We commiserate with the people of Rivers and Abia States on any loss of lives or property, and call on their respective Governors to continue to defend the Constitution and Unity of Nigeria always. We assure them of our support even as we pray for a rapid return of peace to all troubled areas.

YAHAYA BELLO

Executive Governor of Kogi State.

KOGI STATE MEETS UNITED KINGDOM

Agenda: Aid, Trade and Foreign Direct Investments.

AN ADDRESS TO HIS EXCELLENCY, MR PAUL ARKWRIGHT, THE BRITISH HIGH COMMISSIONER TO NIGERIA, AND HIS ENTOURAGE BY HIS EXCELLENCY, GOVERNOR YAHAYA BELLO OF KOGI STATE DURING THEIR VISIT TO KOGI STATE ON 6TH, APRIL, 2017.

PROTOCOLS

It give me great pleasure to welcome His Excellency, the British High Commissioner to Nigeria, Mr Paul Arkwright, to Government House, Lokoja, Kogi State. Lokoja became the capital of Kogi State in 1991 and remains the geographical intersection of present day Federal Republic of Nigeria. Before then the City was the first administrative capital of Nigeria after the amalgamation of the Northern and Southern Protectorates into one nation in 1914 by the British.

The first British Governor-General of Nigeria, Lord Frederick Lugard first administered the new nation from Lokoja. In fact, from this very location. Our Government House and her precincts are officially known as Lugard House, and commemorates not just the memory of Lord Frederick Lugard, but also of Miss Flora Shaw who later became his wife. She it was who coined the word 'Nigeria', and she did it right here in Lokoja.

Your Excellency, here in Lugard House, Lokoja, and in many places around Kogi State, you will find numerous monuments and memorials of the large British Community which once lived, loved, traded and worked in these parts. There are also many buildings and other infrastructure left behind by the British Administration which governed us in colonial times. The air still exudes their very essence. No wonder Lokoja feels British sometimes.

Your Excellency might have noticed over your nearly two year or so of service in Nigeria that certain buzzwords are common with us, with 'corruption' being perhaps the most endemic, and for good reason. It is the root of a whole coven of negative 'isms and schisms' which have continued to plague the nation and stymie her development. Like 'ethnicism', 'nepotism', and 'tribalism', among others.

These are not just mere words. They are the malpractices with which previous leadership, baring one or two notable exceptions, have impaired the capacities of this great country to rapidly develop or positively impact the lives of her citizens. This sad state of affairs explains the pent up desperation with which majority of Nigerians still cling to the Promise of Change by President Muhammadu Buhari.

Though imperfect as other humans, the President, with patriotism and rectitude not commonly found in Nigerian leaders, continues to wrestle at the helm of affairs to turn the direction of Nigeria's ship of state away from the cliffs into which we were very high driven by our erstwhile leaders.

Here in Kogi State we are committed to complementing the President's efforts and to bring visionary leadership, imbued with youthful vigour, home to our people. My

Government is called the New Direction Administration because we are running with a New Direction Blueprint designed to guide our interventions in line with our commitment to provide good governance, and to keep us focused.

The Blueprint is our Roadmap for accelerated development of Kogi State. It highlights 5 Key Thematic Areas for intervention, namely: Education, Health, Infrastructure & Utilities, Job Creation & Youth Engagement as well as Public Service & Pension Reforms. Since we came into office on January 27, 2016, we have done nothing but implement the New Direction Blueprint. Our results are becoming more and more visible.

We just concluded one key reform - a Staff Screening and Verification Exercise to remove ghost-workers and unintended beneficiaries from our payroll. About 20,000 have already been discovered and removed, many of them fraudulently inserted, and we are not even done compiling the final reports! Already this saves the State Billions of Naira monthly which previously vanished into the pockets of politicians and their cronies.

We are also advanced in talks with Oracle, USA to automate our human resources and financial management systems in a manner that complements the screening Exercise and works with it to minimize the possibility of compromise in the future.

We, along with the rest of the world, found Brexit quite intriguing. In the end, and in our opinion, it restates your country's commitment to Democracy and reaffirms the resilience of British Society. As the Chief Executive of a State roughly one-and-a-half times the size of Wales, possessing vast untapped human potentials and natural resources, I do not want to miss any of the opportunities which Brexit has opened up.

Accordingly, we are looking to form new partnerships and deepen existing alliances. While we concede that certain engagements must be articulated and driven from the federal, we contend that much business can be done directly between Kogi State and British Entities in many sectors. Agriculture, Education, Tourism, Solid Minerals and Mining, ICT, Renewable Energy - to mention but a few. These represent the niches which we seek to exploit.

Kogi is open for business. We urge the High Commissioner to be our envoy to his nation and people in this regard. Tell them that Kogi State presents an incredible diversity of quick-wins for the UK Charity working in development and cooperation. Tell them also that we offer endless investment options for the British investor. Kogi is therefore open for Aid, Trade and Foreign Direct Investment. We are angling for significant increases in all three legs of this socioeconomic tripod in this Brexit era, and beyond.

Integrity breeds confidence. We decided early on as an Administration to prove that we can be trusted when we make a commitment. Our existing development partners can testify that we have followed through. We work hard to meet counterpart funding and other obligations, as expeditiously as possible. We will continue to do so, while hoping it will trigger increase in donor and multilateral cooperation with the UK and her allies.

We are planning a Multilateral Partnership and Investment Dinner later this quarter to pitch our opportunities. We will rely on the British High Commission to assist us in

circulating Invitations to that event to as many UK businesses as possible. The message you have to deliver for us is simple. Lokoja still welcomes adventurers, travellers and traders like the intrepid William Balfour Baikie, who came here in 1854 and forged enduring friendships with our forebears through forthrightness and mutual respect.

We welcome Your Excellency and your team to Lokoja and Kogi State, and hope you will find time to visit some of our more accessible historical attractions, like the site where the Union Jack used to fly when Lokoja served as the capital of the Colonial Administration, the European Cemetery and the World War 1 Cenotaph.

We thank you for visiting with us today.

You are appreciated.

HIS EXCELLENCY, YAHAYA BELLO

GOVERNOR OF KOGI STATE



STILL ON AJAOKUTA: ADDRESS BY HIS EXCELLENCY, GOVERNOR YA-HAYA BELLO OF KOGI STATE AT THE AJAOKUTA STEEL COMPLEX DURING THE FLAG-OFF OF MAINTENANCE DREDGING OF THE RIVER NIGER FROM AJAOKUTA TO ONITSHA

PROTOCOLS

I am pleased to receive my brother the Honourable Minister of Transport and former Governor of Rivers State, His Excellency, Chief Rotimi Chibuike Amaechi and members of his entourage in Kogi State. Welcome to the Confluence State.

The dredging exercise which the Honourable Minister has come to flag-off today will cover a distance of 162km from Ajaokuta to Onitsha. It is intended to keep the waterways between the two locations navigable all year round, thus improving transport and trade. Additionally, it will reduce the menace of flooding on our communities by clearing the waterbeds of obstructions. All of this fall within our own aspirations.

We are happy that this project will be undertaken by the National Inland Waterways Authority (NIWA) on behalf of the Ministry. NIWA knows these waters well, and has the necessary equipment and expertise to handle the Project. It is also expected that the Environmental Impact Assessments have been duly conducted to ameliorate any adverse effect of the process to native communities, their farmlands and fishing places.

Kogi State fully supports this project. I assure the Honourable Minister that we will play our roles as a Government in monitoring and implementation, and in making sure that a cordial relationship subsists between the dredging teams and our communities along the dredging route.

Let me quickly commend President Muhammadu Buhari, the Honourable Minister and the Federal Ministry of Transport for completing the runway upgrades at the Nnamdi Azikiwe International Airport, Abuja 24 hours ahead of schedule. Nigerians are pleasantly surprised by this feat because they are used to past governments who set targets and routinely fail. It also gives us hope that this dredging will be conducted with similar despatch.

One will better appreciate the maintenance aspects of this dredging if it is viewed against the backdrop of neglect which was the norm in the past. The Federal Government is today proving how committed she is to the continuous maintenance of critical national infrastructure. A stitch in time saves nine.

We stand today on the grounds of the Ajaokuta Steel Complex. There is no patriotic Nigerian who is not pained by the stagnation which has overtaken the lofty dreams we all have for this place. This massive facility is a metaphor for our great country. She is full of potentials and can transform Nigeria and Kogi State if it operates at full capacity for even one year. Unfortunately, like Nigeria, she has been held down by a maze of problems for several decades now.

We want the Honourable Minister to help us reiterate to the Federal Executive Council that Ajaokuta Steel Complex must be resuscitated and maximised immediately. Thousands of Hectares of valuable land belonging to Kogi State is occupied by it. Many of our communities were displaced to make room for it. It is thus urgently important that

it begins to give back to Kogi State, and by extension, Nigeria as soon as possible.

Honourable Minister Sir, Kogi State offers several quick-wins for your assignment at the Federal Ministry of Transport. We share boundaries with 10 States and the Federal Capital Territory. We are therefore the intersection at the centre of the Nation. Transport, trade and commerce can be quickly boosted across the various parts of this country if you place a transport hub, especially land and waterways, in Kogi State.

We also request for completion of the Itakpe-Warri railway line as well as the connection of Kogi State to the Federal Capital Territory by rail from Itakpe-Warri via Lokoja. This will create a transportation hub that will radiate outward to every part of the Nigeria. We invite you to discuss a mutual collaboration around these ideas with us.

Once again welcome to Kogi State. Do have a pleasant stay.

Thank you, and God bless.

HIS EXCELLENCY,

GOVERNOR YAHAYA BELLO

LOKOJA, KOGI STATE.



THE FINAL STRETCH: THE TERMS OF REFERENCE FOR KOGI STATE STAFF SCREENING APPEAL COMMITTEE INAUGURATED BY HIS EXCELLENCY, ALHAJI YAHAYA BELLO, 23rd JANUARY 2017.

OBJECTIVE

As the listening Governor with the love of my people at heart, and also in line with my proclamations to be fair and just to all Kogites and that no genuine public servant of Kogi State will be shortchanged in the course of the Staff Screening and Verification Exercise being conducted by the State, I hereby constitute a Thirty-Two (32) Man Appeal Committee to attend to cases of Public Servants whose names appeared in the 'uncleared' register of the screening report to provide relevant documents, evidences and explanations as deemed necessary in order to enable the Committee make the best judgment and make appropriate recommendations that will enable the Government take appropriate decisions on the affected persons.

COMPOSITION AND ORGANIZATION

- The Committee consists of Thirty Two Members drawn from the Public Service, Organised Labour, Civil Society Organisations and other relevant stakeholders from both within and outside the state.
- The Appeal Committee shall be divided into two namely; Complaint Review Committee and Technical Review Committee.
- The Committee shall have a Chairman and Secretary to oversee all activities of the Committee.

REPORTING

The Committee, through the Chairman, shall report to me directly on its proceedings periodically and submit a comprehensive report after attending to all Public Servants who present themselves before the Appeal Committee.

TERMS OF REFERENCE

- To attend to public servants who wish to appeal the decision of the Screening Review and Complaints Committee.
- To receive appeals from public servants adjudged to be in the 'uncleared' register but who feel they have reasons or relevant documents to substantiate and defend themselves.
- Where the Committee is satisfied with the reason(s) or document(s) presented by the complainant, may consider recommending to His Excellency, a reclassification of the status of such a public servant from unclear to cleared list.
- To examine the recommendations contained in the Staff Screening and Verification Report with a view to proposing additional recommendations relevant repositioning the state Public Service.
- To liaise with appropriate Government Organs to ensure appropriate struc-

ture needed for effective implementation of the recommendations of the Staff Screening and Verification Exercise are put in place and in compliance with the extant Rules.

- Conduct fresh Screening for those with genuine reasons for not participating in the initial screening exercise.
- Any other assignment as may be directed by His Excellency, the Executive Governor of Kogi State, during the period of the Exercise.

The Committee is authorised to co-opt other persons as members, appoint Consultants, determine what is considered reasonable as their remuneration and to also commission or procure material deemed necessary, but not without my approval as the Executive Governor of the State, in order to effectively and efficiently complete the assignment within the stipulated time.

DURATION

The Committee has Six (6) Weeks from the date of Inauguration to submit its report.

Signed:

Alhaji YAHAYA BELLO

The Executive Governor

Kogi State.

STAFF SCREENING COMPLAINTS APPEAL COMMITTEE

1. Mr. J.Y. Ayuba - *Director of Studies, ASCON, (Committee Chairman)*
2. Mr. Ephraim Amurawaiye - *Office of the SSG (Committee Secretary)*
3. Mr. B.O Eniaiyejuni - *Director of Studies, ASCON*
4. Engr Abubakar Ohere - *SA on Local Government and Chieftaincy Affairs*
5. Representative of SSS to be nominated by Director SSS
6. ASP Opere Matthew - *State Investigation Bureau*
7. Barrister Sani Kilawa - *Independent Observer, Gombe State.*
8. Alhaji Musa A Muhammed - *Independent Observer, Kaduna State.*
9. Alhaji Suleiman Abdullahi Ndalayi - *Chairman, NUT and Vice Chairman, NLC*
10. Hajia Aisha Muhammed Lugga - *Independent Member, Zamfara State*
11. Abdulrahman Lawal - *Civil Service Commission*
12. Alhaji Hussein A. Alhassan - *SUBEB*
13. Alhaji Adamu Yakubu - *Independent Member, Kogi State.*
14. Alhaji Gambo Muhammed - *Independent Member, Kaduna State*
15. Alhaji S.O Muhammed - *Office of Head of Service*

16. Mr. Adegboyega Oluwafemi - *Ministry of Justice*
17. Hajia Maryam Ladi Ibrahim, *Civil Society Group (former ANAN President, former State Auditor General, former SSG)*
18. David Jagun Ehimony - *Director (rtd) House of Assembly*
19. Jemirowon David Taiwo - *Civil Society Group*
20. Ojomo Aderemi - *Civil Society Group*
21. Emmanuel S.B. Godwin - *Civil Society Group*
22. Joseph O. Ipemida - *Nigerian Union of Pensioners*
23. Emeje Sunday Ogu - *Trade Union Congress*
24. Sani Mohammed - *NULGE*
25. Magnus C. Ogaraku - *NMA*
26. Alhaji Voyil Abdul - *Civil Society Group*
27. Evangelist Kingsley Olorunfem Fanwo - *DG, Media and Publicity*
28. Andrew Enejiyon - *National Association of Nurses and Midwives*
29. Obaka Meliga - *NLC*
30. Representative of NASU
31. Alhaji Usman Ahmed Ododo - *Office of Auditor General for Local Government*
32. Alhaji Yakubu Yusuf Okala - *State Auditor General Office.*



THE NEW DIRECTION - SO FAR SO GOOD: BEING TEXT OF AN ADDRESS BY HIS EXCELLENCY, GOVERNOR YAHAYA BELLO OF KOGI STATE TO COMMEMORATE DEMOCRACY DAY ON MAY 29, 2017.

PROTOCOLS

On behalf of the New Direction Administration in Kogi State, I felicitate with all Kogites, and all Nigerians, on the occasion of the Democracy Day, May 29, 2017. Nigerians have proved themselves to be true lovers of democracy. This is evident from our unwavering struggle to entrench it over the years. I salute our resilience in the defence of our Democracy, and our courage in doing so despite disappointments and difficulties.

We have been pursuing an ideal since May 29, 1999 when this democratic dispensation called the 4th Republic commenced. Every time we voted, we did so in search of a leader who will lead us to the Nigeria of our dreams. A succession of leaders have come and gone but even though we have been disappointed aplenty by some of them, we have never stopped aspiring to the greatness which we believe ourselves and our nation entitled.

As God would have it, the burden of midwifing the hopes and aspirations of Nigerians fell on President Muhammadu Buhari on May 29, 2015. Since he was sworn-in 2 years ago, the President has successfully battled tremendous odds to guarantee security and destabilize corruption. His efforts towards revitalising the economy are also bearing fruit as our country climbs gradually out of recession.

We pray the Almighty God to remember our President for good, and bless him with good health and strength in his spirit, soul and body.

Here in Kogi State, precisely on 27th January, 2016, Kogites also entrusted me with the mandate to oversee their affairs for the next four years. The question now would be, 'how far have we gone in strengthening democracy through the provision of good governance and the delivery of the dividends of democracy to our people?

The answer for me is both simple and sincere, 'SO FAR SO GOOD!'

My brief answer is because I have chosen to evaluate our performance by looking at Projects and Programmes which every Kogite can go and independently verify for himself. We have worked really hard to make a difference and bring the dividends of democracy home to our people. It has not been easy, but I am happy that with the Almighty God on our side we have made appreciable progress.

I am particularly delighted to report that in line with our New Direction Blueprint we are quickly increasing the tempo on our plans for accelerated development of Kogi State in all her constituencies as follows:

We have tamed the widespread insecurity of lives and property which we inherited. Today, the incidence of kidnapping, armed robbery and other violent crimes has dropped to almost zero.

We have changed the custom of nepotism, tribalism and cronyism which characterised appointments into government offices and the distribution of public resources in

the past into a system which thrives on merit or identifiable need respectively.

We just concluded a difficult Staff Screening and Verification Exercise to cleanse our Civil Service of ghost-workers and unintended beneficiaries. The fraud in our Payroll which nearly sucked the lifeblood out of the whole State has been exposed and halted. Now our genuine Civil Servants and Pensioners have better chances of being paid promptly, and in full every month.

We have also completed payment of salaries, including arrears, to at least 95% of workers who were cleared in the screening exercise. I can confirm that people are still getting payment alerts as we do our best to meet the May 31st timeline which we set for ourselves to complete all payments.

We are also deploying integrated staff and payroll automation solutions to consolidate the gains from the Screening Exercise as part of our ongoing Civil Service and Pension Reforms.

We granted autonomy to the Kogi State Board of Internal Revenue and repositioned it for excellence through the recruitment of qualified staff and the construction of a modern 4-storey Revenue Building which we commenced from scratch and completed within 12 months.

Consequently, we have increased our Internally Generated Revenue (IGR) by about 300% from between N350m and N400m per month where it stagnated for many years to over N1bn monthly now, and it is still growing.

We have employed over 1000 of our citizens in the the Ministries of Environment, Justice and the Revenue Board. We have placed adverts for massive recruitment in our Health Sector and others will soon follow as part of our commitment to Job Creation and Youth Engagement.

Our strongest efforts so far are in the Infrastructure and Utilities thematic segment of our Blueprint. Numerous construction Projects are ongoing across the 3 Senatorial Districts of the State. They include:

About 16 major state roads at different stages of completion.

We are providing facelifts for some Federal Roads, notably the Lokoja-Okene Highway which had become a deathtrap long before we even took Office, but was neglected by successive governments.

We have been shortlisted for the World Bank's Rural Access And Mobility Project (RAMP) which will be constructing 500km of feeder roads across the three senatorial districts of the state.

We are currently engaged in the rehabilitation or fresh installation of over 25 electricity projects across Kogi State.

We are also constructing or rehabilitating scores of abandoned Rural Water Schemes complete with motorized boreholes, overhead tanks and multiple outlets.

We have run adverts for the construction of at least 239 blocks of 2 Classrooms, one

in each of the 239 wards in Kogi State under the GYB Model Primary School Initiative.

Lokoja our state capital is wearing a new look from our aggressive program of urban renewal with sanitation, improved roads, traffic lights, water reticulation, and better security. This is being replicated in other major towns across the state.

We have worked hard to reposition Kogi State as a preferred destination for investments and the world is coming to see things for themselves.

We hosted the Ambassador of the United States of America, the British High Commissioner to Nigeria, the Head of the European Union Delegation in Nigeria, the Ambassador of the Republic of South Korea, among other notable international partnerships. We expect to reap a harvest of new investments to create new jobs for our people and boost our Internally Generated Revenue profile.

We have resuscitated the defunct Kogi Travellers as Kogi Transport Company, renamed it Confluence Express, placed it under professional management and its operations has been a delight to all its customers.

We are paying subventions to our tertiary and other institutions, and now that their lecturers have called off the strikes and our students are returning to school, we will commence the payment of bursaries, scholarships and other stipends having approved increases to all of them, some by as much as 300%!

We have also paid more attention to direct welfare for our people than any other administration before us. During each festive season, our appointees have been mandated to visit their constituencies with materials for distribution as part of our goodwill services to our people. That gesture will be repeated throughout the state today. Etc.

From the foregoing recitation, it will become clear to people of goodwill what I mean by, SO FAR SO GOOD. We cannot itemize everything we have done but the ones I have mentioned above should give any lover of Kogi State an overview of where we are and where we plan to go with this New Direction Agenda.

Of course, there are those who will dispute my assessment on the basis of irreconcilable political or other interests of their own. I will not begrudge them their opinion, but I have to strongly disagree with them.

The New Direction Administration may be less than 15 months in Office, but we have shown our intention to serve Kogi State with good conscience and the fear of God.

We are therefore urging Kogites to judge us based on our performance, not based on malice. As Martin Luther King advised:

‘Let us not seek to satisfy our thirst for freedom by drinking from the cup of bitterness and hatred.’

My Administration has had the singular pleasure of having the most malicious opposition in the history of the 4th Republic in Nigeria.

Even those who dream of becoming Governor after I have done my part and moved on have developed an unholy romance with the cup of hatred and bitterness. It does not

matter to them that Kogi State belongs to all of us.

It is therefore fortunate that their Animosity merely gives us more reason to work harder in order to prove them wrong.

It does not matter to them that the fire they kindle among our tribes and zones today will burn them if they ever arrive at Lugard House in the future.

They do not care that the young people they give arms today or indoctrinate with hate to make Kogi State ungovernable for Governor Yahaya Bello will become the security threats of their own period if they ever become Governor.

The only joy they know nowadays is when they can get on TV or any other media to raise false alarm that Kogi State is overrun with kidnappers, armed robbers and other violent criminality.

It does not matter to them that the Investor they scare away with their lies today is an employer of labour and a tax-player they will not have in their own time, assuming God gives them the opportunity to lead the state.

It is now a proven fact that they can have no joy in whatever does not paint Kogi State as the Hobbesian society of ‘continual fear, and danger of violent death...(where) life...(is) solitary, poor, nasty, brutish, and short.’

They do not rejoice at the roads we are building, even to their own country homes.

They do not share the joy of our communities at the many water projects we have commissioned, or those at several degrees of completion.

It pains them to hear of our electricity projects.

Their heart is broken to hear Labour has called off their strikes and our children can go back to schools and our people can get attention in the hospitals.

They want to die when they hear that we have concluded the Screening Exercise and have nearly completed payment of salaries and arrears because it removes the only talking point they have against us.

Unfortunately, what they have is a lifestyle disease which no doctor can help them with unless they are willing to change. We will leave them to either purge their own consciences of evil motives, or continue to boil in their own hatred.

Today is Democracy Day, 2017. Democracy is all about freedom of conscience, thought and religion. However, I will not fail to remind the enemies of Kogi State that with freedom comes responsibility.

In other words, people are free to choose, but they must be careful to make the right choices as the Administration will not shirk her responsibility to enforce Law and Order in Kogi State.

The Administration is always open to listen and reason with those who are aggrieved with any of our decisions or actions. We only ask that they approach with honesty.

People cannot foment trouble in any part of Kogi State through Fake News, outright

lies or ethnic sentiments and expect us to sit back and watch.

People cannot offer us reconciliation with one hand and try to stab us in the back when we embrace them.

Those who have tried it in the past can attest that we confront any such attempt against the peace and security of our state with extreme prejudice.

My dear Kogites, I believe with James Bovard that 'Democracy must be something more than two wolves and a sheep voting on what to have for dinner.' Wherever that happens, the sheep always ends up as dinner for the wolves.

I assure our people that this Administration will not hide under the guise of democratic mandate to slaughter Kogites like wolves slaughter sheep. Instead, we promise to always guide and protect our people as a shepherd leading his flock.

I end today by urging our people to defend their democracy always. Often, the best defence is to see something and say something. Report crimes and criminality, corruption and bribery, hate speech, attempts to breach the public peace, etc to the Police or the Administration.

Remember that 'In a room where people unanimously maintain a conspiracy of silence, one word of truth sounds like a pistol shot.' -Czesław Miłosz

The beauty of democracy is that anyone can make a difference.

God Bless the Federal Republic of Nigeria.

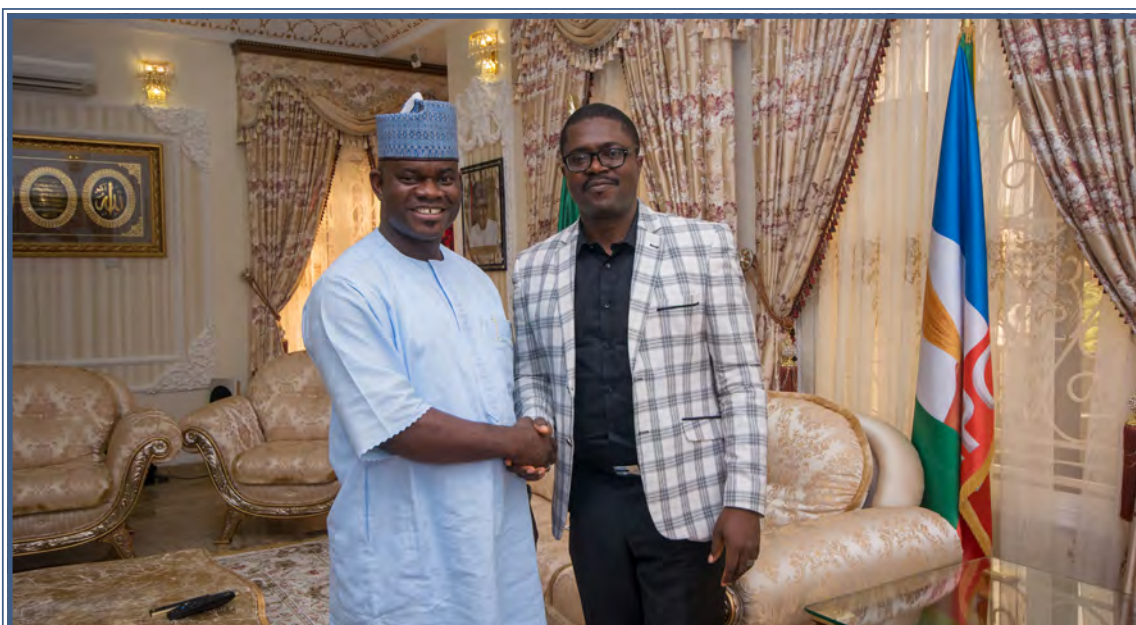
God Bless Kogi State of Nigeria.

God bless us all.

Thank you.

YAHAYA BELLO

EXECUTIVE GOVERNOR OF KOGI STATE.





THE NIGERIAN BAR ASSOCIATION

Came calling.

**A GOOD WILL MESSAGE BY HIS EXCELLENCY ALH. YAHAYA A BELLO
GOVERNOR OF KOGI STATE TO NATIONAL EXECUTIVE COMMITTEE
(NEC) MEETING OF NIGERIA BAR ASSOCIATION (NEC) IN LOKOJA ON
THE 1ST DAY OF JULY, 2017.**

Protocols

Introduction;

I am delighted to welcome the National Executive Committee (NEC) of the Nigerian Bar Association (NBA) to Lokoja, Kogi State. Kogi is Nigeria's Confluence State, and Lokoja is where the Rivers Niger and Benue meet and mingle before moving on as one, never to part again.

Kogi State is a metaphor for our Nation. We are the intersection at the heart of Nigeria where compatriots from different parts meet everyday, share a meal or a short rest and travel together to mutual destinations. Our aspiration is a Nigeria where we can all meet in our rich diversity, unite in our nationhood and travel together towards our greatness.

That aspiration requires dogged protection by all stakeholders, especially the Bar and Bench. Tyranny can only tarry when the lawyers and the courts either collude with it, are intimidated by it or become indifferent to it. Fortunately, we have a legal profession that distinguished itself under some of the worst dictatorships known to modern history. I have no doubt that all of you here will ensure that it continues to live up to its billings in that regard.

My Administration is running with what we call the New Direction Agenda for Kogi State. Part of our commitment towards good governance for our state is to always respect the Rule of Law. We have never hesitated to do whatever is required of us to promote it in our dealings.

In particular, we have closely observed the Principle of Separation of Powers between the Three Arms of Government as well as adherence to Due Process as enshrined in our Laws.

Our relationship with the Kogi State Judiciary is more Father-Son than anything else, with the Judiciary as the parent. My Lord, the Chief Judge of Kogi State, the Honourable Justice Nasir Ajanah will attest that they enjoy financial and administrative autonomy, and that we have not sought to interfere with the discharge of their functions in any way.

The commitment of my Administration to providing vehicles and other working tools, and the improvement of the work environment through construction of roads, water and other facilities/infrastructure to the Kogi State Judiciary is both optimal and continuous.

In the same vein, we have endeavored to build a filial relationship with the Legislative Arm. The Kogi State House of Assembly remains thoroughly unhindered in the

performance of her duties. We overhauled and refurnished the dilapidated Legislative Complex we met and like the Judiciary provided modern working tools and environment for them. They run their affairs unimpeded by us.

The ensuing relationship between the 3 Arms of the Kogi State Government is therefore a strong partnership of equals. It is a status quo we intend to nurture every inch of the way.

May 29th was Democracy Day. In my Democracy Day Address to the great people of Kogi State, I quoted a certain James Bovard who had this to say:

‘Democracy must be something more than two wolves and a sheep voting on what to have for dinner.’

I used it to drive home the point that wherever wolves and sheep vote on what to eat, the sheep invariably gets eaten. I reassured my people that my Administration will never hide under the guise of democratic mandate to slaughter them for our eating pleasure. Instead, I reiterated my humble resolve to always guide and protect them as a shepherd leading his flock.

Unfortunately, not all leaders are guided by the profound principles of ‘The People First’. Democratic leadership can derail sometimes. In fact, given our bitter experiences in Nigeria before May 29th 2015, there has been massive derailment from these ideals over the years.

The question then would be:

‘Are citizens to be without hope or remedy in the face of vicious marauders masquerading as leaders - whether democratic or autocratic?’

My answer is a resounding ‘No!’ My answer is predicated on the presence and activities of a virile Bar. If indeed the Judiciary is the last hope of the common man, then this Noble Profession is the curator of that hope.

This is the second time within the past 6 years that Kogi State will be playing host to this august body. Our eagerness to have you again underscores our confidence in the legal profession as an invaluable Wall of Defense for our Democracy and our rights and liberties.

One thing I learned from the 17 cases filed against me after my election by opponents of every persuasion is that nothing will hasten the collapse of all we hold dear than a compromised, timid Bar or Bench. As I won victory after victory despite the huge armies and resources besieging me, all the way to the Supreme Court, it became clear to me that the day the Nigerian Bar is pocketed by any special interest, that is the day the Nigerian Enterprise stumbles onto the slippery and rocky slopes to perdition.

NBA leaders, please raise your eyes to the evolving political landscape in Nigeria and activate again the powerful weapons of public interest, even pro bono, litigation so powerfully deployed by the undying Gani Fawehinmi and others like him. Our society cannot have publicly available evidence languishing, or without redress or punishment as appropriate, because no one has paid a lawyer to litigate it. And I mean evidence, some of them in clear video or audio format, widely available online or offline, shewing

proof of corruption of public officials, bribery of judicial officials, subversion of whole elections, destabilisation of national institutions, disobedience to court orders, and other overt criminality.

Dear Leaders of the Nigerian Bar Association, we have strong confidence in you. I trust, along with 180million other Nigerians, that you and your members will not fail this nation.

The Bar in Kogi State knows that we are respectful of their professional rights. It has not crossed our minds to detain or denounce any lawyer for doing his work, whether we agree with his position or not. Our able Attorney-General, a consummate Bar Man, and our Team members who are Legal Practitioners have been careful to lead us into very cordial relationships with the Bar.

In addition to financial aid for her programmes and activities, we have donated a brand new eighteen (18) seater Toyota bus to the Lokoja Branch of the Nigerian Bar Association since assuming Office. We have four (4) branches of the NBA in Kogi State, and we shall continue to make our modest contributions to their growth and wellbeing.

Lest we fall into the category of lawyers who make submissions without citing relevant authorities, we must not end this message without intimating you of some of our efforts to deliver the dividends of Democracy to the people of Kogi State:

We have tamed the widespread insecurity of lives and property which we inherited. Today, the incidence of kidnapping, armed robbery and other violent crimes has dropped to almost zero.

We have changed the custom of nepotism, tribalism and cronyism which characterised appointments into government offices and the distribution of public resources in the past into a system which thrives on merit and identifiable need.

We just concluded a difficult Staff Screening and Verification Exercise to cleanse our Civil Service of ghost-workers and unintended beneficiaries. Now our genuine Civil Servants and Pensioners have better chances of being paid promptly as the fraud in our Payroll which nearly sucked the lifeblood out of the whole State has been exposed and halted.

We have also completed payment of salaries, including arrears to at least 95% of workers who were cleared in the screening exercise. I can confirm that people are still getting payment alerts as we do our best to meet the May 31st timeline which we set for ourselves to complete all payments.

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We have worked hard to reposition Kogi State as a preferred destination for investments and the world is coming to see things for themselves.

We hosted the Ambassador of the United States of America, the British High Commissioner to Nigeria, the Head of the European Union Delegation in Nigeria, the Ambassador of the Republic of South Korea, among other notable international partnerships. We expect to reap a harvest of new investments to create new jobs for our people and boost our Internally Generated Revenue profile.

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We are paying subventions to our tertiary and other institutions, and now that their lecturers have called off the strikes and our students are returning to school, we will commence the payment of bursaries, scholarships and other stipends having approved increases to all of them, some by as much as 300%!

Governance is not about stomach infrastructure, but there is room in governance for stomach infrastructure. Accordingly, We have paid close attention to direct welfare for our people than any other administration before us. During significant seasons, our appointees have been mandated to visit their constituencies with materials for distribution as part of our goodwill services to our people.

For instance, during these Democracy Day celebrations, we dispensed with parades and dispatched all our appointees into the hinterlands of Kogi State with 50 Bags of Rice and a token amount to each of our wards. Some are just returning to Lokoja having stayed behind to supervise distribution, practically door to door.

We are also purchasing trailer-loads of fertilizer for free distribution to farmers. Etc.

Conclusion:

I know the agenda for this meeting has been set before now. I shall however call upon my rights as host to add a little item to your deliberations: Lawyers never fail to let persons of other disciplines know they are only educated, not learned. My dictionary has not helped my knowledge of the difference, so I guess the answer must lie in a Law Book or Dictionary somewhere. I hereby mandate this august body to find the answer and explain it to me clearly before this NEC rounds off.

Once again, on behalf of the Government and the good people of Kogi State, I wish all members of NEC successful deliberations, and a wonderful stay in Lokoja. Do not forget to take some time off to see one or more of our tourist attractions in Kogi State.

Thank you.

YAHAYA BELLO

Executive Governor of Kogi State



**GOODWILL MESSAGE FROM HIS EXCELLENCY, ALHAJI YAHAYA BELLO,
THE EXECUTIVE GOVERNOR OF KOGI STATE, TO THE PEOPLE OF KOGI
STATE ON NEW YEAR'S DAY, 1ST OF JANUARY, 2018**

My good people of Kogi State, it gives me boundless pleasure to welcome all citizens and residents of Kogi State into the Year 2018. I cannot thank the Almighty God enough for the privilege of life from Him which has enabled us see this New Year. I am pleased to bring you this message today. Thanks be to God for keeping our dear State Kogi, and for preserving Nigeria our country.

Like someone once said, every 1st day of January is also the first blank page of a 365 page book in which we are all given the opportunity to write, one day at a time. We therefore pray for God's guidance and help to write greatness into 2018 with our daily decisions and actions.

On January 1st last year, I declared to you in my New Year message that 2017 will be 'a hallmark year for projects' in Kogi State. I made that declaration fully aware that it is my job as Governor of Kogi State to improve our standard of living and the social infrastructure on which we rely. I am happy to say that 2017 was indeed a hallmark year for projects.

In spite of the generally harsh financial circumstances in the nation, we were able to commence new projects, continue old ones and even complete a good number of others across the 3 Senatorial Districts. I shall resist the temptation to start listing projects in this short message, but in a couple of weeks' time we will be marking our 2nd Anniversary in government which will consist of a programme of introspection and stock taking. We will not only itemise our Projects then, but we will screen documentaries on them and publish a 2nd Anniversary Referral Compendium, complete with pictures of projects and other memorable milestones.

The biggest challenge facing this Administration still remains the paucity of funds to finance our development programmes. It is clear that no magic solution exists for the shortfalls in liquidity which has hit governments all over the world, Nigeria included. The only viable option before us is to increase our creativity in maximising existing sources of funds while developing new ones.

I am therefore pleased with the progress we have made in Agriculture as an alternative source of income and employment. Our first harvest from the experimental farm at Omi Dam was hugely satisfying, considering that it is an initial effort. The first batch of Confluence Rice hit the market in December, 2017. This is a source of income we hope to nurture from domestic sales, and if there is a surplus, distribution to other parts of the country and even overseas export.

Our rice renaissance is traceable to the Agricultural Revolution Programme (ARP) which we launched with fanfare early in 2017 and have been working on since. Similarly, Cashew, cassava, sugarcane and benniseed are some other crops we have big plans for. We have made advanced progress with possible investors to cultivate these on an industrial scale in 2018. By the end of year, we should be able to attribute at

least 15% of our income to earnings from the Agricultural sector.

Our New Direction Blueprint also documents programmes to start earning some serious money for Kogi State from direct investments in solid minerals. We have not neglected the potentials of this rich source of Internally Generated Revenue. Our state-owned solid minerals production company has been undergoing revitalisation to give it a corporate structure which is more responsive to the current realities. It should be ready to handle transactions from early this year.

Running concurrently with infrastructure development and IGR growth is a programme of social welfare packages which we created to reach as many of our people at the grassroots as possible. While this may not have reached every person and every household, I am aware that it has reached every ward. This direct distribution of food-stuffs, particularly rice, has put food on tables which will otherwise be empty, especially during festive seasons. We will work to grow this Food Direct Programme in 2008 while expanding the scope to include other essential commodities like medicines.

I would like to reiterate that our Staff Screening and Verification Exercise has since ended. Cleared Civil Servants have been earning their rightful salaries for months now, albeit with some hiccups now and then due to evident reasons. In December, we made attempts to clear all backlogs within the limits of the available funds, while doing our best to avoid fresh arrears from building up.

This information on payment of salaries in relation to the Screening Exercise is important to dispel the persistent use of alleged non-payment by dishonest and discredited politicians to gain political capital under guise of fighting for Kogi State Civil Servants. It is also important to sound a warning to those Civil Servants who defame government with claims of long months of unpaid salaries in order to solicit money from gullible people, or evade their own contractual or domestic obligations.

As the Governor of Kogi State, I do not know of any circumstance under which any cleared Civil Servant, whether at State or Local Government level, can be owed even 3 months salaries after several months of being cleared, let alone 6, 10 or more months as some continue to claim. Our investigations show that those making these claims were caught in one offence or the other by the screening exercise and were dismissed or suspended from service without pay. In other cases, they were sanctioned for offences, but granted pardon by us subject to regularisation of the records they distorted. In all of these cases, due process is applicable.

While we are making efforts to avoid collecting our full pound of flesh from those who robbed our state in the past through the Civil Service, we will no longer hesitate to make an example of those we catch compounding their criminal conduct with duplicity in this manner. With effect from January 2018, the use of electronic attendance monitors otherwise known as clocking devices shall be routine to compute and generate salaries and Government will do her best to pay as and at when due.

We have continued to make tremendous progress in our unflinching commitment to a safe and secure Kogi State which will guarantee living and investments. As at today, we have experienced tranquillity and zero cases of kidnapping for over six weeks.

This feat is made possible with your cooperation and support. Let us do it again this year, extending the success into other sectors.

This year is significant to the New Direction Administration which I lead. On January 27, 2018 we will accomplish exactly 2 years in office and the dominant thought in our minds is both how far and how well we have executed our mandate. We are also consumed by the knowledge that there is always room for improvement. We owe the citizens and residents of Kogi State a sacred duty to provide good governance. It is therefore our unfailing duty in 2018 to do so by keeping pace with your yearnings and aspirations for Kogi State.

There is hope in every new beginning, and every New Year's Day is a new beginning, so today I celebrate hope with you. Hope for today, hope for the year and hope for the future beyond this year. Kogi is rising.

Happy New Year Kogi State. May this year 2018 bring peace, prosperity and fulfilment to all of us.

God bless us all.

YAHAYA BELLO

Executive Governor, Kogi State.





CHAPTER FIVE

PROGRAMMES

PROGRAMMES

Programmes accentuates the “How” in the implementation of the various Policy Thrust found in the New Direction Blueprint. These programmes are purposely designed to respond to the question of the intention of Government in affecting the people through specific activities.

The overarching importance of these programmes and how they help convert the Policy Thrust cut across the five (5) basic thematic areas and shows the level of Governance performance and progress of the New direction Agenda. The execution of these programmes have charted a new course and reasonable direction for sustainable development of the State.

EDUCATION

In the first and most important thematic area, which is the Education Sector, this Administration, had had to burrow down to the fundamentals to be able to amend the deteriorating state of the sector. This came to the point where the State Government in collaboration with Action Aid, designed an Education sector Agenda-setting Summit with all relevant stakeholders within and outside the State. This Summit was hosted on the 22nd, January 2018.

A key programme direction initiated the Governor's policy agenda was the flagging off ceremony of the GYB Model Primary Schools Project to boost basic Education and to improve the learning environment for the children. The project is designed to provide 240 modern blocks of 2 classrooms each in 80 primary schools across the State.

The Governor personally tour a selection of schools in the State, interacted with staff and students, familiarizing himself with the situation on ground in the process. This firsthand knowledge aided him in comprehending the challenges facing the sector.

To fulfill Government's promise on prioritizing the Education sector, the administration distributed free books and other learning materials in Public and Private Schools.

The Kogi State Ministry of Education hosted the Nestle Milo U16 Basketball championship competition, with the State coming third out of the overall 8 participating States present at the competition.

The Governor also took advantage of the 2017 World Teachers Day Celebrations to encourage

POLICY THRUST

The focus of the policy on education is to improve the quality of education at all levels to the citizenry so as to produce articulate and skilled manpower necessary for economic transformation of the State. Over time, the learning needs of all segments of society will be met through equitable access to appropriate Information, and Communication Technology (ICT) skills, learning centres of excellence and life-skills programmes.

OUTCOMES

Efforts will be directed at delivering the following during the period of the Blueprint:

- Increased literacy rate
- Increased quality of early child education
- Improved quality of basic (primary and junior secondary schools) education;
- Reduced girl-child school drop-out rate;
- Increased quality of science, technical and vocational education;
- Increased ICT skills and knowledge;
- Increased quality of tertiary education.

TARGETS

- To provide conditional cash grants to deserving citizens of the state.
- To engage healthy living for children by supplementing their meals.
- To provide full & partial scholarship award based on performance/reward system
- To provide early childhood & youth leadership development
- To provide school-based child health interventions
- To increase access into junior secondary schools by all children to 100% by 2019.
- To ensure 100% retention and completion rates in schools by all children by 2019.
- To increase the number of physically challenged children in regular public schools by 10% annually over the period 2016 to 2019
- To increase new school infrastructures & educational materials
- To ensure 100% transition to senior secondary schools of the equivalent in science and technical colleges, vocational centres and open apprenticeship schemes by 2019.
- To provide incentivized vocational & apprenticeship schemes
- To ensure 100% retention and completion rates in senior secondary education (SSE) by 2019.
- To increase the level of ICT skills and knowledge by 25% per annum.
- To increase the percentage of students that pass WAEC and NECO examinations with 5 credit including English and Mathematics to 75% by 2019.
- To increase the percentage of students that pass joint admission and matriculation examinations with a score of 200 and above to 50% by 2019.
- To increase adult and youth literacy to 85% by 2019.
- To increase the provision of additional teaching resources and re-training of teachers.

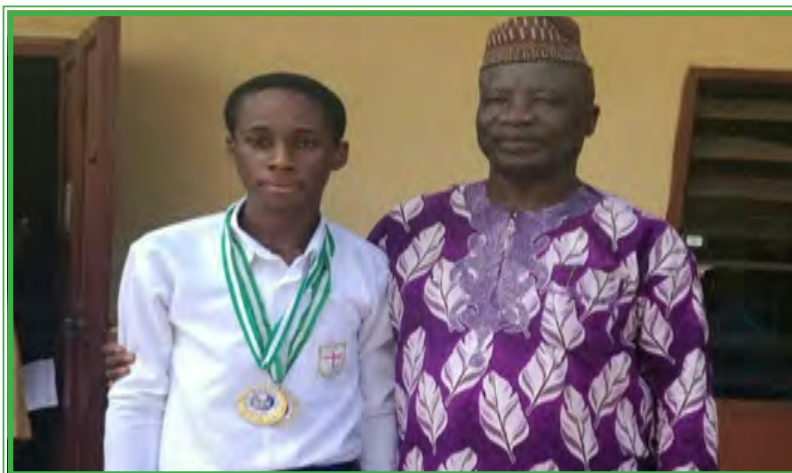
teachers to be more dedicated to their jobs, seizing the opportunity to reward outstanding teachers.

Kogi State hosted the 20th edition of the National Junior Engineers, Technicians and Scientists (JETS), in 2017. The JETs competition aims to measure knowledge of basic mathematics, science, technology and computer studies of secondary school students in Nigeria. The Kogi State's contingent beat their peers to the second position in mathematics.

In September 2017, the Kogi State representative came second at the National Mathematics and Science Olympiad, held at the National Mathematical Centre (NMC), Abuja. This remarkable feat attained by delegate of the State has proven that the quality of education in Kogi State is improving.

A programme that is related but intertwined with Public Sector and Pension Reforms was organized. About sixty (60) members of staff from the State Ministry of Education, Science & Technology including area office staff received training on the theme: Understanding the Fundamentals of State Governance Ethics and Public Value Mentality; the role of public servants in the Change Era.





Sponsorship of Kogi contingents to the 2017 International Biology Olympiad at the University of Warwick Coventry, London, United Kingdom.

Organizing maiden edition of Kogi State end of year party for Public Nursery, Primary Schools and orphanage homes across the three Senatorial Districts

HEALTH

POLICY THRUST

The major thrust of health policy is to improve access to healthcare and improve the efficiency of the healthcare delivery system. The State Government will provide community-oriented primary healthcare services and ensure the improvement of all health indicators in the state.

OUTCOMES

It is aimed that the following will be delivered during the life of the administration:

- *Reduced infant mortality rate;*
- *Reduced maternal mortality rate;*
- *Reduced prevalent rate of preventable diseases;*
- *Reduced prevalent cases of HIV/AIDS;*
- *Increased life expectancy rate;*
- *Increased surveillance and prevention of deadly diseases.*

TARGETS

- *To provide school-based child health interventions*
- *To refurbish and equip the existing health care facilities to world standards*
- *To provide a 500-Bed Referral Hospital under a PPP arrangement*
- *To provide world-class medical diagnostics and laboratory services under a PPP arrangement*
- *To provide a comprehensive Health Insurance coverage for the entire state under a PPP arrangement*
- *To scale up immunization coverage to 100% by 2019*
- *To provide Rural Health-care cottage hospitals dedicated to women & children*
- *To reduce infant mortality rate to less than 10 per 1,000 by 2019*
- *To reduce maternal mortality rate to less than 100 per 100,000 by 2019*
- *To expand the scope of community health system to include 90% of all the communities in the State by 2019*
- *To reduce incidence of malaria by 75% by 2019*
- *To reduce HIV prevalent cases by 75% by 2019*
- *To increase average life expectancy to 60 years by 2019*

In the Health Thematic area, the Governor and his New Direction team has performed commendably well with regards to the Policy Thrust, Outcomes and Targets as set out in the New Direction Blueprint with over 50% in less than 2 years.

In August 2017, the Ministry of Health developed a Kogi State Strategic Health Development Plan. This is a framework designed to guide the State in selection of evidenced-based, thematic areas of priority that will help the State achieve the desired outcome in its health sector.

The Governor through the Ministry of Health flagged off the Maternal Newborn and Child Health (MNCH), Programme which was aimed at addressing the maternal and child health indices in the State. HIV Testing Services, Distribution of LLN, Antenatal care, Family planning services, Nutrition Assessment, De-worming and Birth Registration were also offered during the Programme.

The Governor as part of his commitment to the wellbeing of the citizens of the state had had course to visit accident victims and people with chronic health conditions. The Governor had also paid courtesy visit to hospitals where he welcomed new born babies.







His Excellency, Alhaji Yahaya Bello, the Executive Governor of Kogi State and his wife Her Excellency, Mrs. Rashida Bello, flag off ceremony of child health mortality programme across the state from 28th November to 1st December, 2017.

Payment compensation and sensitization on poisonous cassava specie in Kogi State.

Repatriating of Destitute and Lunatics within Lokoja Metropolis to their respective states.

Hosting of Government Enterprise and Empowerment Program (GEEP) nationwide Micro, Small and Medium Enterprise Clinic for viable enterprise.

YOUTH ENGAGEMENT AND JOB CREATION

The Government in order to engage and empower every citizen in achieving their goals for individual and collective advancement also concentrated its effort in the course of the year on Job Creation and Youth Engagement.

Through the Agricultural Revolution Programme, this administration had undertaken programmes tailored to restoring the potentials in agricultural sector and attract investors to the State. This has led to various collaborations with Federal Government, private investors and International developmental agencies.

This Administration is aware that mechanized farming increases the opportunity accruable from agricultural value chain, that is why it procured and commissioned 40 Tractors, 2 Boom Sprayers, 2 Combined Harvesters and about 1,400 Assembled Power Tillers in a bid to put in place mechanization.

Under the State FADAMA project, about 147 youths were also successfully trained in various Agricultural ventures that created employment opportunities.



Governor Yahaya Bello commissioning the Assembled Power Tiller



The Governor commissioning the Tractors



Cross Section of participants at the Training on various Agriculture Ventures

Kogi State youths from the three Senatorial Districts were also trained on Small and Medium Enterprise Programme (SMEs), to enhance their Basic Skills Acquisition, thereby raising successful entrepreneurs in the state.

Logistics for the basic skills acquisition and vocational training programme scheduled to hold in three (3) Senatorial Districts, in February.

Accommodation and feeding of 35 resource persons for the basic skill acquisition and vocational training of 2,500 unemployed youths of Kogi State.

Transferring of Ten (10) Students from Kogi State University to Ebonyi State University, Abakaliki for training as medical students.

Design and production of tenders document of Kampe (OMI) irrigation project of 571 hectares.





INFRASTRUCTURE & UTILITIES

POLICY THRUST

The main thrust of the policy on infrastructure is to improve the road network in the State through continued construction of new roads and bridges and rehabilitation of existing ones as well as to ensure the availability of adequate and stable power supply in urban and rural areas for residential, commercial and industrial use and to ensure fire safety for residential, commercial and industrial premises.

OUTCOMES

The following will be delivered during the administration's tenure:

- *Increased accessible road network across the State for inter-city and intra-community transportation and access to major economic investments;*
- *Improved access to electricity for industrial and household use to both rural and urban communities in the State;*
- *Engage in Independent Power Projects for reduced power outage*
- *Improved facilities for water transportation;*
- *Improved facilities for fire-fighting services*
- *Increased IGR by 30% annually from tolling state roads over the period 2016 to 2019.*

TARGETS

- *To increase the kilometer of asphalt roads constructed by 5% annually over the period of 2016 to 2019*
- *To reduce average total power outage by 2019*
- *To increase the percentage of households and SMEs with access to electricity by 20% annually from 2016 to 2019.*
- *To ensure the development and implementation of the legal framework for PPP in the development of infrastructure at the end of 2016.*

Kogi Infrastructure Expo and Exhibition was a timely conceptualized programme organized to highlight the infrastructural development of the New Direction Administration. An exhibition that shows the extent to which the commitment of His Excellency towards delivering his promises on Infrastructure and Utility has progressed.

The Expo was organized to encourage investments in the Infrastructure and Utility thematic area

This exhibition was also done to highlight the progress made by this administration in the provision of a sustainable water and road transportation system in the State.

PUBLIC SERVICE AND PENSION REFORMS

New innovations such as the biometric clock-in clock-out system was put in place to ensure that dereliction of duty and absenteeism which has become the norm among Civil Servants is nipped in the bud. This innovative practice is in line with Government objectives to transform the State's Civil Service System for optimal productivity.

In the same vein, Government introduced the State Integrated Finance, Management and Information System (SIFMIS), which is an Integrated Public Sector Finance, Responsibility and Information System that will eschew insolence and ensure financial probity and accountability.

The State Government organized a round table discussion on Performance Evaluation of MOUs for the various stakeholders to rub minds and share ideas on the best way forward because government intent is to partner with the private sector to put the State on a sound socioeconomic pedestal.

The New Direction Administration through the Induction and On-boarding Training has enabled the strengthening of the capacity of the New appointees to operate in their respective roles through communication of the broad principles and performance expectations of the New Direction Agenda.

Sensitization of Kogi citizen on the consent and philosophy of the new direction Blueprint including those in the Diasporas

Organized the Graphic Newspaper Annual Lecture-
Built the Graphic Online platform.

POLICY THRUST

The policy thrust is to empower women to fully participate and contribute to the economic and social development of the State. This will be ensured in all segment of the Society in the development Process. Programmes of all MDA's shall consider and reflect the views and interest of women, the elderly, physically challenged persons, very poor and other vulnerable groups in policies, plans and Implementation.

TARGETS

- *To increase the percentage of women provided with economic empowerment and skills acquisition initiatives by 25% annually.*
- *To reduce the incidence of gender based violence against women to less than 10% by 2019.*
- *To increase the percentage of women in elected office by 2019*
- *To work in collaboration with Development agencies within and outside the State to promote gender and social inclusion in all policy issues in the State.*





CHAPTER SIX

PROJECTS

PROJECTS

Projects are tailored towards creating the necessary physical infrastructure and utilities, it focuses on Government's overall impact deliverable, answering the questions of "What" in policy decisions.

The New Direction Blueprint is a roadmap for accelerated and proportional development of Kogi State in all her constituent parts during the tenure of the New Direction Administration of Governor Yahaya Bello.

Projects were outlined with a trajectory of expected Outcome(s) measurable by set Targets. This Referral Compendium highlights and explains the progressive movement of Governor Yahaya Bello's vision for his Administration in the year under review. This section on Projects includes on-going projects from last year and new ones commenced in 2017. Once again, this Compendium reviews projects under the five thematic areas.



EDUCATION

This Administration has acquired 1.2 hectares of land as the permanent site for construction of the Technology Incubation Centre, (TIC), Lokoja. The Centre will provide research and development facilities for taking technology based ideas from conception to the market place.

The Ministry of Education constructed an extension to the Library at the Kogi State College of Education (Technical), Kabba.

Flag off of the GYB model Schools across the 21 Local Governments Areas in Kogi State

Donation of Science School of a Hybrid Manual/Electronic Library at Dekina.

Execution of Special Intervention Projects in Government Day Secondary School, Adankolo Lokoja.

Employment of Sixty (60) Nannies for ECCDE Nursery Department for State Universal Basic Education Board.

Construction of 50 Bed capacity hostel block for Government Girls Secondary, School Obangede.

Construction of the proposed Library extension Kogi State College of Education (Technical), Kabba.

Completion of students hostel block (A) at G.S.S.S Icheke in Omala L.G.A of Kogi State.

State Universal Basic Education Board appointment of the following:

Special Staff for Special Schools for Children

POLICY THRUST

The focus of the policy on education is to improve the quality of education at all levels to the citizenry so as to produce articulate and skilled manpower necessary for economic transformation of the State. Over time, the learning needs of all segments of society will be met through equitable access to appropriate Information, and Communication Technology (ICT) skills, learning centres of excellence and life-skills programmes.

OUTCOMES

Efforts will be directed at delivering the following during the period of the Blueprint:

- Increased literacy rate
- Increased quality of early child education
- Improved quality of basic (primary and junior secondary schools) education;
- Reduced girl-child school drop-out rate;
- Increased quality of science, technical and vocational education;
- Increased ICT skills and knowledge;
- Increased quality of tertiary education.

TARGETS

- To provide conditional cash grants to deserving citizens of the state.
- To engage healthy living for children by supplementing their meals.
- To provide full & partial scholarship award based on performance/reward system
- To provide early childhood & youth leadership development
- To provide school-based child health interventions
- To increase access into junior secondary schools by all children to 100% by 2019.
- To ensure 100% retention and completion rates in schools by all children by 2019.
- To increase the number of physically challenged children in regular public schools by 10% annually over the period 2016 to 2019
- To increase new school infrastructures & educational materials
- To ensure 100% transition to senior secondary schools of the equivalent in science and technical colleges, vocational centres and open apprenticeship schemes by 2019.
- To provide incentivized vocational & apprenticeship schemes
- To ensure 100% retention and completion rates in senior secondary education (SSE) by 2019.
- To increase the level of ICT skills and knowledge by 25% per annum.
- To increase the percentage of students that pass WAEC and NECO examinations with 5 credit including English and Mathematics to 75% by 2019.
- To increase the percentage of students that pass joint admission and matriculation examinations with a score of 200 and above to 50% by 2019.
- To increase adult and youth literacy to 85% by 2019.
- To increase the provision of additional teaching resources and re-training of teachers.

Five Hundred (500) Professional Teachers for Primary Schools in Kogi State

Teaching and Non-Teaching Staff in the Three UBE/Girls Model Schools in Kogi State

Recruitment of Academic and Non-Academic Staff for the re-accreditation of eleven (11) programmes in Kogi State polytechnic, Lokoja.

Financial assistance for the payment of school fees for 22 less privilege students across the three Senatorial District of Kogi State from January to December, 2017.

Financial assistance to settle hospital bill of the widow and triplets of late Edward Soje (Director in Teaching Service Commission).



HEALTH

Improving the Health status of all Kogites is a key responsibility of the New Direction Agenda. This administration aims at improving the multi-dimensional poverty index and improvements in the Health sector is imperative for that.

The Government commenced the construction of the Confluence Advanced Medical Diagnostic & Imaging Centre (CAMDIC), Lokongoma Housing Estate, Phase I, Lokoja. CAMDIC is a complete digital Diagnostic Centre and will offer MRI, CT Scan, Digital Mammography, Digital Radiography, Echocardiography, Fluoroscopy, 3/4D Sinology and Doppler services. It is projected for commissioning in March, 2018.

Renovation of Zonal Hospitals in Kabba, Idah, Okene

Construction of Cottage Hospital, Kpareke

Renovation and construction of new Hostel and Clinic for school of Nursing, Obangede.

Purchase and Supply of fully equipped 12-Nos State-of-the-art referral vehicles (ambulances) distributed to various health facilities across the state.

Rehabilitation and equipping of 12-Nos Health Centres across the State under the Healthcare Plus programme in Ankpa, Olamaboro, Dekina, Ibaji, Kogi/Koton-Karfe, Ijumu, Ajaokuta LGAs. The pahse-II of the programme will be spread to the remaining nine (9) LGAs in due course.

Ministry of Health recently equipped 5 selected Public Hospitals across the state with state of the arts medical equipment, peak performance theatre equipment, essential drugs and

POLICY THRUST

The major thrust of health policy is to improve access to healthcare and improve the efficiency of the healthcare delivery system. The State Government will provide community-oriented primary healthcare services and ensure the improvement of all health indicators in the state.

OUTCOMES

It is aimed that the following will be delivered during the life of the administration:

- *Reduced infant mortality rate;*
- *Reduced maternal mortality rate;*
- *Reduced prevalent rate of preventable diseases;*
- *Reduced prevalent cases of HIV/AIDS;*
- *Increased life expectancy rate;*
- *Increased surveillance and prevention of deadly diseases.*

TARGETS

- *To provide school-based child health interventions*
- *To refurbish and equip the existing health care facilities to world standards*
- *To provide a 500-Bed Referral Hospital under a PPP arrangement*
- *To provide world-class medical diagnostics and laboratory services under a PPP arrangement*
- *To provide a comprehensive Health Insurance coverage for the entire state under a PPP arrangement*
- *To scale up immunization coverage to 100% by 2019*
- *To provide Rural Health-care cottage hospitals dedicated to women & children*
- *To reduce infant mortality rate to less than 10 per 1,000 by 2019*
- *To reduce maternal mortality rate to less than 100 per 100,000 by 2019*
- *To expand the scope of community health system to include 90% of all the communities in the State by 2019*
- *To reduce incidence of malaria by 75% by 2019*
- *To reduce HIV prevalent cases by 75% by 2019*
- *To increase average life expectancy to 60 years by 2019*

premium quality diagnostic apparatus of international standard.

The Ministry of Health also distributed Chlorhexidine Gel to Health facilities across the hospitals that have functional Obstetrics Department in the State, free pediatrics were also distributed.

Execution of automated hospital scheme for ten (10) selected hospitals in Kogi State.

Sponsorship of free medical outreach program across the three senatorial districts of Kogi State, in collaboration with World Christian Medical Mission in June, 2017.

Implementation of measles vaccination campaign in Kogi State.

Employment of Sixty (60) Nannies for ECCDE Nursery Department for State Universal Basic Education Board.

Renovation of Zonal Hospitals, Kabba, Idah, Okene and construction of Cottage Hospital, Kpareke.

Medical Treatment (a repair of tetralogy of fallot with secundum atrial septal defect) in respect of Master ABDULKAREEM ABDULFATAI at Indraspratha Appollo Hospital, New Delhi India.

Financial assistance for the payment of medical bill of Abdul Y. Musa who was diagnosed of tumor of the Parotid gland and require further treatment at a Specialist Hospital in USA.

Financial assistance for the payment of medical bill of Dr. Onubedo Moses Isimpa who was diagnosed of failed implant of left hand and urethrotomy to be treated outside Nigeria.

Financial assistance for Mr. Abe to access medical treatment at Apollo Hospital, New Delhi, India.

Control and prevention of yellow fever outbreak in Kogi State. control and prevention of yellow fever outbreak in Kogi State.

Medical bills of 12 indigents patients across the three Senatorial District of Kogi State between 1st to 31st November, 2017

Financial assistance for the treatment of 10 indigent patients who have been diagnosed of different ailments between August and October, 2017.

Medical bills of 17 indigents patients across the three Senatorial District of Kogi State from January to July, 2017.

Construction of official residence of Physician to the Executive Governor of Kogi state.

Financial assistance to Nigerian Medical Association for their medical outreach in Kogi State.



YOUTH ENGAGEMENT AND JOB CREATION

AGRICULTURE

POLICY THRUST

The policy thrust on agriculture is to produce food and ensure food security for the people of Kogi state, create employment including youth employment and provide the enabling environment to generate a high proportion of the GDP of the State from agriculture. In pursuit of this policy objective, Kogi state Government will promote private sector participation which will be anchored on sound policy framework and arrangements. The development of the agriculture value chain will cover farming, processing, storage and helping to re-launch the State's economic base.

OUTCOMES

Efforts will be directed at delivering the following during the period:

- *Increase farm yield crops, livestock and fishery;*
- *Increase productivity across the agricultural value chain;*
- *Increase food security;*
- *Increase raw materials for agro-processing and export; and*
- *Increase contribution of agriculture sector to GDP and IDR in the State.*

Targets

- *To increase the mean annual yield of agricultural produce per hectare by 20% annually over the period 2016 to 2019*
- *To increase the average annual production of livestock and fishery by 20% annually over the period 2016 to 2019*
- *To increase mechanization in agriculture to 70% by 2019*
- *To increase the contribution of agriculture to the State's GDP to 50% by 2019*
- *To increase the proportion of new employment generated by agriculture sector by 10% per annum over the period of 2016 to 2019*

Through his Agricultural Rebirth Programmes, the Governor ensured that the state becomes a Rice producing State in Nigeria, this was enabled by a Public Private Partnership arrangement with 10% equity contribution for the establishment of a rice processing mill and cultivation of 800 hectares of farmland in Omi Dam, Kogi State. A Rice Mill was procured to be installed in Ibaji Local Government Area.

The New Direction Administration also supplied 1,400 Power Tiller (two-wheel) mini tractors for farmers across the 21 LGA of Kogi State. Power Tractors were also acquired to power the operation of various farm implements such as rotary puddle leveler, thresher and trailers, thereby engaging young farmers on various farm operations.

In order to boost crop production, Kogi State provided irrigation and fumigation solution for 1,000 Small Land Holders in Kogi State and also supplied 50 trucks of NPK 20:10:10 Fertilizer to farmers in rural Kogi State.

450 youths were last year recruited into the Kogi State Board of Internal Revenue, to enhance productivity and coverage for the Board. About 100 youths across the 21 Local Government areas of the State were fully motivated and deployed as Forest Guards in a bid to preserve the State's Forestry Resources. The New Direction Administration empowered 2500 youth through Basic Skill Acquisition programme which were held in the 3 Senatorial Districts.

In a bid to check youth unemployment and restiveness, the administration was able to carry out major renovation and expansion projects at various Youth and Women Training Centre in major towns and Local Government Areas.

To increase inclusiveness and fairness in the delivery of dividends of Democracy, the New Direction Administration established a school for the deaf and blind at Zango, Lokoja.

Mobilizing Seven Hundred (700) Youths in Cassava production in Adavi, Okehi, Ibaji, Olamaboro, Dekina, Lokoja and Kabba Bunu LGA's.

Purchase of farm implements supplied by Western Gulf Aquacultural Services Ltd

About 160 youth were also engaged as environmental health attendant for sanitation from same ministry.

Recruitment of medical professionals for the Health Sector.

5% equity contribution by farmers for CBN Anchor Borrower's Programme in Kogi State.

Take off grant for the CBN Anchor Borrowers Programme Project Management Team (PMT) Secretariat for dry season farming.

Registration of 20,000 youths for the second phase of the Federal Government N-Power programme.

Purchase and Installation of Arena Equipments on Lokoja Confluence Stadium.

First installment for Kogi United and Confluence Queens Football Club preparation for 2016/2017 league season.



TRADE & COMMERCE

POLICY THRUST

The policy focus in this area is to exploit the full potentials and expand trade and commerce in the State to ensure that products from agricultural and industrial activities have access to markets locally and internationally. The aim is to provide adequate employment opportunities which will lead to poverty reduction and increased income levels.

OUTCOMES

- The following will be delivered during the Blueprint period:
- Improved volume and value of the trade activities in the State;
- Improved import and export opportunities in the State;
- Increased contribution of trade and commerce to GDP and IGR of the State.

TARGETS

- To increase employment generated by trade and commerce by 20% per annum over the period 2016 to 2019
- To increase the growth rate of SME by 20% annually at the end of 2016, 2017, 2018 and 2019.
- To increase IGR from trade and commerce by 30% annually over the period 2016 to 2019.

YOUTH & SPORTS

POLICY THRUST

The policy thrust on the youth and sports is to ensure the gainful employment of youths and create opportunities for the development of their talents. The Kogi State Government will embark on the resuscitation of core values among youths, sustain youth economic empowerment initiative and improve facilities for the development of sporting talents of young people in the State.

OUTCOMES

It is projected that the following will be delivered during the period:

- Increased employment opportunities for youths in the State;
- Increased opportunities for the development of sporting talents of youths.
- Targets
- To increase the percentage of youth benefiting from economic empowerment, skills acquisition and vocational training initiatives by 20% annually over the period 2016 to 2019.
- To increase the percentage of youths provided with opportunities to develop their sporting talents by 20% annually over the period 2016 to 2019.
- To increase the percentage of youth employed in public works initiatives by 10% at the end of each year from 2016 to 2019.

CULTURE & TOURISM

Policy Thrust

The role of Culture and Tourism in achieving sustainable development and promoting social and economic development is an essential contribution to good governance. Inclusive and sustainable growth is essential for any development plan and this policy thrust will examine how culture and heritage can contribute to the NEW DIRECTION Blueprint. The aim is to attract inflow of foreign and local investments and enable enterprises in the State, including indigenous SME's to participate in the activities of the sector.

OUTCOMES

- Culture and Tourism as an area linked to governance and respect for cultural diversity and as a promising economic sector linked to tourism and urban regeneration.
- The emergence of creative industries as a major economic strength, by formulating a robust framework – which will shed light on critical culture and tourism policy matters.
- Using Culture and Tourism as a major driver for the growth of IGR to add to the State's IGR base.

TARGETS

- To increase employment by 25% annually for the sector by the development of partnership and how they can contribute to the economy and society as a whole.
- To engage more youth by the appropriate planning, promotion, delivery and assessment of cultural tourism.
- Particular attention will be given to skills development, institutional reform, public information and visibility, funding strategies, the role of the private and voluntary sectors, and sustainable development as well as innovative approaches to maximizing culture and tourism benefits.
- To broaden knowledge and understanding of the issues surrounding culture and tourism policy and practice for SME's development in this sector.
- To examine the relationships between culture and tourism and other government priorities such as economic development and education.
- To raise awareness of the opportunities and challenges surrounding culture and tourism and suggest ways in which they can be effectively addressed.
- Provide opportunities to develop new networks with knowledgeable professionals.





MINING & SOLID MINERALS

POLICY THRUST

The policy thrust is to establish the necessary framework for a robust mining and Solid minerals sector, branding Kogi State as the foremost mining and minerals exploitation destination, while sensitizing the citizens of the state in readiness for the expected influx of business. The aim is to attract inflow of foreign and local investments and enable enterprises in the State, including indigenous SME's to participate in the activities of the sector.

OUTCOMES

The following will be delivered during the period:

- Increase the stake of the State Government in the Federally controlled mining sector with the aim of making the state a party to any decision based on exploitation in the State.
- Creation of an artisan communal and sectoral hub for Mining in the State.
- Increased new investment in the Mining and Solid Minerals in the State.

TARGETS

- To increase employment for the citizens of the State by aiding the process of the revitalization of federally operated mining and solid minerals companies in the State.
- To increase employment for the citizens of the State by working closely with private mining and solid minerals companies in the State to ensure they are given a fair percentage of available Jobs.
- To increase IGR for the State by rebranding Kogi State as the foremost mining and solid mineral destination in Africa through conferences and international media advertisement.
- To increase IGR by encouraging illegal miners to legalize and create a steady revenue stream.
- To attract Foreign and Local Investment by advocating for changes in the Mining and Solid minerals laws and in the federal laws to bring them to conformity with world class standards and favorable to the aspiration of the State.

OIL & GAS

POLICY THRUST

The policy thrust is to establish the necessary enabling environment, framework and arrangements for the exploitation of the Oil and Gas resources in the State as well as citizens of the State to benefit from opportunities in Oil and Gas Production. The aim is to attract inflow of foreign and local investments for Oil and Gas exploration and enable enterprises in the State, including indigenous SME's to participate in the activities of the sector.

OUTCOMES

The following will be delivered during the period:

- Increased employment opportunities generated by the exploration of Oil and Gas in the State.
- Creation of a hub for refined petroleum products in the State.
- Increased new investment in the Oil and Gas sector in the State.

TARGETS

- To Increase Local and Foreign investment in Oil and Gas operations by 100% annually over the period 2016 to 2019
- To increase new employment for the citizens of the State by Oil and Gas sector by 50% annually over the planned period.
- To increase the State's revenue by contribution from Oil and Gas by 2017.



INFRASTRUCTURE & UTILITIES

Despite dwindling resources, the Administration of Governor Yahaya Bello has been fair with distribution of people-oriented projects, addressing urgent infrastructural needs across all critical sectors.

The construction, modification and renovation of NYSC Camp, Asaya in Kabba/Bunu, is one of note. The project also includes the provision and maintenance of Camp facilities, ensuring conducive environment for camping activities.

The State government rehabilitated and repaired some earth moving heavy equipment across the 21 Local Government Area of the State, improving general road in the local communities.

Kogi State Government in an attempt to boost local economy at the Local Government Areas, embarked on the project for the reconstruction of Ankpa and Kabba markets.

Constructions and rehabilitations were carried out to Lokoja township road lot I, II and III; the Otokiti/Ganaja dual carriageway, Lokoja alongside the Okene with interim certificate No. 1. Messrs Lavant Construction Co. Ltd . By and large, there were executions of the projects on the Agassa/Upogoro Road with Spur to Auchi Bypass as well as the Okene with interim certificate No.1. Messrs Lavant Construction Co. Ltd.

In order to beautify Lokoja and its environs, the state government has embarked on the construction of roundabouts in Lokoja Township.

The Governor also provided two points of motorized bore-hole drilling and 40,000 liters capacity pressed steel overhead tank on 9m3 stanchion at the 2017 flood victim's camp, Felele, Lokoja Local Government Area, to ensure adequate access to water.

The upgrading and equipping of Comprehensive Health Centre Agassa in Okene LGA to a Cottage Hospital which is

POLICY THRUST

The main thrust of the policy on infrastructure is to improve the road network in the State through continued construction of new roads and bridges and rehabilitation of existing ones as well as to ensure the availability of adequate and stable power supply in urban and rural areas for residential, commercial and industrial use and to ensure fire safety for residential, commercial and industrial premises.

OUTCOMES

The following will be delivered during the administration's tenure:

- Increased accessible road network across the State for inter-city and intra-community transportation and access to major economic investments;
- Improved access to electricity for industrial and household use to both rural and urban communities in the State;
- Engage in Independent Power Projects for reduced power outage
- Improved facilities for water transportation;
- Improved facilities for fire-fighting services
- Increased IGR by 30% annually from tolling state roads over the period 2016 to 2019.

TARGETS

- To increase the kilometer of asphalt roads constructed by 5% annually over the period of 2016 to 2019
- To reduce average total power outage by 2019
- To increase the percentage of households and SMEs with access to electricity by 20% annually from 2016 to 2019.
- To ensure the development and implementation of the legal framework for PPP in the development of infrastructure at the end of 2016.

on-going.

Purchase of office items to be used by the Kogi State Mineral Resources and Environmental Management Committee (MIREMCO).

Drilling of Sedimentary and Basement Boreholes in all the newly constructed Primary Health Centres (PHCs) and other Secondary Health Centres across the State which are on-going.

Provisions of Solar – powered street light along Federal University/Ganaja/ Baptist Secondary School road sections and access road to House of Assembly, Lokoja.

Electrification projects in Adavi, Omala, Ogorimagogo, Okene, and Lokoja LGAs, with installation of poles, cables and provision of transformers.

This administration adequately made provision for regular water supply by installation of motorized boreholes and overhead tanks in LGAs which includes Okehi, Adavi, Kabba/Bunu, Olamaboro, Yagba West, Dekina, Okene, Ijumu, and Lokoja.

The State Executive Council approved 156 million for the completion of 22 abandoned water projects across the three (3) senatorial districts of the State.

Construction of prototype public toilets in public place across the state.

Purchase one (1) unit new 1222 Mercedes Fire Truck purchased for use in Kogi State Government House, Lokoja.

Street cleaning, waste collection, evacuation, disposal and drainage/canal system clearing for major roads in Lokoja metropolis and mount patti.

Emergency repairs of Total Filling Station (Okene), Checkpoint (Ajaokuta Road Junction) and section of Lokoja/Okene/Auchi Federal Road.

Rehabilitation/construction of Ankpa/Abejukolo road.

Completion of Kogi State Revenue House.

Rehabilitation of Shintaku/Gbokolo/Dekina Road.

Renovation of School of Nursing and Midwifery, Obangede.

Completion of students hostel block (A) at G.S.S.S Icheke in Omala L.G.A of Kogi State.

Electrification of Irepeni Idodenge and irepeni Oziokutu in Adavi Local Government Area of Kogi State.

Electrification project of Abejukolo town, Omala Local Government Area.

Electrification project of Agassa town in Okene and Ogori town in Ogori/Mangogo Local Government Area.

Step down of transformer at Obajana and some places in Ijumu Local Government

Construction and drilling of motorized borehole at Igbogbo-Ikara Community.

Electrification project of transformer at Araba Salifu, Ajeni Gbelegu, Emewe Opada 1 & 2 Communities and step down of 6Nos transformer at Odu Ochele, Afele, Odu-Ate, Odu-Ofomu, Odu-Gegeli, Odu-Anana in Dekina Local Government, Kogi State.

Provision of two points of motorized borehole drilling and 40,000 liters capacity pressed steel overhead tank on 9m3 stanchion at the 2017 flood victims camp, felele, Lokoja Local Government Area.

Renovation of nine (9) area offices of the Ministry of Women Affairs and Social Development.

Resuscitation and rebranding of the Eleven (11) Units Ashok Leyland Buses.

Renovation of Commissioner of Transport's Office, Lokoja.

Resuscitation of NIPP distribution projects located in Kogi State.

Expansion of the Okene Transmission Station with the addition of a 45 MVA transformer.

Ensured a smooth continuation of the 2x60 MVA transmission substation at Kabba by the payment of the compensation to the landowners.

Set up a task force on increased revenue on solid minerals with the board of internal revenue.

Hosted the 22nd meeting of the Hon. Minister for Power, Works and Housing with the power sector operators

In line with the electric power sector reform Act (2005) on customer relations. KGSG set up a Kogi Electricity Complaint Centre to articulate citizens complaints and follow through to resolution.

PUBLIC SERVICE AND PENSION REFORMS

POLICY THRUST

The policy thrust is to empower women to fully participate and contribute to the economic and social development of the State. This will be ensured in all segment of the Society in the development Process. Programmes of all MDA's shall consider and reflect the views and interest of women, the elderly, physically challenged persons, very poor and other vulnerable groups in policies, plans and Implementation.

TARGETS

- *To increase the percentage of women provided with economic empowerment and skills acquisition initiatives by 25% annually.*
- *To reduce the incidence of gender based violence against women to less than 10% by 2019.*
- *To increase the percentage of women in elected office by 2019*
- *To work in collaboration with Development agencies within and outside the State to promote gender and social inclusion in all policy issues in the State.*

Under the civil service and pension reforms, the administration of GYB in partnership with the World Bank undertook a major project targeted at repositioning the civil service. Having trained and equipped the workforce, various work tools were procured across all MDAS, ICT tools, vehicles and other office equipments were adequately distributed, this has further enhanced efficiency in the delivery of quality service.

Renovation of Kogi FM Radio Transmitter House Mount Patti, Lokoja.

Provision food security for the less privileged in the 21 Local Government Areas of Kogi State.

Development of official website and office networking for Ministry of Women Affairs and Social Development.

Provision of furniture, ICT equipment & accessories and construction of channels round the office building Kogi State Christian Pilgrims Commission.

Purchase and installation of HD CCTV live cameras at the screening centre.

Procurement and regular maintenance of computers and other accessories.



#NEWDIRECTION

CHAPTER SEVEN

POLITICAL MILEAGE

POLITICAL MILEAGE

Political mileage is the gains or achievements made on the political front which advances the overall outlook of the government. Political mileage could be multidimensional, ranging from gaining votes, confidence of the opposition, creating favourable public opinion towards one's party and administration, winning alliances and many more.

Governor Yahaya Bello, considering all the intrigues and the political events that had taken place under his watch has shown knowledge of the political terrain which has endeared him to the people of the state.

His Excellency has shown that he is politically savvy, a feat which is remonstrated in his achievements on the political atmosphere of the State.



POLITICAL HISTORY OF GOVERNOR YAHAYA BELLO

Governor Yahaya Bello's working career started in 2001, when he was posted to the Revenue Mobilization Allocation and Fiscal Commission (RMAFC), for his National Youth Service Corps (NYSC) compulsory service year, at Benue State, Nigeria. He distinguished himself during the course of service and was retained in the organisation as Revenue officer II.

Applying his entrepreneurial skills, Bello mastered the art of informed stock trading and had a financial breakthrough right before the crash of the stock market at the age of 39.

Governor Yahaya Bello is one of the earliest members of the All Progressives Congress, APC, in Kogi State. He and his political associates were foot-soldiers for President Muhammadu Buhari's campaign for the office of the President. Governor Yahaya Bello and his political associates have been with President Muhammadu Buhari from day one.

The rot in the political system prompted him alongside other progressive young men and women to form Kogi Youth Arise Group, KYAG. This is the group that gave birth to the GYB dream. Through KYAG, he established some peer groups that brought together youths and elders who are pure grass-rooters. This group formed by AYB, (as he then was) believed in positive change and discovered that the only answer to ending the sufferings of the masses was in the election of an upright, disciplined individual as the president of Nigeria. The then General Muhammadu Buhari possessed these qualities and which was why the group threw its weight behind the candidature of Buhari/Osinbajo in the last presidential election. From the moment the decision was made, it was a marathon of hardwork, diligence and unflinching commitment to ensure the dream of the Buhari/Osinbajo Presidency came to life.

Governor Yahaya Bello used his platform as the Director of Kogi Youth Arise Group to mobilize and campaign for President Muhammadu Buhari in 2015 Presidential election. Governor Yahaya Bello was responsible for mobilizing youths across the 239 wards in the state in support of the President.

He was a major financier of the APC campaign in Kogi State by sponsoring the entire APC Kogi Youth Groups to the APC Youth Summit at Sheraton Hotel,

Abuja. He also donated 10 18-Seater buses to the Kogi Youth Arise Group. The group became the only APC Support Group in Kogi to earn Category 'A' Accreditation from the Buhari Support Organization (BSO).

It was on this same platform that he declared his ambition to contest for the Gubernatorial Election where he emerged the first runner up at the Primaries. The APC flag bearer Alhaji Abubakar Audu died suddenly before the electoral process was completed. Governor Bello being the first runner up was unanimously supported by his party to fill in the gap by taking the place of Abubakar Audu. Today GYB is the 4th Executive Governor of Kogi state.

GOVERNOR YAHAYA BELLO'S POLITICAL ACHIEVEMENTS

Discerning minds are beginning to see that the fortune of the state is changing in line with the change mantra of the present administration.

While the previous administration (s) were dominated by one ethnic group in the state, Governor Yahaya Bello came on board and decided inclusion was the way to go to ensure everyone had a sense of belonging in the state, He pulled down those walls of ethnicity, nepotism and favouritism by assembling competent and resourceful aides from all over the state to work with him, irrespective of tribe, religion or class.

Governor Yahaya Bello is striving hard to put the economy back on sound footing through sustainable socioeconomic policies.

DECAMPING RALLIES ATTENDED BY THE GOVERNOR IN 2017

Since the inception of this administration, top personalities such as Alhaji Isah Jibrin Echocho, Hon. Tijani Damisa (member representing Okene/Ogori/Magongo Federal Constituency), WEST SENATORIAL DISTRICT, Hon Abdullahi Ibrahim Halims (EAST SENATORIAL DISTRICT). Alhaji Ahmed Ahmed member representing Ankpa Enjema constituency also decamped from the PDP to the APC. Other prominent political stalwarts also decamped from various parties to the All Progressives Congress, APC.

The decamping ceremonies are an on-going exercise because of the believe and confidence that the political class have in the Government.

Decamping rallies have been ongoing to show support for the Governor and the President. The people of the State through these rallies are showcasing to the world that they are supportive and appreciative of the reforms that Governor Yahaya Bello is carrying out in the State.

The Governor Attended the Following Political Rallies for the Year 2017:

DEKINA LOCAL GOVERNMENT RALLY: Dekina is the largest Local Government Area in Kogi State, with respect to the voters' strength. In Dekina, an estimated 25,000 former members of the People Democratic Party (PDP) and their leaders decamped to the APC.

The Ejeh of Dekina thanked the Governor for the ongoing work on the Shintaku-Gboloko -Dekina Ayingba road, and the work on the connection of electricity from Ogbabo, Udachi through Abocho to Ajiyolo. The Governor assured the people of his commitment to ensure the roads are completed

YAGBA ALIVE 2017 RALLY: GYB was overwhelmingly received by the good people of YAGBA Federal Constituency at the headquarters Isanlu on the 27th of December 2017. The rally was a huge success.

The Governor was commended for the visit while the people reiterated their support for the New Direction Administration.

GYB expressed appreciation to the people of Yagba constituents for trooping out en masse to welcome him with love and passion.

The Governor appealed to the people of Yagba East to take advantage of the several empowerment programmes by government and promised that all the ongoing projects across the state will be completed.

OFU LOCAL GOVERNMENT RALLY: The APC/GYB political train continues to gather momentum all over the State.

It was an historical event on 20th of January in Ugwolawo, the headquarters of Ofu Local Government Area as Governor Yahaya Adoza Bello ably represented by Hon Edward Onoja, Chief Of Staff received all the decampees from PDP,APDA &APGA members who defected to APC for the love they have for their Governor and President Buhari for their steering leadership that has brought more development to Igala Land and her people than ever before.

Other political rallies include the following:

Kogi West Political Rally.

Kogi Central Political Rally.









#NEWDIRECTION

CHAPTER EIGHT

SECURITY

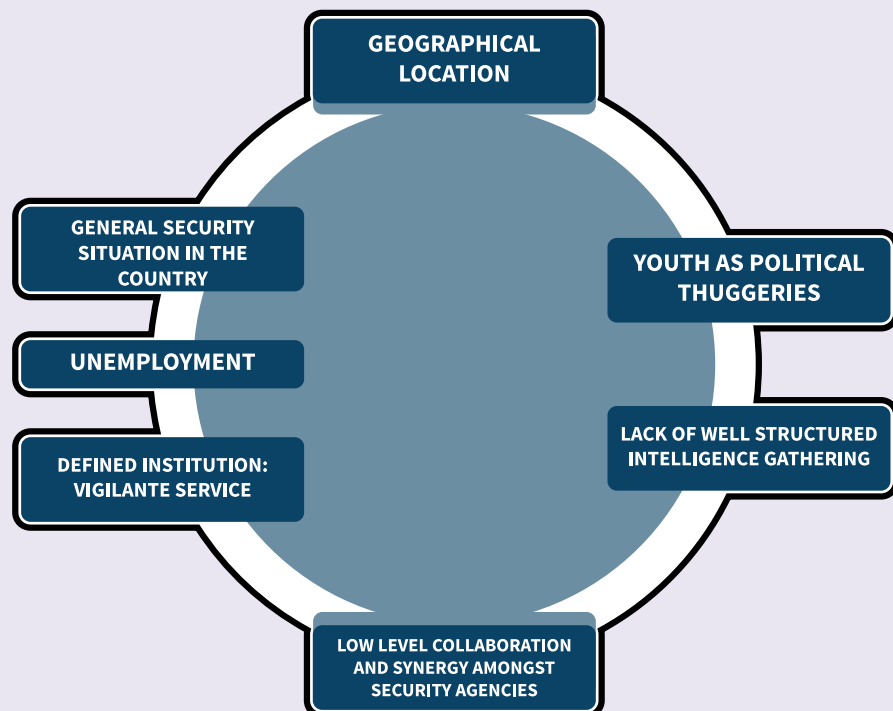
SECURITY

Kogi State citizens lived in perpetual fear from terrorism, kidnapping, bank robberies, assassinations, political agitations, Fulani/host community clashes, communal clashes and cultism, amongst others.

The Government has since realized that strong security architecture is imperative for the survival and success of any government as development is practically impossible without peace and security.

The story of security has changed under the leadership of Governor Yahaya Bello, who took the bull by the horns in restoring safety of lives and properties in the State. His programmes and policies to quickly tackle the crime have yielded desirable result as the security situation in Kogi State today has improved.

ROOT OF CAUSE OF INSECURITIES IN KOGI STATE





As regards Terrorism/Kidnapping and armed robbery, the state Government identified these acts of criminality as the most daunting security challenge. The perpetrators of these crimes had prior to 2015, targeted mainly prominent indigenes and expatriates working in public and private establishments. The victims included unsuspecting members of the public, including random commuters along the major highways.

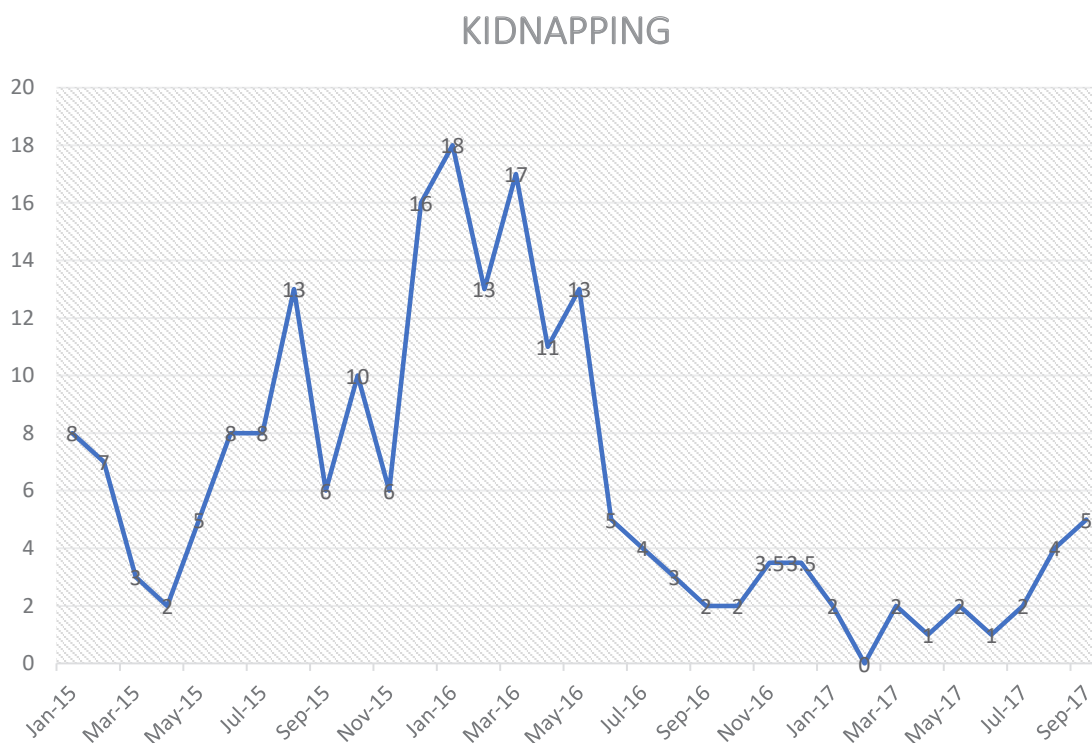


Chart: A Line Graph Showing a General Outlook of Kidnapping in the State between January 2015 and September, 2017

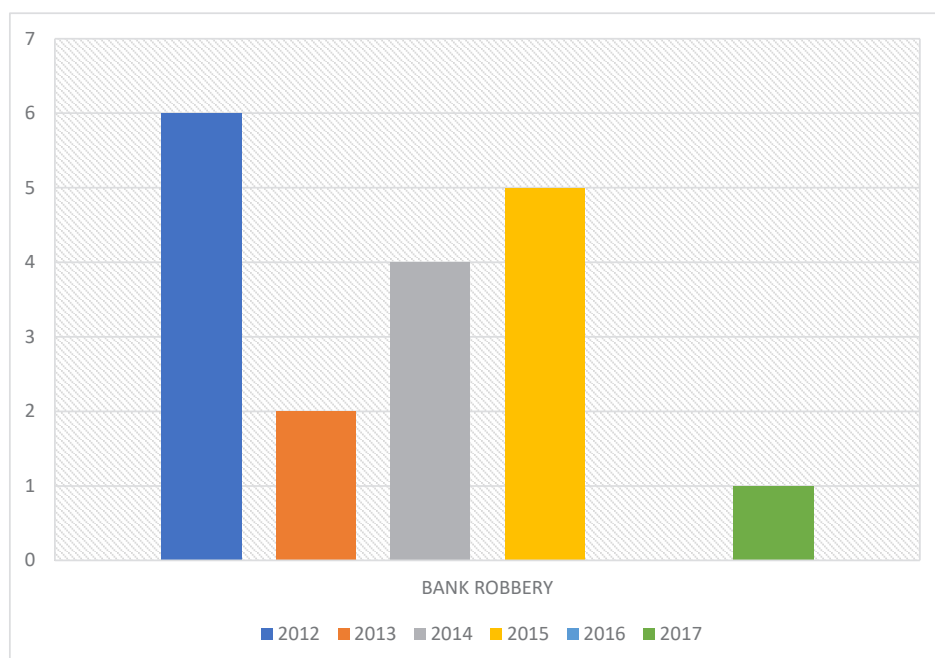
Still highlighting the security challenges before this administration, Kogi State was a hotbed of criminality and crime lords. The crime wave carried on with impunity. Determined to curb the crime wave and effect positive changes, the Governor called a meeting of all the Heads of the security agencies to brainstorm on how to make the State a safe haven.

Within the first 100 days of this administration, Khalid Albarnawi, Boko Haram Second in-command, who was known for his notoriety was arrested in Kogi State.

As can be seen in the slide 1, the State recorded one hundred and sixty-seven (167) cases of kidnapping between 1st January, 2015 and 13th June, 2016 respectively. However, this trend was brought down drastically from July 2016 to date as only isolated incidents of kidnapping in the State are now recorded. Out of the one hundred and sixty-seven (167) kidnap cases recorded in the State from 1st January, 2015 to June, 2016, eighty-six (86) were recorded in the Central Senatorial District representing 51.5%. Meanwhile, the Western and Eastern Senatorial districts witnessed forty-two (42) and thirty-nine (39) kidnap cases, representing 25.1% and 23.4%, respectively as can be seen in slide 2. When we noticed a resurgence of crime in August 2017, the security strategy was reviewed, and this forced down the crime wave.

Bank robbery was a major challenge in Kogi State before the advent of this administration, as several banks were attacked across the LGAs within the State and millions of money catered away.

BANK ROBBERY



Operation Total Freedom commenced in September 2016 and involves the Nigerian Army, Nigerian Navy, Nigerian Police, DSS and Nigerian Security and Civil Defence Corps. It is currently organized into 8 sectors to cover the entire Kogi State. The Operation has yielded positive results.

The operation received a total of 110 vehicles from the Governor Yahaya Bello Administration in 2016 to improve its capacity and effectiveness. The number of vehicles was increased to 150 in 2017 by the government giving to them additional 40 Hiluxes. The number of troops has also increased from 300 by the end of 2016 to 545 in 2017, underlining the commitment of the New Direction Administration to the security of lives and properties in Kogi State. Troops are now deployed on a round-the-clock surveillance basis, while various patrols take place all over the State. This has contributed in no small measure to the sustainable peace and security enjoyed by the citizens and visitors resident in the State.

KOGI VIGILANTE SERVICES

The administration recognizes the importance of neighborhood watch and inaugurated Kogi Vigilante Service. The bill which legalized its establishment was passed in 2012 but was not operational until the advent of the Governor Yahaya Bello's administration. The target of recruiting 3,000 vigilante corps members of KVS to assist the security agencies was embarked upon. So far a total of 1,500 vigilante corps members have been trained, while another set of 500 vigilante corps members are currently undergoing training. The Government recently distributed 260 motorcycles and 10 Hiluxes vehicles to strengthen the neighborhood watch in the State. The Governor gave the vehicles and other incentives to facilitate their work.

The State Government observed that criminals operate easily on bad roads especially where there are pot holes. Accordingly, it carried out series of road repairs within the State including federal roads. Bushes along major roads were equally cleared covering a distance of about 10-15metres away to ensure that criminals do not hide and cause havoc on innocent motorists. This decision has been commended by several States of the Federation. It is also yielding result as it has contributed immensely in no small measure at reducing kidnapping and armed robbery in the State.

In order to properly put criminals in check and have a formidable presence of security personnel, the Kogi State Government constructed a Forward Operating Base in Okene Local Government Area for the Nigerian Army. The State Executive Council subsequently approved the building project with the cost

of Two Hundred and Twenty Three Million, Three Sixty-Eight Thousand, Forty-Four Naira, Fifty Kobo (N223,368,044.00). The facility consist of: Prefabricated buildings for officers/men, items of furniture, cafeteria, prefabricated perimeter fencing, sentry towers, armory, 22kw solar system, water storage tank, landscaping and other ancillaries. The Council also approved the construction of another Forward Operating Base in Dekina to cover the Eastern part of the State.



Nigeria Army forward operation base, Okene Commissioned by his Excellency, Alhaji Yahya Bello, Executive Governor, Kogi State

As a result of the proactive measures put in place by the administration of Gov. Yahaya Bello to confront the insecurity in the State, several of the criminals perpetrating evil in Kogi State have been arrested especially in the Central Senatorial District with several arms and ammunicions recovered.



Recovered Arms and Ammunitions from Criminals

The policy on demolition of criminal houses acquired from proceeds of crimes especially kidnapping was adopted by the Government. A total of 18 Houses have so far been demolished. The next phase of demolition exercise is to commence all over the state very soon.

The government equally introduced Whistle Blowing Policy for people to call and give information on places where arms/ammunitions are kept as well as planned crimes in the State. The sum of N500, 000 is given to those who provide information and their identity well protected. This has received commendations and led to the recovery of arms.



Demotion Exercise of Criminal House/Properties in Kogi State

The Inspector General of Police, Ibrahim Idris, gave the award as the best security-conscious Governor in the country to Governor Yahaya Bello

Kogi State Government has taken a number of proactive steps to checkmate insecurity in the state. The State Governor has been very proactive on the issue of security.

“Whoever they are, wherever they may be, we shall go after them and bring them to justice. We know it is the intention of these criminal elements to keep Kogites in a perpetual state of fear by orchestrating fresh moves to unleash a reign of terror. However, their plots will be overwhelmingly resisted as neither crime nor a reign of terror will be tolerated in Kogi State”.

We can speak now with clear voice, clear understanding that the statutory responsibility of providing enabling environment of a secured State through provision of adequate security in Kogi State has been resolved.

Training of second batch of Kogi State Vigilante Service, for Six weeks and expected to commence on 4th March, 2017.

Procurement of training equipment for second batch of the Vigilantes group.

44 recruited instructors and 8 Cooks for training the Kogi State Vigilante Service for eight (8) weeks.

Training and orientating intelligence personnel at grass-root levels across the twenty one (21) LGA of the State.

Three (3) day training and entrepreneurship support programme for the wives of fallen heroes and other widows in the state.

Procurement of Mobile Improvised Explosive Device, bomb jammer for Government House.

Clearing operations in identified flash points hide outs and camps of criminal elements in Kogi State by the Nigerian Army, Navy, NDLEA and NAFDAC.

Logistics requirement for Army Headquarters Special Forces on special operations in Kogi State.

Establishment of Nigerian Army forward operating Base (FOB) in Kogi State.

Renovation of D.S.S Official Quarters at G.R.A Lokoja.

Rehabilitation/asphalt overlay and street lighting of Chari Maigumeri Barracks ring road.

Logistics requirement for clearing operations in identified flash points, hide outs and camps of criminal elements to enhanced security of Kogi State.

Renovation of Police Commissioner's Official Residence-External works Lot 1 & 2, through direct labour











CHAPTER NINE

IMPACTS FROM THE GRASSROOTS

IMPACTS FROM THE GRASSROOTS

The Local Government were created in 1976 as part of the reforms that was rooted in the ideology of grassroots representation which was aimed among other things to enable the local people have a voice. According to Late General Shehu M. Yar'Adua's (Rtd.), "Government intends to make appropriate services and development activities responsive to local wishes and initiatives by devolving or delegating authority to the local representative bodies".

The Local Government can therefore be seen as a worthy implementation design of decentralization policy to transform un-served or underserved areas into a viable and effective instrument of development and change at the grassroots level.

The Office of the Special Adviser to the Governor on Local Government and Chieftaincy Affairs is tasked with the responsibility to ensure capacity at the Local Government Areas for the delivery of quality public services with focus on achieving the New Direction Agenda.

Governor Yahaya Bello understands the enormity of the challenges which calls for a re-engineering of the local government administration and the traditional institutions. These institutions are critical in driving sustainable governance in grassroots in Kogi State. In a bid to reposition the Local Government Administration and the traditional institutions, Engineer Abubakar Sadiku Ohere was appointed the Special Adviser (SA), on Local Government and Chieftaincy Affairs based on the background and experience needed for the portfolio.

Ohere was born in July 1966 at Okene, Kogi State. He started his education in 1975 at St. Andrew's Primary School, Okene. In 1979, he proceeded to the Lennon Memorial College, Ageva where he brilliantly distinguished himself. He attended several institutions one of which is the Federal University of Technology, Akure where he has a Master Degree in Mining Engineering (M. Engr)

Engr. Ohere started his working career in the Ministry of Solid Minerals Development, as a Field Engineer and rose to management position before his appointment as Special Adviser to Governor Bello in January 2016.

He is an excellent administrator and his efforts so far has brought about the desired impact in the grassroots of this New Direction Administration.



LOCAL GOVERNMENT AND THE ADMINISTRATIVE TEAM

IGALAMELA/ODOLU LOCAL GOVERNMENT, KOGI STATE.

LIST OF ALL APPOINTEES IN THE LGAs

| S/N | NAME | OFFICE |
|-----|---------------------------|---------------|
| 1. | Hon. Joseph Barron Okwoli | Administrator |
| 2. | Hon. Rilwanu Inuwa | Secretary |
| 3. | Hon. Musa Usman Haruna | Member |
| 4. | Hon. Mariam Shaibu | Member |
| 5. | Hon .Abdullahi Suleiman | Member |
| 6. | Hon .Yahaya Alih | Member |
| 7. | Hon .Ignatius James Onoja | Member |

GYB ELDERS ADVISORY COUNCIL (IGALAMELA/ODOLU LOCAL GOVERNMENT)

1. Hon. Akogwu Onuche (Chairman LGAs)
2. Mallam Abdul Sidi Alih
3. Ayuba Shaibu
4. Chief Ademuyiwa Usman
5. Rtd. DSP Charles Okwoli
6. Achema Friday
7. Chief. Ruben Abah
8. Paul Abalaka
9. Ezekiel Omale Emeje
10. Alih Alexander

GYB CONNECT (IGALAMELA/ODOLU LOCAL GOVERNMENT)

| | NAME | WARD |
|-----|---------------------|-----------------|
| 1. | Hon Yakubu Agbonika | LGAs |
| 2. | Acho Musa | Ajaka Ward II |
| 3. | Shehu Egene | Oforachi Ward I |
| 4. | Dauda Jaja | Oforachi |
| 5. | Victor Oyibo | Oji –Aji Ward |
| 6. | Muhammed Ocheni | Odolu Ward |
| 7. | Danladi Abu | Avrugo Ward |
| 8. | Itodo Erasmus | Ubele Ward |
| 9. | Ojonimi Promise | Akpanya Ward |
| 10. | Ndibo Peter | Ekwuloko Ward |

LOKOJA LOCAL GOVERNMENT COUNCIL POLITICAL APPOINTEE, WARD ELDERS & ADVISORY COMMITTEE

In pursuit of a solid political structure, the Lokoja local government has gone through some political changes in their respective wards

Below are the names of the appointees:

| S/N | NAME | OFFICE |
|------------|-------------------|---------------|
| 1 | Babango Suleiman | Coordinator |
| 2 | Alh Maiyaki Idris | Ward |
| 3 | Alh Ahmed Musa | Ward |
| 4 | Musa Abubakar | Ward |

| | | |
|----|------------------------------|------|
| 5 | Ahmadu Nma Idris | Ward |
| 6 | Aljassan Aliyu Muhammed | Ward |
| 7 | Mohammed Umar | Ward |
| 8 | Mall. Abdulrahman A. Dangana | Ward |
| 9 | Alh Abubakar Isa Alugbee | Ward |
| 10 | Alh Alhassan Abraham | Ward |
| 11 | Mall Labaran Ali | Ward |
| 12 | Mall Bala Blessing Ogwu | Ward |
| 13 | Mall Musa D.Hawauwu | Ward |
| 14 | Mall Suleiman Kwauta Ramatu | Ward |

**LOKOJA LOCAL GOVERNMENT COUNCIL POLITICAL APPOINTEESWARD
GOVERNOR (WOMEN)**

| S/N | NAME | OFFICE |
|------------|---------------------|---------------|
| 1 | Habibat Mohammed | Coordinator |
| 2 | Aisha Mohammed | Ward |
| 3 | Aisha Yunusa | Ward |
| 4 | Abubakar Tassala | Ward |
| 5 | Gambo Habibat | Ward |
| 6 | Tasu Gimba | Ward |
| 7 | Zainab Sumaila | Ward |
| 8 | Isa Fatima | Ward |
| 9 | Mohammed Salamatu | Ward |
| 10 | Ramatu Yusuf | Ward |
| 11 | Ismaila Rabi Kantum | Ward |

LOKOJA LOCAL GOVERNMENT COUNCIL POLITICAL APPOINTEES

| S/N | NAME | OFFICE |
|------------|---------------------------------|---------------|
| 1 | Hon Shiru Lawal | Administrator |
| 2 | Hon Jibril Ibrahim | Secretary |
| 3 | Hon Umar B. Muhammed | Member |
| 4 | Hon Suleiman Abubakar | Member |
| 5 | Hon Edi Dan Dansabe Abdulkareem | Member |
| 6 | Hon Abdullahi Adamu | Member |

| | | |
|----|-------------------------------|----------------|
| 7 | Hon Lawal Le-Amin Jiya | Member |
| 8 | Hon Dauda A.Abubakar | S.A security |
| 9 | Hon Abubakar Ibrahim Najirigi | S.A legal |
| 10 | Hon Ladan Abdullahi | Chief of staff |
| 11 | Hon Garba Muhammed Malah | S.A |
| 12 | Hon Kadir Bala Isah | S.A |
| 13 | Hon Mohammed Yabagi Aliyu | S.A |
| 14 | Hon Aisha Gimba | S.A |
| 15 | Hon Yabagi Abdullahi Umar | |

LOKOJA LOCAL GOVERNMENT COUNCIL POLITICAL APPOINTEES AWARD GOVERNOR MEN

| S/N | NAME | POSITION |
|-----|-------------------------|-------------|
| 1 | David Sunday Ilujunka | Coordinator |
| 2 | Umar Usman | Ward |
| 3 | Sanni Dauda Abubakar | Ward |
| 4 | Godwin Achinze | Ward |
| 5 | Ibrahim Yahaya | Ward |
| 6 | Yagbasi Musa Ibrahim | Ward |
| 7 | Adamu D. Musa | Ward |
| 8 | Umar Yahaya Danjuma | Ward |
| 9 | Yakubu Audu | Ward |
| 10 | Alfa Mohammed | Ward |
| 11 | Abubakar Kabir Mohammed | Ward |

ADAVI LOCAL GOVERNMENT COUNCIL, KOGI STATE, NIGERIA.

NAMES OF ADMINISTRATIVE TEAM

| S/N | NAME | OFFICE |
|-----|------------------------------------|-------------------------------|
| 1. | Hon. Ajoge Enesi Abu | Administrator |
| 2. | Hon. Ibrahim Sadiq | Vice Administrator |
| 3. | Hon. Araga I. Sadiq | Secretary to the Local Govt. |
| 4. | Hon. (Engr.) Abdulbasit Eneji Musa | Supervisor for Works |
| 5. | Hon. Adams Okomanyi | Supervisor for Special Duties |
| 6. | Hon. Usman George Friday | Supervisor or Agriculture |
| 7. | Hon. (Engr.) Usman Sule | Supervisor for Land Matters |

ADAVI APC ELDERS FORUM LG

| | | |
|-----|--------------------|-----------------------|
| 1. | ELDER CHAIRMAN – | HON. OZIGI ASEMA |
| 2. | Okunchi | Maliki Kekere |
| 3. | Idanuhua | Hon. M.J. Andah |
| 4. | Ogaminana | Siyaka Ibrahim Antaku |
| 5. | Nagazi/Farm Centre | Hon. Ananyi Sheidu |
| 6. | Kuroko I | Jatto Isah |
| 7. | Kuroko II | Abdullahi Aliyu Rtd |
| 8. | Osisi/Ipaku | Alh. Sanni Opotu |
| 9. | Egge | Ohinoyi |
| 10. | Adavi-Eba | Musa Salawu |
| 11. | Karaworo | Ayuba Sadiq |
| 12. | Uhuchebe | Idris Momoh |

RECORDS OF IMPACT BY THE ADMINISTRATOR LOKOJA LOCAL GOVERNMENT

The Administrator of Lokoja Local Government is Hon. Shiru Lawal and his administrative team members are made up of the following people:

| | | |
|----|---------------------------------|----------------|
| 1 | Hon Shiru Lawal | Administrator |
| 2 | Hon Jibril Ibrahim | Secretary |
| 3 | Hon Umar B. Muhammed | Member |
| 4 | Hon Suleiman Abubakar | Member |
| 5 | Hon Edi Dan Dansabe Abdulkareem | Member |
| 6 | Hon Abdullahi Adamu | Member |
| 7 | Hon Lawal Le-Amin Jiya | Member |
| 8 | Hon Dauda A. Abubakar | S.A security |
| 9 | Hon Abubakar Ibrahim Najirigi | S.A legal |
| 10 | Hon Ladan Abdullahi | Chief of staff |
| 11 | Hon Garba Muhammed Malah | S.A |
| 12 | Hon Kadir Bala Isah | S.A |
| 13 | Hon Mohammed Yabagi Aliyu | S.A |
| 14 | Hon Aisha Gimba | S.A |
| 15 | Hon Yabagi Abdullahi Umar | S.A |

EDUCATION PROJECTS

The Lokoja Local Government gave scholarships to two hundred (200) indigent pupils and students in primary and secondary schools within the Lokoja Local Government. The scholarship also includes books, uniforms, sandals across the ten wards of the Local Government.

The Local Government also paid WAEC, NECO and JAMB fees for five hundred (500) indigent students residents in the local government. Other projects embarked upon by the Local Government includes; the Rehabilitation of LGEA Primary school, Cantonment ward “B” Lokoja; Construction of chairs and tables for schools across the 10 wards for the use of teachers and students as well as the introduction of free holiday lessons across the ten (10) wards with books. All the aforementioned have provided an improved record of Academic Excellence within the Local Government.

SECURITY PROJECTS

The Lokoja Local Government have rehabilitated police patrol vans for Divisions A, B, C, D, E and Obajana. These measures has reduced drastically the crime rate, incidences of kidnapping, armed robbery, unrest amongst other vices.

ROAD PROJECTS

The Lokoja Local Government has created good road networks that has enabled the residence of the local government to move their goods and services smoothly. Examples of such road projects include the grading of Jamata-Abugi road which serves 5 wards of Lokoja II viz Oworo, Kakanda, Eggan, Kupa North and Kupa South respectively. Another major project is the construction of culverts and a mini bridge in Angwan Pawa in ward “D” Lokoja; the construction of the entrance road to Cantonment ward “B” Lokoja as well as the clearing, filling and construction of culvert in Cantonment ward “B”.

The grading and construction of these roads would create access to market facilities, health care centres. This will lead to the overall development of the Local Government.

HEALTH PROJECT

The lack of access to health care centres has been a major challenge for the inhabitants of Lokoja Local Government which has necessitated the need for health projects such as the rehabilitation and furnishing of the Primary Health Care Centre at Kungbani Oworo ward; the rehabilitation and furnishing of a primary Health Care Centre at Banda in Oworo ward as well as the purchase and distribution of drugs and medical kits across the Primary Health Care in the

10 wards of Lokoja Local Government Area.

The establishment of new healthcare centres and rehabilitation of abandoned ones across the wards have helped to reduce the child maternal mortality rate. The free medical check-ups and treatments offered by the Local Government have helped to reduce incidences of chronic medical challenges.

WATER PROJECTS

In a bid to provide potable and accessible water to residence within the Local Government, the following projects were embarked upon:

- a. Construction of a motorized borehole in Angwan Hamza ward “C” with a generating set
- b. Construction of a motorized borehole in upper cantonment in ward “B” with generating set
- c. Upgrading of a motorized borehole in cantonment central ward “B” from a single tank and provision of a generating set
- d. Construction of a motorized borehole at Angwan Kura ward “C” with a generating set
- e. Construction of a motorized borehole at Sakin Noma community in ward “E” with a generating set
- f. Construction of a motorized borehole and provision of generating set at Karaworo ward “C”
- g. Construction of manual bore holes at Obajana primary school, Obajana
- h. Construction of a motorized borehole at the council secretariat
- i. Rehabilitation of a hand pumping borehole at European cemetery community, Lokoja ward “A”
- j. Rehabilitation of manual borehole around Baba Nigari mosque new layout ward “A” Lokoja
- k. Rehabilitation of a manual borehole directly opposite Shettima’s house, new layout ward “A”

PROGRAMMES ORGANIZED BY THE ADMINISTRATOR OF LOKOJA LOCAL GOVERNMENT

Young people and women within the local government took part in a walk programme in support of the New Direction Agenda. They were mobilized to the Kogi West decamping exercise that took place in Kabba.

Water pumping machines were provided at various car washes in Lokoja metropolis to engage the unemployed young people in a bid to empower them. The Angwan- Kura ward D was supplied with a rehabilitated transformer to tackle power outages.

Smile Project: HIV/AIDS and Child Right Sensitization

Saving one million (1,000,000) lives through Social Health Security Policy

Polio Eradication via Vitamin A Supplementation for Children who suffer from visual impairment. The Administrator embarked on a vaccination exercise against preventable diseases.

Peace parley organized between Herdsmen and Farmers.

PROJECTS EXECUTED BY THE ADMINISTRATION OF HON. JOSEPH BARON OKWOLI IN IGALAMELA/ODOLU LGA

In a bid to ensure access to quality education within the Local Government Area, Hon. Baron Okwoli paid the School fees and Jamb registration fees for students who are eligible but unable to get registered owing to financial constraints. He also distributed various writing materials to primary schools in order to promote learning and encourage education in the local government

The Poverty Reduction Programme: This enlightenment programme is designed to eradicate poverty at the Local Government Area. A good example is the Integrated Rural Development Programme organized by the Local Government. Also, the vanguard for the GYB/New Direction was constituted with the provision of 50 motorcycles for voters' campaign.

The Local Government has helped the rural farmers with improved seedlings and credit facilities to help agricultural produce and actively engage youths in the Local Government.

Under the Health sector, the campaign against malaria was carried out for awareness and sensitization of the people against malaria. There was distribu-

tion of free mosquito nets to every house hold to heighten the healthcare status of the people.

IGALAMELA/ODOLU LOCAL GOVERNMENT

The Igalamela/Odolu Local Government embarked on the construction of sustainable road projects for easy passage of the people in the Local Government.

A major project embarked upon in Igalamela/Odolu is the construction of the new Local Government Secretariat.



A Picture of the New Local Government Secretariat in Igalamela/Odolu

PROJECTS EXECUTED BY THE ADMINISTRATIVES OF HON. AJOG E. ABU IN ADAVI LGA

A pavilion was constructed at the Council Secretariat which has fostered an increment in the attendance of hall meetings for all the appointees in different wards with the Local Government Chairman. Also, the borehole for providing potable water to the people around the secretariat was rehabilitated.

Computer systems were distributed to various offices as appropriate to enhance easier and faster output and delivery of services. Since it is incumbent on the Local Government Administrators to ensure that adequate health care facilities and access to them are provided across all the wards; MDG Hospitals were commissioned at Zangodaji; the GYB's free health programme was successfully organized and sizeable numbers of people participated in all the organized health care programmes.

In the last one year, the Adavi LGA secretariat road; Hon. Ozigi Asema Iruvuchebe

road; Hajia Mariam Adoke road as well as the Hon. Ohere–John Andah road in Uvete were constructed. Also, in Nagazi-Uvete, not only was the abandoned Adavi LGA Staff quarters at 20 Housing Unit completed, but the culvert was also constructed.

With regards to empowerment programmes in Adavi, 85 women were given #50,000 each, while skill acquisition and entrepreneurship trainings on production of chalk, pomade, shampoo and zobo was held for the young people in the local government.

A motorized borehole at Ozuri was constructed, while bags of cassava flour were confiscated from traders at Ogaminana market to contain the spread of cassava flour poison.

To boost agricultural activities and improve mechanized farming, fertilizers were distributed to farmers, the faulty tractors were rehabilitated for use by farmers. To enhance the socioeconomic welfare of the people, the victims of building collapse behind New Zango Cattle market as well as the driver victim in Utoro Community driver conflict were compensated appropriately.

Free bags of rice were distributed to the people of Adavi, while the abandoned twins at the maternity centre in Oziokutu were catered for.

The Administrator, Adavi Local Government is interested in good governance through an open door policy where constructive criticism is welcomed to make the local government a model.







CHAPTER TEN

GYB IMPACTING LIVES

GYB IMPACTING LIVES

The Kogi State Governor has always shown a passion for helping the poor and vulnerable citizens of the State over and beyond the technical demands of governing well. To demonstrate this, he established the Kogi State Poor and Vulnerable Citizens Fund which was launched in 2016 during the 25th anniversary celebration of Kogi State.

The Fund raised about N110m from charitable individuals and corporate bodies. The Governor's appointees also made contributions to it directly deducted from their salaries. As at January 2018, over 200 Kogites have benefited from the Fund. Many of them had life threatening medical conditions requiring more money for treatment than they could make, beg or borrow. Today, many of them have been restored to full health and function by support from the Fund approved by the Governor. A number of them had to be treated in Asia, Europe or America which gives an idea of the amount they received from the Fund.

Without doubt, the Kogi State Poor and Vulnerable Citizen Fund simultaneously underlines the compassionate and creative approaches which has made the New Direction Administration an outstanding departure from the callous past when it was all man for himself and government could hardly be bothered.

The Governor has identified Health as one of the key thematic areas for the development and transformation of the State. The high priority given to Health care delivery system in the state can be seen in the re-awakening and revamping of our ailing Health Sector. The major thrust of the Governor's Health initiative is to have improved access to Health Care and also advance the efficiency of the Health Care delivery system in the state.

In creating direction and focus for the development of the health sector, the Governor has ensured efficiency and effectiveness in the Health Sector.

The Governor has shown an uncommon milk of human kindness in financially assisting indigent patients from across the State irrespective of regional, religious or tribal affiliation. About two hundred patients have been supported thus far.

A breakdown of some of the patients who have benefitted from the benevolent action of the Governor is shown below:

2ND YEAR ANNIVERSARY OF THE NEW DIRECTION, January 27th, 2016 - January 26th, 2018

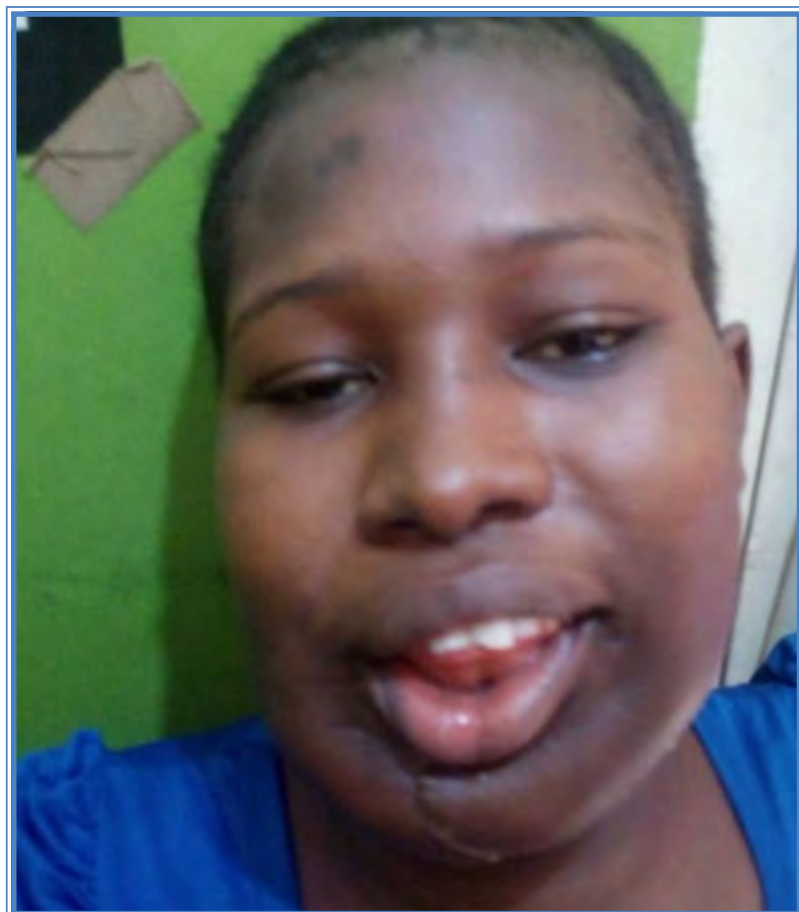
| s/n | Name | Diagnosis | Location of Rx | LGA | Amount approved (N) | Date |
|-----|--|--|--|----------------|---------------------|----------|
| 1 | Ibrahim Abdulrahman | Cervical Spine Injury secondary to RTA | FMC Lokoja | Okene | N50,000 | 8/2/16 |
| 2 | Abdulrahman Salaudeen | Cervical Spine Injury secondary to RTA | FMC Lokoja | Okene | N50,000 | 8/2/16 |
| 3 | Abdulrasheed Azeez | Cranio-spinal injury secondary to RTA | FMC Lokoja | Okene | N100,000 | 8/2/16 |
| 4 | Yusuf Seidu | Scalp laceration, open Tibia fracture and stage 2 hypertension | FFMC Lokoja | Okene | N74,500 | 8/2/16 |
| 5 | Danlami Hawau | Chronic Leg Ulcer | KSSH Lokoja | Lokoja | N500,000 | 11/3/16 |
| 6 | Oshibo Mercy Tope | Adenocarcinoma of the spine | Institute of Spine and Brain Surgery New Delhi India | Adavi | N9,000,000 | 19/4/16 |
| 7 | Sadiq Isah | Bilateral Cataract | KSSH Lokoja | Lokoja | N350,000 | 20/05/16 |
| 8 | Mohammed Otue | Chronic Peptic Ulcer disease and malignant Hypertension | FMC Lokoja | Okene | N2,390,000 | 6/6/16 |
| 9 | 10 patients in the maternity ward of KSSH Lokoja | Neonatal complications | KSSH Lokoja | Different LGAs | N500,000 | 18/2/16 |
| 10 | Abah Rebecca | Congestive heart failure with renal disease | KSSH Lokoja | Olamaboro | N1,000,000 | 28/6/16 |
| 11 | Mohammed Faiza | Facial laceration with ruptured R globe | Eye Foundation Hospital Lagos | Lokoja | N1,000,000 | 12/7/16 |
| 12 | Musa Zakari | RTA with spinal cord compression at L1 | Viewpoint Hospital Abuja | Idah | N3,500,000 | 14/7/16 |
| 13 | Abdulkadir Hannatu Zakari | Chronic unreduced left knee dislocation | Garki Hospital Abuja | Ofu | N2,060,000 | 22/7/16 |
| 14 | Abubakar Ahmed | Cervical Injury & Cord Compression | Viewpoint Hospital Abuja | Okehi | N3,000,000 | 22/7/16 |
| 15 | Mohammed Suleiman Jamiu | Cervical Injury & Cord Compression | Dala Orthopaedic Hospital Kano | Okene | N1,000,000 | 22/7/16 |
| 16 | Anthony Sani | Fracture of the head of the L Femur | Garki Hospital Abuja | Olamaboro | N2,600,000 | 22/7/16 |
| 17 | David Charles | Soft tissue Sarcoma of the face | University College Hospital Ibadan | Olamaboro | N2,800,000 | 2/06/16 |
| 18 | Omattah Emmanuella | Traumatic amputation of the finger | FMC Lokoja | Ibaji | N500,000 | 24/8/16 |
| 19 | Mustapha Abdullahi | Gunshot injury to the arm | FMC Lokoja | Dekina | N1,000,000 | 27/07/16 |
| 20 | Abdulkareem Lawal | Gunshot injury to the leg | FMC Lokoja | Dekina | N1,000,000 | 27/07/16 |
| 21 | David Charles | Soft Tissue Sarcoma of the Face | FMC Lokoja | Olamaboro | N1,000,000 | 24/08/16 |
| 22 | Sunday Samuel | Open Distal Tibio-Fibular Fracture | Dala Orthopedic Hospital | Olamaboro | N1,000,000 | 19/12/16 |
| 23 | Abubakar Suraju | Generalized Hypertrophic Scar | FMC Lokoja | Idah | N1,000,000 | 04/08/16 |
| 24 | Mohammed Kekere | Bilateral Femoral Fracture | Cedacrest Hospital Abuja | Okene | N1,500,000 | 21/11/16 |
| 25 | 42 patients from Okoloke community | Suspected outbreak of an epidemic | KSSH Lokoja | Yagba West | N417,477 | 12/09/17 |
| 26 | 12 patients involved in the Felele road crash | RTA | KSSH Lokoja | Lokoja | 287,927 | 9/10/17 |
| 27 | 47 patients seen at the KSSH when His Excellency visited in celebration of PMB's return in good health | Both in-patients and out-patients | KSSH Lokoja | Lokoja | 3,779,653.80 | 9/10/17 |

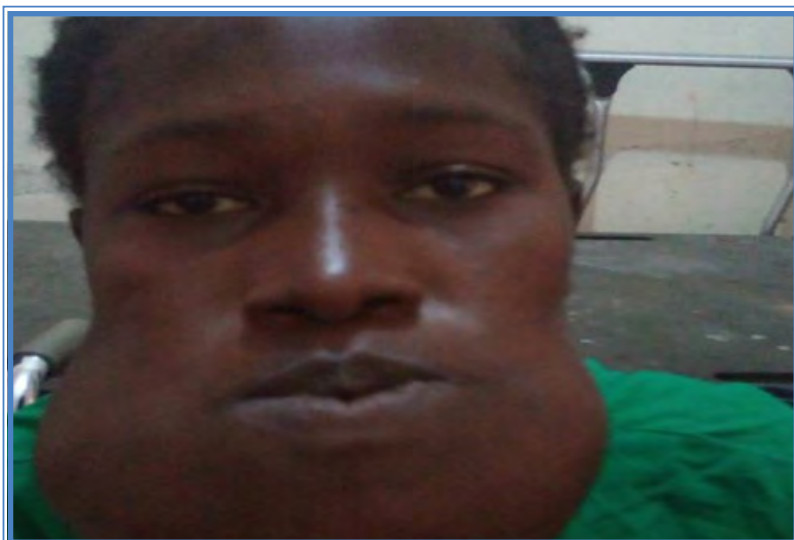
| | | | | | | |
|----|--|------------------------------------|-------------------------|----------------|-------------|----------------|
| 28 | 14 patients involved in an RTA along Okene – Lokoja road | RTA with multiple injuries | FMCL/KSSHL/UATHG/NHA | Ogori/magon-go | 1,000,000 | 3/12/17 |
| 29 | Victor Onema | CRF (17yrs) | Zenith Hospital, Abuja | Ibaji | N10,000,000 | 14/11/17 |
| 30 | Ameje Grace | Renal Failure | Zenith Hospital, Abuja | Idah | N10,000,000 | 18/07/17 |
| 31 | Ahmad Friday | Leg deformity (22yrs) | Daisyland Hospital, Jos | Olama-boro | 5,694,910 | 3/08/17 |
| 32 | Alhaji Abubakar Sani | CRF (70yrs) | UATH Gwagwalada | Ankpa | 10,000,000 | 18/7/17 |
| 33 | Salamatu Ogirima | Ovarian Cancer | NH Abuja | Okene | 400,000 | July 2017 |
| 34 | Monica Ouda Lamisi | Uterine Fibroid | FMC Lokoja | Lokoja | 400,000 | July 2017 |
| 35 | Ismaila Muhammed | Congenital tumor | FMC Lokoja | Adavi | 400,000 | August 2017 |
| 36 | Abubakar Yahaya | Disabled | | Okene | Wheel chair | September 2017 |
| 37 | Idris Mariam | Skeletal deformity | FMC Lokoja | Lokoja | 1,000,000 | October 2017 |
| 38 | Lawal Hajarar | Post Date Pregnancy | FMC Lokoja | Okehi | 700,000 | November 2017 |
| 39 | Abdulsalam Fatimat | Ameiloblastoma | FMC Lokoja | Okene | 600,000 | November 2017 |
| 40 | Ahmed Abubakar Osinachi | Spastic Tetra Paresis | Skills Hospital, Kaduna | Ajao-kuta | 5,000,000 | November 2017 |
| 41 | Tijani Umar | Fracture of the tibia and fibula | FMC Lokoja | Okene | 560,000 | November 2017 |
| 42 | Mohammed Saidu | Schizophrenia | KSSH Lokoja | Adavi | 670,000 | November 2017 |
| 43 | David Dio Emmanuel | Hypertrophic scar | KSSH Lokoja | Okehi | 950,000 | November 2017 |
| 44 | Isah Nene Halimat | Peptic Ulcer Disease | KSSH Lokoja | Okehi | 1,000,000 | November 2017 |
| 45 | Abubakar Mohammed | Chronic Liver disease | KSSH Lokoja | Okene | 1,000,000 | November 2017 |
| 46 | Hassan Suleiman | Spinal cord injury | FMC Lokoja | Kogi | 5,000,000 | November 2017 |
| 47 | Oluhonmi Dare | Fracture of right tibia/fibula | FMC Lokoja | Kabba | 500,000 | November 2017 |
| 48 | Safianu Hadiza | Bilateral cataract | KSSH Lokoja | Lokoja | 500,000 | November 2017 |
| 49 | Balogun Elizabeth | HTN/Chronic leg ulcer | KSSH Lokoja | Yagba East | 550,000 | November 2017 |
| 50 | Salawu Jimoh | Prostatic Hypertrophy & UTI | KSSH Lokoja | Yagba West | 261,400 | November 2017 |
| 51 | Ibitomi Babatunde | CRF/DM | Eko Hosp, Lagos | Ijumu | 3,000,000 | November 2017 |
| 52 | Yabagi Medinat | Bil Hydronephrosis/PUJ Obstruction | FMC Lokoja | Lokoja | 500,000 | November 2017 |
| 53 | Sanusi Sikiru | Bilateral Cataract | KSSH Lokoja | Lokoja | 500,000 | November 2017 |
| 54 | Joseph Ochelifu | SCD with skeletal defect | FMC Lokoja | Dekina | 1,000,000 | November 2017 |
| 55 | Akubo Odiniya Olobo | Cerebral palsy | ZH Idah | Idah | 1,000,000 | November 2017 |
| 56 | Godson Emmanuel Odiniya | HTN/Cervical spondylosis | NH Abuja | Olama-boro | 850,000 | Nov 2017 |
| 57 | Danladi Ibrahim | Fracture of the ribs | ZH Dekina | Dekina | 290,000 | Nov 2017 |
| 58 | Amehe Elijah | Chronic Osteomyelitis | KSSH Lokoja | Olama-boro | 1,000,000 | Nov 2017 |
| 59 | Noah Danjuma | Mal-united L Fem,Fib&Tib | KSSH Lokoja | Ankpa | 500,000 | Nov 2017 |

2ND YEAR ANNIVERSARY OF THE NEW DIRECTION, January 27th, 2016 - January 26th, 2018

| | | | | | | |
|-------------|----------------------|--------------------------------|------------------|-------------|-----------|----------|
| 60 | David Cassidy A | CRF | FMC Lokoja | Ankpa | 1,200,000 | Nov 2017 |
| 61 | Onu Ali | Pterygium | KSSH Lokoja | Idah | 100,000 | Nov 2017 |
| 62 | Juliana Igagu | Breast Cancer | FMC Lokoja | Dekina | 2,000,000 | Nov 2017 |
| 63 | Shaibu Atabo Ibrahim | Spinal cord injury | KSSH Lokoja | Igala-mella | 1,000,000 | Nov 2017 |
| 64 | Akwu Nana Firdaus | Ankylosis & contracture L hand | FMC Lokoja | Omala | 500,000 | Nov 2017 |
| 65 | Sunday Samuel Idoko | Tibulo-Fibular fracture | KSSH Lokoja | Ofu | 1,000,000 | Nov 2017 |
| 66 | Ukwubile Inele | Fracture/dislocation L Knee | FMC Lokoja | Ibaji | 850,000 | Nov 2017 |
| 67 | Isa Aminu | Pineal Gland Tumor | FMC Lokoja | Dekina | 3,000,000 | Nov 2017 |
| 68 | Adesewo Blessing | PIH | NH Abuja | Olama-boro | 3,000,000 | Nov 2017 |
| 69 | Agbolahan Coker | Bladder stones + BPH | FMC Lokoja | Yagba west | 1,500,000 | Nov 2017 |
| 70 | Binta Adamu | CRF + DM | KSSH Lokoja | Dekina | 1,500,000 | Nov 2017 |
| 71 | Yakubu Ugwolawo | Post-Op care for Renal stones | NH Abuja | Ofu | 500,000 | Nov 2017 |
| 72 | Oshibo Mercy Tope | Spinal cord dx | New Delhi, India | Okehi | 500,000 | Nov 2017 |
| 73 | Shaibu Abdulrahman | NHL of the Jaw | FMC Lokoja | Adavi | 1,500,000 | Nov 2017 |
| TOTAL (192) | | | | | | |











THE UNDERLISTED ARE SOME OF THE EXECUTIVE COUNCIL MEMOS THAT WERE PRESENTED.

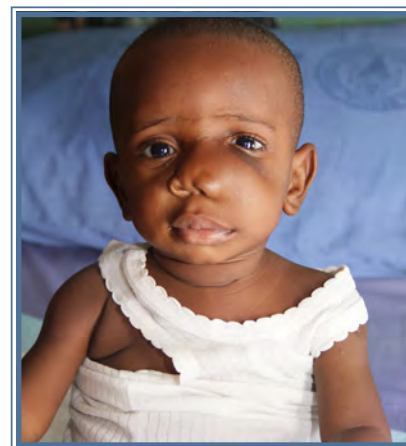
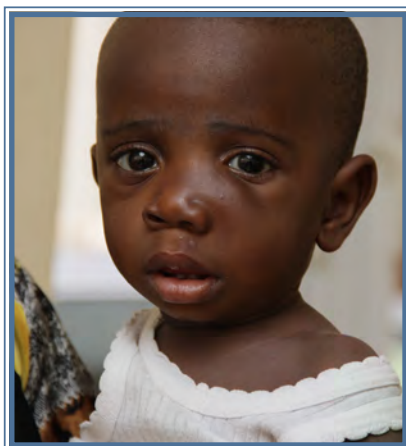
| EXECUTIVE DECISIONS WITHIN THE YEAR UNDER REVIEW | |
|--|---|
| 1 | Rehabilitation/ Asphalt Overlay and Construction of Idah/Iyano Road(with Spur from Odogwu to Unale) |
| 2 | Upgrading and Remodeling of six (6) Secondary schools and ten(10) Hospitals in Kogi State |
| 3 | Contract for Kogi State Civil Service & Local Government Deployment of Integrated Payroll & Personnel Management System Staff Biometric data capture and e-register (Time Sheet Management) |
| 4 | Contract for the deployment of Treasury Single Account |
| 5 | Engagement as a Consultant to ascertain the excessive deductions made in respect of Paris & London Club |
| 6 | Construction of 33KVA Underground Power Supply within Government House , Lokoja |
| 7 | Additional Works on the Rehabilitation of Idah/Ajaka/Ejule/Anyigba Junction Road |
| 8 | Provisional Appointment as Consultants to Kogi State Government on Consultancy Services including Design and Supervision of Kogi State Projects |
| 9 | Consultant to Kogi state Government on Architectural and Allied consultancy services to the State |
| 10 | Construction of Building at the Ejeh, Ibaji Palace, Onyegega |
| 11 | Renovation of Attah Igala Palace |
| 12 | Construction of Administrative Building of the school Of Nursing & Midwifery, Obangede |
| 13 | Reconstruction of Civil Centre/Lokoja Square, Lokoja |
| 14 | Construction of Clinic for the School of Nursing & Midwifery, Obangede |
| 15 | Reconstruction of Ankpa Market |
| 16 | Reconstruction of Kabba Market |
| 17 | Renovation of the office building of the Secretary to the Government of Kogi state |
| 18 | Construction of Administrative Building of the Graphic Newspaper Corporation, Lokoja |
| 19 | Reconstruction of Adavi Market |
| 20 | Supply of Road Construction Equipment for Kogi State Road Maintenance Agency (KOGROMA) |

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| 21 | Rehabilitation of 33KV Line for Iyamoye, Igbagun, Alu, Oranre, Ife-Olukotun & Ponyan in Yagba East LGA |
| 22 | Construction of Governor's lodge Building, Okene |
| 23 | Engagement for the recovery of Excess and illegal bank Charges for the period covering 29th May 2003 - 27th January, 2016 |
| 24 | Construction , Modification and rehabilitation of Kogi state NYSC Permanent Orientation Camp, Kabba |
| 25 | Renovation of existing students Hostel at Kogi State Polytechnic, Lokoja |
| 26 | Consultant for the Activation of Kogi State statistical System for effective and sustainable Development Good Governance |











"OUR 2ND ANNIVERSARY IS ONLY A MILESTONE TO ENABLE US BRING KOGITES UP TO DATE ON HOW WELL SO FAR. THE SERIOUS BUSINESS OF GOOD GOVERNANCE GOES ON UNABATED. WE SHALL CONTINUE TO DEMONSTRATE THE ABUNDANT POLITICAL WILL NECESSARY TO ENSURE SUBSTANTIAL PERFORMANCE OF OUR POLICIES, OUTCOMES AND TARGETS IN THE NEW DIRECTION BLUEPRINT. KEEP YOUR SEATBELTS FASTENED AND ENJOY THE FLIGHT."

- GOVERNOR YAHAYA BELLO.